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Canada	Toronto	100.00	100.00
France	Paris	100.00	100.00
Germany	Berlin	100.00	100.00
Italy	Rome	100.00	100.00
Japan	Tokyo	100.00	100.00
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EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

WORLD BANK

Challenge to foster human capital

Page 16

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Monday April 29 1991

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World News

Business Summary

Baker peace conference plan rejected by Shamir

Yitzhak Shamir, Israeli prime minister, has rejected a US proposal for an open-ended Middle East peace conference, a move likely to cause tension between the two countries. Page 18

EC coal aid blocked

The European Commission is withholding £100m (£99m) in grants for British coal mining communities until the UK government explains how it is using EC aid. Page 18

Ethiopia peace move

Senior US envoys met the embattled President Mengistu Haile Mariam of Ethiopia at the weekend in an initiative aimed at preventing the country's civil war engulfing the capital Addis Ababa. Page 3

Minister sacked

President Roh Tae Woo of South Korea has sacked his home minister in an attempt to defuse anger over the death of a student at the hands of riot police. Page 3

Guatemalans talk on

The first stage of peace talks between the Guatemalan government and left-wing rebels appears to have ended successfully at the weekend. Page 2

Mrs Mandela loses

Winnie Mandela, on trial in South Africa for kidnapping and assault, was unexpectedly defeated at the weekend in an election to a senior post in the African National Congress. Page 3

Rocard visit

French prime minister Michel Rocard today begins a visit to New Zealand seen as important in improving the two countries' troubled relationship. Page 4

Militia stands down

Lebanon's second strongest militia group, the Druze Progressive Socialist Party, has handed over tanks, artillery and ammunition to Syrian troops in line with a Beirut government peace plan.

Saharan peace hope

A solution to the conflict over the status of the former Spanish colony of the 15 years, has pitted Morocco against the Polisario Liberation Front appears to be in sight. Page 3

Epidemic toll rises

The death toll in a diarrhoea disease epidemic sweeping Bangladesh has reached nearly 750.

China executes 15

Authorities in eastern China publicly executed 15 people for crimes including murder, robbery and rape, according to local reports, as part of Peking's current anti-crime campaign.

Japan warns US over construction restrictions

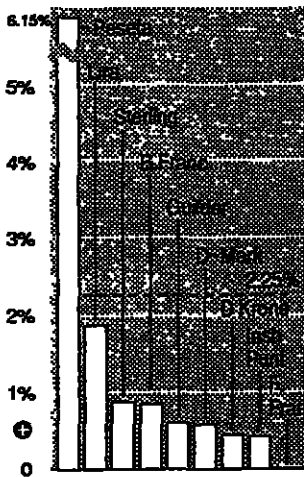
TOKYO warned it may retaliate if Washington restricts Japanese contractors' involvement in US government-funded projects, as a means to open Japan's construction market.

EUROPEAN MONETARY SYSTEM

STERLING was volatile, showing vulnerability to political risk ahead of this week's local elections and the impact of a wider UK current account deficit for March, falling to fourth strongest in the exchange rate mechanism.

Other ERM currencies traded steadily, with the Spanish peseta remaining the strongest and French franc the weakest.

April 26, 1991



The chart shows member currencies of exchange rate mechanism measured against the weakest currency in the EMS's narrow 2.25 per cent fluctuation band. In practice, currencies in the EMS narrow band cannot rise by more than 2.25 per cent from the weakest currency in that part of the system. Sterling and the Spanish peseta operate within 6 per cent fluctuation bands.

US is seeking to develop the Group of Seven framework of regular economic discussions into a mechanism for more frequent political co-ordination among the leading industrial countries. Page 2

INVESTIGATION at the New York futures exchange has suggested several Brazilian coffee exporters may have made use of insider trading before suspension of Brazilian coffee export registrations last month. Page 2

MALAYSIA has failed to win endorsement from visiting Japanese Prime Minister Toshiki Kaifu on a controversial proposal to set up the proposed East Asian Economic Group (EAEG), a new Asian economic group. Page 3

NORMAN Lamont, UK chancellor of the exchequer, will this week seek international backing for a plan to ease the debt burden of the poorest developing nations. Page 2

ATE Canada, caught by the international slump in business and consumer travel, has asked Boeing to cancel orders and options on a long list of aircraft. Page 21

MYTOSKOSHI, Japanese department store operator, reported 12.3 per cent increase in pre-tax profit to ¥19.38bn (\$138m) in the year to end February. Page 21

NORANDA, Canada's biggest resource group, is selling nearly C\$500m (\$431m) of assets to keep its consolidated long-term debts of C\$4.4bn under control. Page 21

China demands right to vet Hong Kong appeal judges

By John Elliott in Hong Kong

CHINA is demanding the right to have a big say in the appointment of all judges to a court of final appeal to be set up in Hong Kong before the colony returns to Chinese sovereignty in 1997.

This has been resisted by the UK and is being attacked by senior lawyers in the territory who believe it shows that Peking intends to try to undermine the colony's judicial independence.

China is believed to want to vet the names of judges

appointed to the proposed new court before it takes Hong Kong back from Britain. It also wants to restrict the appointment of non-Chinese permanent judges, as well as expatriate judicial experts.

This could lead to a further diplomatic row with Britain, which fears international confidence in Hong Kong will be hit if businessmen lose faith in the territory's legal system.

Mr Anthony Rodgers, chairman of the Hong Kong Bar Association, said last night:

"Any attempt to influence the appointment of judges before 1997 will whittle away at the powers of the court of final appeal. It goes to the root of judicial independence."

China's demands are similar to its stance over Hong Kong's planned HK\$100bn (\$12.7bn) airport. In both cases it is demanding consultations and consensus on key issues that straddle the 1997 handover.

Hong Kong, backed by the UK, has been resisting this, arguing that any insistence on

consensus would amount to virtual control. But at some stage a compromise solution will be attempted.

The final appeal court is to be set up, probably with five permanent judges, to replace Britain's Privy Council which at present hears final appeals from Hong Kong. This is contained in the 1984 Sino-British Joint Declaration on the 1997 handover and in the Basic Law which will govern Hong Kong.

These documents promise judicial independence "free from any interference" after 1997. The Basic Law says that judges should be appointed after 1997 by Hong Kong's chief executive "on the recommendation of an independent commission".

Britain had assumed that China would not try before 1997 to influence the choice of judges who are picked by an existing judicial services commission. But China has told the Sino-British joint liaison group, which is preparing for the handover, that it has a

right to a say because it will inherit the judges.

It has been putting forward names of Chinese lawyers and solicitors to support its argument, and to try to offset the fact that there are only three ethnic Chinese among the High Court's 25 judges. China has also insisted that the opening of the final appeal court should be delayed from next year till 1994. Lawyers fear that this will seriously reduce the court's ability to build up a track record before 1997.

US, Germany fail to solve dispute over interest rates

By Peter Norman, Stephen Fidler and Peter Riddell in Washington

THE US and Germany yesterday failed to resolve their dispute over American demands for lower German interest rates, but sought to paper over the cracks as the Group of Seven leading industrial nations began talks on the future of the world economy in Washington yesterday.

Immediately before the G7 met, President George Bush told finance ministers and central bank governors from the countries involved - Japan, Germany, France, Britain, Italy and Canada in addition to the US - that his administration wanted lower rates to foster global growth.

The president's unusual intervention, demonstrating that US concern about the risk of worldwide recession exists at the highest political level, appeared to pass without acrimony. A British official described the White House gathering as "friendly and informal". Mr Theo Waigel, the German finance minister, said "there was no reproaching the Germans."

However, the cordial nature of yesterday's discussions could not conceal a fundamental difference in the way that the US, Germany and some other G7 members view future economic policy priorities. Mr Nicholas Brady, the US Treasury Secretary, in setting the agenda for yesterday's meeting, asked the G7 to discuss the prospects for "low inflationary growth". UK and German officials repeated yesterday that their objective was "non-inflationary growth".

Before the White House meeting, the German and US delegations met bilaterally to air their differences over the US demand for lower German interest rates. The talks were "open", according to one Ger-

man official, meaning that they were not hostile. They agreed that there were many other issues on which the two countries saw eye to eye.

Speaking afterwards, both Mr Waigel and Mr Karl Otto Pöhl, the Bundesbank president, made clear that the German delegation had delivered a robust defence of German economic and monetary policies, including the present level of German interest rates.

The German stand was backed by Mr Ryutaro Hashimoto, the Japanese finance minister, who told Mr Brady in a separate meeting that Japan was not ready to alter its present economic policies.

However, Germany made clear that it had no objections to other countries easing monetary policy when they had scope to do so. "In the medium term, we are all interested in lower interest rates," Mr Waigel said. "But there are differences between countries and we must have inflation-free growth."

This theme was echoed by Mr Norman Lamont, the UK chancellor of the exchequer, who pointed out that Britain had been able to lower its real interest rates in recent months. "That is a process which has the prospect of continuing as and when inflation comes down later in the year," a UK official said.

In defending German policies, Mr Pöhl said that German interest rates were the lowest in the European Community and hardly any other country in the world had achieved such a positive combination of strong growth and low inflation in recent months.

Continued on Page 18
Background Page 5 Economics Notebook, Page 19



An unusual intervention from President George Bush

The US is seeking to develop the Group of Seven framework of regular economic discussions into a mechanism for more frequent political co-ordination among the leading industrial countries, Peter Riddell writes.

The idea has been floated as a means of involving Japan and the European Community more closely in international political discussions. Page 2

Yeltsin in effort to persuade striking coal miners to return

By John Lloyd in Moscow

MR BORIS YELTSIN, president of the Russian Federation, will today seek to persuade striking coal miners to return to work, after agreeing to a resolution which named "the importance of the document for the destiny of Russia's peoples".

General Dmitri Volkogonov, the military historian and biographer of Joseph Stalin, likened the pact to the Treaty of Brest-Litovsk, signed in 1918, which ceded large territories to Germany in return for peace. He said the agreement was a "bold step", but unless stabilisation measures were urgently pursued, "the entire work would be reduced to zero."

Mr Yeltsin will remain in the coalfields until Wednesday - May Day - when the official representatives of Soviet power will take the traditional parade in Red Square, a feature of which will be a march-past by the official unions.

The contrast between the two events marks the opening round in the Russian leader's campaign for his election as president of the Russian republic by popular vote, to take place on June 12 - the first anniversary of the Russian Revolution.

He faces continued criticism from his allies for signing an agreement which, as well as calling for an end to strikes, commits him to support the Soviet government's anti-crisis economic programme, and to back an undefined "special regime" in key industrial and transport sectors.

Deputies said over the weekend that they believed this latest policy would involve the firing of workers for absenteeism and other breaches of discipline.

However, Mr Gorbachev on Friday annulled an amendment passed last month by the Supreme Soviet allowing management of state-owned factories to dismiss workers without asking for trade union permission beforehand.

US rethinking Moscow policy, Page 2

Mr Yeltsin won the backing of the Russian parliament to his agreement with Mr Gorbachev yesterday, when it voted by 152 yeas for a resolution which named "the importance of the document for the destiny of Russia's peoples".

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US rethinking Moscow policy, Page 2

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CONTENTS

THE MONDAY INTERVIEW

The chief complexity facing Karl Otto Pöhl, president of the Bundesbank, is that his autonomy - both vis-à-vis the politicians in Bonn and in the decision-making of the bank itself - is clearly circumscribed. Page 34

International	2-4	Building Contracts	12
Companies	22-23	Crossword	34
British	7-10	Currencies	28
Companies	22-21	Money Markets	16
Anthony Harris	18	Editorial Comment	16
Art-Reviews	15	International bonds	22
World Guide	15	Int.Capital Markets	22-23

US policy on Moscow Washington accepts that approach to reform has failed

2

Drug runnings: United Nations plans crackdown on laundering

4

UK clearing banks: The Scottish bank with an English money-box

14

Editorial Comment: Protecting Iraqis; UK aid and the poor

16

European electronics: The national champions turn into laggards

17

High-definition TV: Racing to be first with the big picture

19

Survey: Foreign Exchange

Section III

Letters

17

Management

14

The Week Ahead

13

UK Gifts

22

US Bonds

22

Unit Trusts

25-26

Weather

16

FT SURVEYS THIS WEEK

5

Foreign Exchange: The dollar's sharp rise since February and the weakness of the D-mark have shown again how the foreign exchange market is good for surprises. But changes in the market in the last few months are over. Separate section.

6

TUESDAY: The republic's success as an entrepôt trading nation has given it a standard of living second only to Japan in Asia. But many sections of the island republic's multi-racial society seek change.

7

FRIDAY: Poland: see illustration left.

8

SATURDAY: Franchising: Recession tests claims that franchising really is the safer way to start in business.

9

Poland

The challenge before the new post-communist Poland is how to remedy the defects of its previous system of government and consolidate sovereignty and prosperity while the going is good.

10

Polish President Lech Walesa

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

26

27

28

29

30

31

32

33

34

35

36

37

38

39

40

41

42

43

44

45

46

47

48

49

50

51

52

53

54

55

56

57

58

59

60

61

62

63

64

65

66

67

68

69

70

71

72

INTERNATIONAL NEWS

Washington accepts that approach to encouraging reform has failed US rethinking Moscow policy

By Peter Riddell and Lionel Barber in Washington

THE Bush administration now accepts that its approach to encouraging economic reform in the Soviet Union has failed and that new methods will have to be adopted.

A senior official said the attempt to stimulate reform through the International Monetary Fund study of last December "did not work". Because President Mikhail Gorbachev had been unable or unwilling to grasp the proposals for a movement to a market economy.

This reflects pessimism

within the administration about the prospects both for reform and for Mr Gorbachev's survival. US officials are beginning to hedge their bets by talking about contacts with conservatives in the armed forces and defence industries as well as with reformers, such as Mr Eduard Shevardnadze, the former Soviet foreign minister. Mr Shevardnadze is due to deliver an important address in Washington in 10 days.

US officials have not given up hope on the possibility of a union treaty between Moscow

and republics such as the Ukraine, Kazakhstan, Byelorussia and the Russian federation by the end of the year. But even if this is achieved, the question remains of whether a reform programme can be worked out and implemented.

The administration has been forced to review its approach by the marked deterioration in the Soviet economy in the last few months, and the continuing power struggle.

The proposal in the December report for the Soviet Union to have associate status with

the IMF and the World Bank - to assist its integration into the international financial community - has now been put on the "back-burner", according to Mr David Mulford, the US Treasury undersecretary for international affairs.

The main US priority is to sustain economic and political reform in eastern and central Europe and to insulate those countries as far as possible from the growing economic problems to their east. The US has pressed its allies to be supportive of these countries.

GROUP OF SEVEN MEETING IN WASHINGTON British plan for poor countries' debts

By Peter Norman, Economics Correspondent, in Washington

MR Norman Lamont, the UK Chancellor of the Exchequer, will this week seek international backing for a British plan to ease the debt burden of the poorest developing nations.

The plan, known as the Trinidad Terms, is designed to cut and make more manageable the debts owed to western governments by poor nations implementing market-oriented economic policies.

It was first proposed by Mr John Major, when chancellor, at a conference of Commonwealth finance ministers last autumn, and will be relaunched during the spring meetings today and tomorrow of the Inter-

national Monetary Fund and World Bank with the aim of reaching agreement at the London Economic Summit in July.

Under the Trinidad Terms, members of the Paris Club of creditor governments would forgive two thirds of the qualifying country's official debt and grant extended repayment terms for the remainder.

Last week Mr Barber Conable, World Bank president, supported the UK plan. It is expected that the chancellor will argue in tomorrow's session of the joint IMF-World Bank development committee that action to help the poorest countries is urgent in the light of the recent Paris Club

decision to forgive 50 per cent of Poland's official debt.

The UK is also seeking a more influential role in the committee. The government has proposed that Mr Peter Mountfield, a Treasury undersecretary, should be the committee's next executive secretary.

The committee was set up in 1974 and is made up of government representatives from developed and third world countries. Its job is to promote the transfer of resources to the developing world. The executive secretary is responsible for planning, organising and reporting on its work.

Democrats warned on banking reform

By Peter Riddell, US Editor, in Washington

MR Nicholas Brady, the US treasury secretary, will this week attempt to save as much as possible of his comprehensive banking reform legislation after warning House Democratic leaders against pursuing their plan for a narrow bill excluding changes in the structure of the industry.

Congressmen Henry Gonzalez and Frank Annunzio, Democratic chairmen of the House banking committee and a key sub-committee, have introduced legislation proposing recapitalising the financially strained bank insurance fund, new bank accounting standards and tighter supervision of problem banks.

This would omit the Treasury's proposals for interstate branch banking and for allowing bank holding companies to become involved in a wide range of financial services.

Mr Brady has described as "the height of folly" the sug-

gestion that any legislation this year should be restricted to recapitalising the fund. "We should reform the industry and fix the problem, not just feed it and fund it."

The issue of the scope of banking legislation will come to a head in this week's talks aimed at producing a compromise.

Mr Brady argues that a majority of the House banking committee, including the minority Republican caucus, joined by a number of Democrats, have expressed support for the need for comprehensive bank reform, in contrast to the views of their leaders. This view is also supported by all the banking regulators, including Mr Alan Greenspan, the Federal Reserve chairman, in spite of reservations on detailed features.

Senate banking committee members are more sympathetic to Mr Brady's position.



Ana Guadalupe Martinez and other FMLN guerrilla leaders sign an agreement with the El Salvador government in Mexico City at the weekend on constitutional reforms - but this did not involve a ceasefire. Also in Mexico, the first stage of peace talks between the Guatemalan government and left-wing rebels ended with an agreement on ground rules for further discussions.

US wants to develop use of G7 talks

THE US is seeking to develop the Group of Seven framework of regular economic discussions into a mechanism for more frequent political co-ordination among the leading industrial countries, Peter Riddell writes.

The idea has been floated by Mr Robert Kimmitt, US Undersecretary of State for political affairs, as a means of involving Japan and Germany, as well as the European Community, more closely in international political discussions. None is a permanent member of the UN Security Council, whose role was enhanced by the Gulf crisis.

At present, the heads of government of the G7 - the US, Japan, Germany, Britain, France, Canada and Italy, with the EC attending - meet annually and issue a political statement to accompany their economic communiqué. These political discussions are held only once a year but the G7 finance ministers meet on at least four other occasions to review economic policy co-ordination, as they did yesterday.

The US wants this regular framework of economic consultation to be matched on the political side. Mr Kimmitt is

expected to raise the idea at a meeting in Hong Kong this week of G7 political directors (senior foreign ministry officials) in preparation for the annual summit - this year in London in mid-July.

Mr Kimmitt argues that the success of the Gulf coalition has underlined the importance of collective political action: "But now the true test is to see if we can prepare for and avert crises. The G7 is the one agency that, we believe, can be used to meet more frequently and more regularly to participate and avert political crises."

The US has been pondering

for some time how to involve Japan and Germany more closely in political discussions; the problem was underlined by the Gulf crisis. Not only were these countries outside the UN Security Council, they were also being asked to contribute financially to US efforts without having had a say in decisions.

An expansion of the political role of the G7 is seen by senior State Department officials as a way to broaden and make more politically acceptable calls for sharing burdens or responsibilities.

Peru debt talks

EFFORTS to erase Peru's \$2.1bn (\$2.14bn) in arrears to multilateral financial institutions are to resume today in Washington, Stephen Fidler writes.

Countries and organisations friendly to Peru are to meet as finance officials gather for the spring meetings of the IMF and the World Bank. Neither institution, nor the Inter-American Development Bank, can lend in support of Peru's economic reform programmes until it has cleared the arrears.

Brady's tight schedule calls for some fast talking

G7 DIARY

today's meeting of the IMF policy-making executive committee.

Maz is a grassroots politician and has had only limited dealings with economic issues. But this should be no handicap. Among the finance ministers, France's Pierre Bérégovoy, Japan's Ryutaro Hashimoto and Germany's Theo Waigel came to their present jobs from non-financial backgrounds.

Karl Otto Pöhl, the German Bundesbank president, seems to be developing some affection for European economic and monetary union. Speaking to the G7 Council, a talking shop of the great and the good, he recalled that the feathered variety of ECU has two characteristics: it can't fly and can only go forward. That specification would suit Mr Pöhl, who doesn't want to rush union.

"So there is some reason for optimism," he said.

Mongolia, one of the newest members of the IMF and World Bank, is in dire need of their help. The landlocked country of 2m people is facing a balance-of-payments crisis. In the first half of the year, its current account deficit could be as high as \$200m. One of the main problems is that the Soviet Union now wants payment for oil in hard currency. A mission from the Fund is due there soon, and the World Bank is sending a team in July.

The application in January by Albania to join the two institutions leaves only three sizeable countries outside their sphere of influence. Although the question of the Soviet Union's membership is likely to be put off for some time, the institutions are regularly sending missions there. The countries without applications pending are a rather odd mix: Cuba, North Korea and Brunei.

The World Bank's new chief economist, Larry Summers, already has the age of 35 a pretty impressive résumé. Eight years ago he became pro-

fessor at Harvard University, said to have been the youngest so appointed. If Michael Dukakis was now in the White House, Summers would have been his Council of Economic Advisors. He has made his first public pronouncements since joining the bank over the past week, suggesting that he will not be afraid to tackle some of the broad issues now facing the world economy, such as the link between economic performance and democracy.

Of the statistics he is fond of quoting, he points to one as the most striking: that infant mortality is higher and life expectancy lower in New York City than in Shanghai. The Chinese, he notes, spend only 6 per cent of their \$500 annual per capita income on health care.

Here is another: eliminating all cancer would add three years to the life expectancy of Americans.

In the third world, Yemen, Sri Lanka and Indonesia have about the same per capita income. Yet life expectancy in Yemen is 51 years, in Indonesia 60 and Sri Lanka 70.

Peter Norman
Stephen Fidler

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Holders of bearer shares who (in person or by proxy) wish to attend the meeting must have lodged their shares not later than Friday May 10, 1991 at one of the following banks who will subsequently send them a receipt which will serve as entrance ticket:

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in Italy at Credito Italiano, Milan
in Switzerland at Union Bank of Switzerland, Zurich
in the United Kingdom at Midland Bank PLC, London

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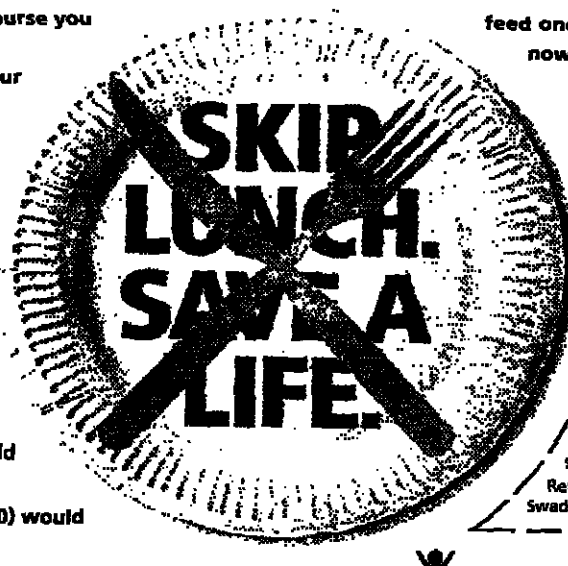
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Seoul death leads to fall of minister

By John Ridding in Seoul

PRESIDENT Roh Tae Woo of South Korea has sacked his home minister in an attempt to defuse anger over the death of a student at the hands of riot

Mr Kang Kyong Dae, a 20-year old economics student, died on Friday night after being beaten by police during a demonstration against the arrest of a student leader at Seoul's Mumeiji University.

This was the first death of a student in a clash with riot police since 1987 and will increase social tensions at a time when the annual wage-bargaining and student protests are getting under way.

It prompted demonstrations in Seoul at the weekend. Riot police used tear gas and water cannon to block a protest march towards central Seoul on Saturday afternoon.

A spokesman for the ruling Democratic Liberal Party said that the government "wholeheartedly apologises to the nation". He said that Mr Ahn Eung Mo, home minister, would be superseded by Mr Lee Sang Yeon.

However, opposition groups said that the government's response, and the issue of arrest warrants for the four policemen believed responsible, was not enough.

He added: "I have every reason to believe the Kuwait Oil Company will be asking a British team to do some of the work."

The British delegation, headed by Mr Basil Butler, president of the Institute of Petroleum, and Mr John Williams, managing director of the Kuwait Oil Company, is offering expertise in management and damage assessment, as well as in direct fire-fighting.

British firefighters are expected, if contracted, to concentrate on battles in Kuwait's desert oilfields, where no well-capping has begun. Many of the delegation stressed UK expertise in addressing the fires by drilling relief wells, rather than by tackling the well-head.

Mr Butler said it was too soon to estimate how long it might take to extinguish the fires, but said there was little prospect of this within a year. More than 60 wells have been capped so far of the more than 500 set alight by the Iraqis.

Mohammed Abdelaziz, who was born in Marrakesh and whose father still lives there. King Hassan has accepted the idea of a referendum but made it clear that the result could only "ratify" what most Moroccans strongly feel is theirs historically. His prestige would suffer a considerable blow were the outcome of the vote to be a call for independence. His opposition, frustrated by having no share in running Morocco, has systematically been more "royaliste que le roi."

Algerian President Chadli Bendjedid for his part has gone to great lengths to rebuild links with Algeria's his eastern neighbour, notably by re-establishing diplomatic ties, broken off in 1976, three years ago. But the outcome of the first-ever free elections in North Africa, due next July in Algeria, could bring to power people far less willing to compromise.

Furthermore, King Hassan and his Algerian counterpart know that the pipeline due to carry natural gas to Spain across northern Morocco and the Straits of Gibraltar will only get the final go-ahead if the two big north African countries settle the status of the Western Sahara once and for all.

Finally, were the long festering dispute to be settled, the Maghreb countries would be in a better bargaining position with the EC with whom they share so many links. Instead of engaging in quarrels which leave most Europeans indifferent and buying weapons with money better used in civilian projects, they would for once have shown they were capable of doing something constructive.

With turmoil likely to continue in the Middle East, that would at least leave the Maghreb al Aqsa (and of the setting sun) as one part of the Arab world with no major disputes.

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INTERNATIONAL NEWS

David Marsh hears a candid commentary from a senior economics official who retires tomorrow

How Bonn got it wrong on the east German economy



Otto Schlecht: frank admission of policy failures

THE German government deceived itself in falling last year to foresee the depth of the economic crisis in east Germany, says Mr Otto Schlecht, state secretary at the economic ministry.

In a frank admission from a Bonn insider of policy shortcomings over German unity, Mr Schlecht said: "We deceived ourselves about the size and depth of the restructuring crisis."

In particular, the government's much-broadcast comparison between the hoped-for recovery in east Germany and the positive aftermath of the west German currency reform in 1948 was "wrong from top to bottom," Mr Schlecht conceded.

Mr Schlecht, Bonn's most senior civil servant in the economic policy field, is retiring tomorrow after 18 years in the job. He revealed that he was initially highly sceptical about Mr Jürgen Möllemann, the economics

The west German current account balance will show a small deficit both this year and next and growth in the west will slip to 2.5 per cent this year, according to the spring report of Germany's five leading economic institutes published today, writes David Goodhart in Bonn.

The institutes expect average inflation in west Germany this year of 3.5 per cent (touching 4 per cent at the end of the year) and 11 per cent in east Germany (touching 15 per cent at the year's end).

minister who took over in January, but now backs the minister's more active line on aiding the east German economy.

During the run-up to the united German elections last December, Mr Schlecht said the government seized on optimistic forecasts that the east German economy would recover relatively quickly. "We gave prominence to the positive elements, and forced the negative ones into the back-

ground. This was because we wanted people to take heart (over economic prospects) - and because there was an election campaign."

"At the beginning, we somewhat underestimated the effect of the shock of liberalising overnight a command economy which had been barred off from the world for 40 years," Mr Schlecht said.

On the outlook east of the Elbe, he said that, by the end of this year "we

GNP in east Germany is expected to fall by 17.5 per cent.

The report expresses cautious hopes of a construction-led turnaround in east Germany in 1992. But by the end of this year 3.5m people will be without work or on short-time work in the east. The institutes are critical of the large wage increases in east Germany and propose that the Treuhand agency, which owns most east German companies, should become involved in wage bargaining.

will have gone through the worst". Next year would see recovery, but from a far lower basis of economic activity than the government had previously predicted.

Unemployment in east Germany would continue to rise, but not above 2m, thanks to the policy of putting large numbers of effectively-unemployed people on to short-time working, Mr Schlecht said.

Until a few months ago, the govern-

ment, together with the country's leading independent economic forecasters, were unanimous that an upturn in east Germany would begin this summer.

Mr Schlecht praised the hard work and energy of Mr Möllemann who replaced his luckless predecessor Mr Helmut Haussmann. Mr Möllemann has played a leading role in bringing about increased public sector funding and administrative support for the east, as well as a shift to more pragmatic policies over property rights and privatisation.

Mr Schlecht, 65, will now head the Ludwig Erhard Foundation, the body promoting the ideas of the German-style "social market economy" at home and abroad. He may also act as an economic adviser in the Soviet Union and for other east European governments such as Hungary and Romania.

French visit to NZ an attempt to rebuild ties

By Terry Hall in Wellington

FRENCH prime minister Michel Rocard today begins a visit to New Zealand seen as important in improving a relationship which for six years has been deeply troubled.

Difficulties have included the Rainbow Warrior affair, French testing of nuclear weapons in the Pacific, and trade difficulties with the EC.

In turn, Mr Rocard's visit, the first by a French prime minister, is important to the National Party government of Mr Jim Bolger, which wants to emphasise its desire to strengthen New Zealand's place in Europe just as France sees a similar role for itself in the Pacific.

China puts up prices

China yesterday announced huge price increases on staple foods, saying they were necessary because of the crushing burden of government subsidies which have quadrupled in 10 years, Reuters reports from Peking.

Residents were told about the price hikes at their work places last week, triggering long queues at shops where April ration cards could still be used to buy goods at the old prices.

The price of flour rises by 54 per cent and vegetable oil by 103 per cent, but will still be priced below the cost of production.

To soften the latest inflationary blow every worker will get a subsidy of six yuan (\$1.14) a month.

US orders fall

US machine tool orders, a key indicator of the nation's economic health, fell sharply in March, down 22.7 per cent from a year earlier and 16.3 per cent lower than February, the Association for Manufacturing Technology said.

Machine tools, which cut or shape metal, are used in the manufacture of a goods ranging from weapons and aircraft to consumer items such as refrigerators and cars.

Although the market for machine tools is relatively small, its level of activity can provide clues to the health of manufacturing and the economy generally.

Iceland's new PM

A coalition government is to be formed in Iceland between the right-wing Independence party and the Social Democrats. The new prime minister is Mr David Oddsson, 43, leader of the Independence party for only a few weeks, the mayor of Reykjavik and a well-known radio comedian, writes Robert Taylor in Stockholm.

The coalition parties between them have 36 seats in the 63 strong Parliament.

Ministers seek Nato talks on defence

By David Buchan in Mondorf-les-Bains, Luxembourg

THE future of European defence should be discussed in Nato with the Americans, EC foreign ministers agreed yesterday.

At an informal meeting, the move Atlanticist states - Britain, the Netherlands and Portugal - appeared to stem the tide in the political union negotiations that had been moving in favour of presenting Nato and the US with a fait accompli on European defence. This would be based on a western European union ever more closely tied to the Community.

Mr Jacques Poos, foreign minister of Luxembourg, which holds the EC presidency, revealed that his US counterpart, Mr James Baker, had last week delivered another stiff warning to EC states on defence.

Echoing his diplomatic demarche in February, the US secretary of state cautioned the Europeans that in building up WEU, they should not tamper with the Nato military structure or take action outside the Nato area without first consulting the alliance.

European states that did not belong to the EC, such as Norway and Turkey, should also be let in to WEU, he had said.

American concerns could be "appeased", said the Luxembourg minister, and the forum for this should be Nato, which was lagging well behind the EC in its strategic review.

Mr Jacques Delors, the Commission president, suggested

A flick of a coin yesterday denied Mr Brian Crowe, Britain's ambassador to the Conference on Security and Co-operation in Europe, the top job in EC diplomacy, writes David Buchan. EC foreign ministers split six-six in a secret vote on Saturday on whether Mr Crowe or Mr Pierre Champagnon, a Belgian diplomat, should succeed Mr Giovanni Jannuzzi of Italy as secretary general of European Political Co-operation, a small cell of Brussels-based diplomats through which all EC foreign policy co-ordination passes.

The UK and Belgian foreign ministers, Mr Douglas Hurd and Mr Mark Eyskens, first thought of dividing the job tenure. But realising the job could be dramatically changed and upgraded in a political union treaty, they decided to spin for it. Mr Jacques Poos, foreign minister of Luxembourg, spun the coin, and the Belgian won.

that if delicate defence issues were also discussed in Nato as well as the EC, fewer British and Dutch battles would be raised. It would look less as though the Americans were being chased out of Europe, the Commission president said, calling for Nato to get a move on with its strategic review scheduled to end with an autumn alliance summit.

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UN plans crackdown on drug laundering

New narcotics chief sees attack on crime profits as crucial, says Ian Hamilton Fazey

NEW routes and markets for drug traffickers have been created with the end of the Cold War and the opening of east European borders. The Soviet Union has reported large increases in addicts during the last three years and the United Nations says that some of the drugs now being smuggled through the Balkans are "sticking" on route.

The spread of the problem has added to the urgency with which the UN has started to merge its three drugs agencies to cut out duplication. The aim is to escalate and globalise its fight against the illicit drugs industry, which Mr Giorgio Giacomelli, new head of the UN's programme, says is worth up to \$500m a year.

Mr Giacomelli said the UN would take the lead to co-ordinate a more rigorous world-

wide fight against drug abuse. He sees a more vigorous attack on money laundering as crucial, to stop drugs money being channelled into legitimate businesses.

Mr Giacomelli, a senior Italian diplomat who took up his post last month, will report progress to the UN Commission of Narcotic Drugs, which starts its annual 10-day meeting in Vienna today.

The three agencies - the Division of Narcotic Drugs, the UN Fund for Drug Abuse Control, and the International Narcotics Control Board - are being merged into a single organisation called the UN International Drug Control Programme.

The agencies employ about 160 people in Vienna and 50 in 15 offices around the world. They implement and monitor

under which representatives were usually allowed to serve only one term in office, and which had helped to mark the Greens as a counter-culture movement rather than a real party.

Also, a group of far-left ecologists under Ms Jutta Dittfurth decided to leave the Greens.

However the Greens stopped short of swallowing all the "realo" medicine and elected two leaders from the left of the party.

The weekend conference did abolish the rotation principle,

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French visit
to NZ an
attempt to
rebuild ties

By Terry Hall in Wellington

NEW ZEALAND'S Prime Minister Jim Bolger has been in France for a week, on a visit that is seen as an attempt to rebuild ties with the country after a period of tension. Bolger is expected to meet with French President Mitterrand and other senior officials. The visit comes at a time when relations between the two countries have been strained by a series of incidents, including the arrest of a New Zealand fisherman by French authorities. Bolger's visit is seen as a key part of New Zealand's foreign policy strategy to improve its international standing.

China puts up pits

BEIJING, April 28 - China's government has announced that it will build a series of deep pits in the desert regions of the country. The pits are intended to store water and other resources, which will be used to support the growing population in the area. The government has also announced that it will build a series of new roads and bridges in the region, to improve access to the pits. The pits are expected to be completed by the end of the year.

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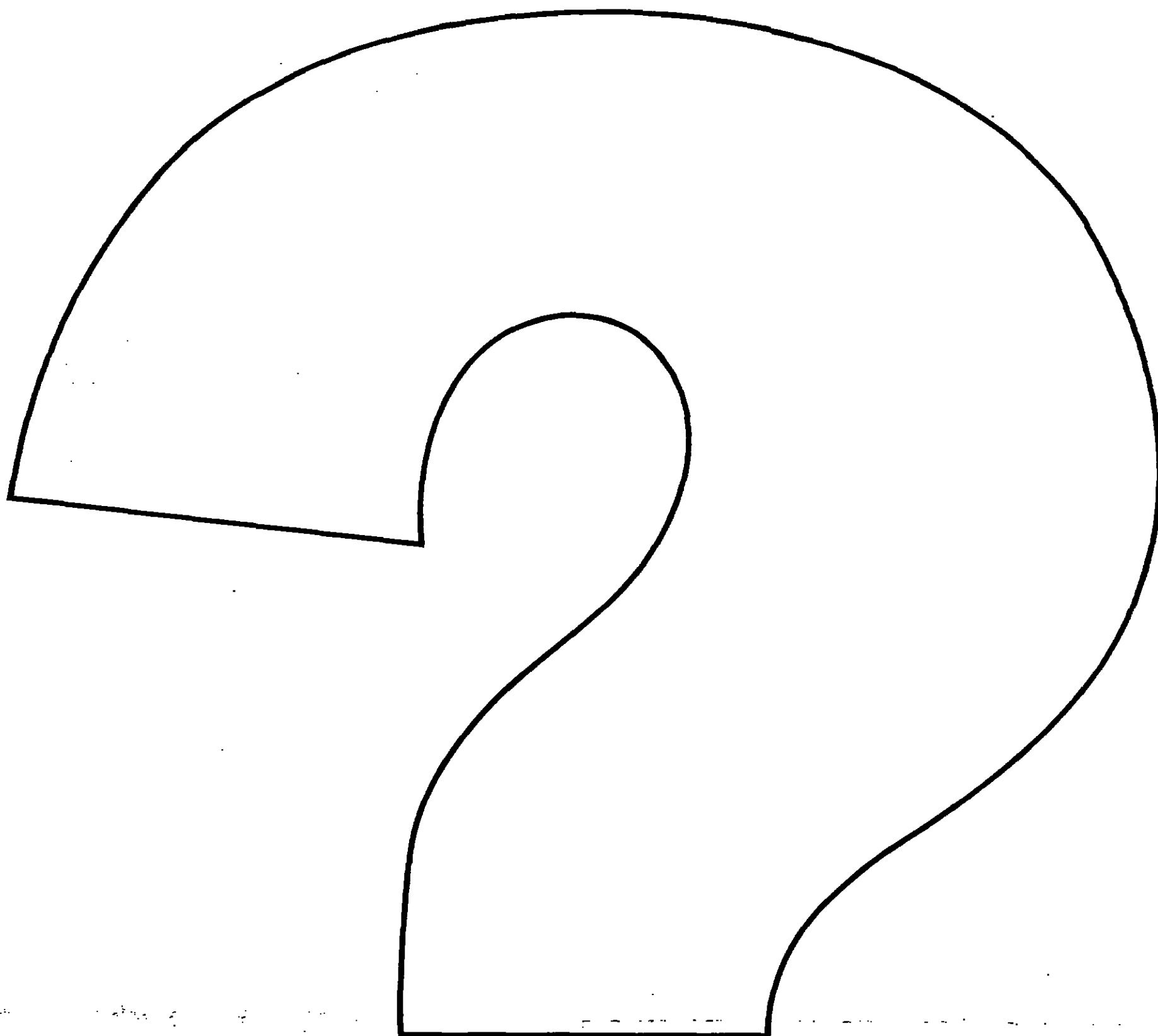
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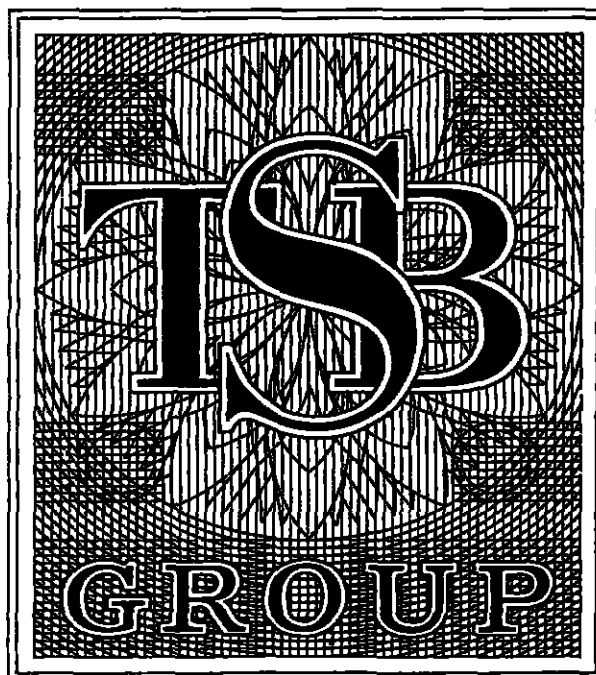
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WHY ARE WE INVESTING DURING A RECESSION?



If we held investment back, our profits might well improve – in the short term. But they'd suffer in the long run; and so would our customers, employees and shareholders.

Investment is crucial to all our business plans. So we're putting money into training, technology, branch refurbishment and new working practices.

In retail banking, for example, we're taking the

paper out of our branch offices; refurbishing over 800 branches in the next 3 years; increasing sales space and sales staff; cutting waste and unnecessary bureaucracy. This year, investment in training has increased more than 50%. It's part of our drive to improve quality, service and profitability.

Of course, the recession affects us as it does others. In particular, it affects the level of provisions we must

make against bad and doubtful debts. But we have the financial strength to look beyond the recession and continue to build our business.

In this way we can maintain our competitiveness: thus providing our customers with services of the highest quality, and building long-term value for our shareholders.

Through the recession and beyond.

Banking and beyond.

INTERNATIONAL NEWS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

UNITED STATES						JAPAN						GERMANY						FRANCE						ITALY						UNITED KINGDOM					
Year	Retail sales volume	Industrial production	Unemployment rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Composite leading indicator	Year	Retail sales volume	Industrial production	Unemployment rate	Composite leading indicator						
1984	95.3	98.3	7.4	98.0	98.3	96.7	96.4	2.7	100.5	98.9	98.2	98.4	7.1	83.4	98.9	98.3	98.5	8.7	98.3	97.4	1984	95.4	98.5	9.3	101.1	1984	95.6	94.8	11.7	93.7					
1985	100.0	100.0	7.1	100.0	100.0	100.0	100.0	2.6	100.0	98.9	100.0	100.0	7.2	100.0	103.7	100.0	100.0	10.2	100.0	101.1	1985	100.0	100.0	8.6	103.6	1985	100.0	100.0	11.2	100.0					
1986	105.7	105.9	6.9	107.9	105.7	108.4	108.7	2.8	94.9	105.9	108.6	108.4	6.4	138.4	103.1	102.4	101.2	10.4	107.4	107.2	1986	107.6	103.2	10.4	110.3	1986	105.2	102.4	11.2	118.1					
1987	108.3	105.9	6.1	108.0	108.3	113.5	103.1	2.8	106.3	113.5	110.5	108.1	6.3	148.4	103.6	107.9	103.6	10.3	118.0	107.3	1987	113.4	106.8	10.8	112.5	1987	110.7	105.7	10.5	141.2					
1988	112.2	111.8	5.4	106.2	114.3	122.7	112.9	2.5	136.9	122.5	108.5	106.4	6.2	164.7	109.7	107.9	103.9	10.0	134.6	112.0	1988	109.7	114.2	10.9	117.4	1988	117.7	108.6	8.5	142.2					
1989	114.7	114.5	5.2	98.4	113.3	132.7	119.9	2.3	147.0	125.7	113.6	111.6	5.8	218.9	112.0	108.6	111.2	9.4	158.1	111.4	1989	117.4	118.7	10.9	115.6	1989	119.9	110.0	7.1	124.2					
1990	114.2	115.7	5.4	84.3	108.8	141.9	125.3	2.1	148.7	123.0	122.6	117.4	5.1	261.4	113.6	110.1	112.4	9.0	162.6	105.5	1990	117.8	117.9	9.8	112.8	1990	120.4	109.2	6.8	97.8					
1st qtr.1990	1.7	0.6	5.2	88.0	114.5	3.5	1.9	2.1	148.7	124.8	5.0	5.0	5.3	258.4	112.6	0.5	1.5	9.0	174.2	111.1	1990	1.1	0.0	6.7	112.5	1990	1.1	0.0	6.7	112.5					
2nd qtr.1990	-0.2	0.9	5.3	88.0	114.5	14.5	3.5	2.1	149.0	124.8	8.0	4.8	5.2	263.7	113.7	1.6	1.0	8.0	171.2	110.4	1990	1.2	2.5	6.7	108.6	1990	1.2	2.5	6.7	108.6					
3rd qtr.1990	-1.2	2.2	5.6	85.5	111.6	7.8	5.9	2.1	148.4	124.3	13.3	5.7	5.1	263.8	114.8	-0.5	2.2	9.0	161.4	108.9	1990	0.6	-2.0	6.9	93.8	1990	-1.2	-3.2	7.3	78.3					
4th qtr.1990	-2.1	0.3	6.8	72.7	108.8	2.8	7.0	2.1	159.2	123.0	7.8	5.4	4.7	258.7	113.6	0.6	-0.4	9.0	143.2	105.5	1990	-1.2	-3.2	7.3	78.3	1990	-1.2	-3.2	7.3	78.3					
April 1990	-0.3	0.2	5.3	88.6	114.5	20.4	3.1	2.1	145.1	123.8	6.2	0.9	5.2	260.3	112.9	1.8	0.1	9.0	180.0	110.7	1990	-7.0	1.4	n.a.	116.7	1990	2.2	0.3	6.7	112.4					
May	-0.2	0.9	5.3	87.6	114.5	10.7	4.3	2.1	153.9	123.9	7.4	8.7	5.2	264.5	113.3	1.4	1.8	8.9	173.5	110.5	1990	-4.2	2.1	n.a.	115.6	1990	0.7	2.8	6.7	109.8					
June	0.1	1.6	5.2	86.8	114.5	12.9	3.0	2.2	148.1	124.8	5.3	4.4	5.2	265.2	113.7	1.8	1.0	9.0	180.4	110.4	1990	-2.8	-0.8	n.a.	116.0	1990	-2.8	-0.8	6.8	97.1					
July	0.0	2.4	5.4	87.0	114.5	8.8	7.0	2.1	152.5	125.1	14.9	5.0	5.1	268.3	114.5	0.7	2.5	9.0	161.0	108.9	1990	-3.6	-1.3	n.a.	115.1	1990	-3.6	-1.3	6.8	97.1					
August	-1.8	2.1	5.6	85.5	113.1	8.6	5.8	2.1	145.7	124.8	12.1	5.8	5.1	265.8	114.9	-1.2	2.3	8.9	166.5	108.4	1990	-4.3	-1.1	n.a.	114.4	1990	-4.3	-1.1	6.8	94.5					
September	-1.8	2.2	5.6	78.8	111.8	7.5	5.3	2.2	141.3	124.3	12.8	6.5	4.0	257.5	114.8	-1.1	2.1	9.0	158.7	108.9	1990	-1.2	-0.1	n.a.	114.6	1990	-1.2	-0.1	6.8	88.7					
October	-1.2	2.0	5.6	76.3	110.3	2.5	8.2	2.2	157.3	123.7	8.8	6.8	4.9	254.8	114.3	4.2	1.3	9.0	160.0	105.8	1990	-3.0	-0.8	n.a.	114.1	1990	-3.0	-0.8	7.3	75.0					
November	-1.5	0.2	5.8	71.0	109.3	3.0	8.8	2.1	148.2	123.2	9.7	5.6	4.7	258.1	114.1	-2.8	-0.8	9.0	141.4	105.5	1990	-4.1	-1.1	n.a.	113.5	1990	-4.1	-1.1	6.8	72.9					
December	-3.5	-1.3	6.0	70.9	108.8	3.0	8.0	2.1	153.7	123.0	5.4	4.1	4.6	263.1	113.6	0.6	-1.6	9.0	138.1	105.5	1990	-5.5	-1.2	n.a.	112.8	1990	-5.5	-1.2	6.8	61.5					
January 1991	-8.0	-0.8	6.1	65.8	109.7	4.3	7.5	2.0	154.8	122.8	12.8	6.2	4.5	258.9	112.4	-0.4	0.8	9.1	134.4	105.0	1991	-0.1	-1.5	n.a.	112.2	1991	-0.1	-1.5	6.8	53.3					
February	-4.7	-2.6	6.4	64.0	111.2	6.8	2.0				8.4	3.8	4.5	267.2	111.1	-1.4	1.7	9.2	127.5	104.5	1991	-2.0	-2.5	n.a.	111.9	1991	-2.0	-2.5	8.1	81.3					
March	-3.3	6.8												273.0							1991					1991									

All series seasonally adjusted. Statistics for Germany apply only to western Germany. Retail sales volume: data from national government sources except Japan and Italy (value series deflated by OECD using CPI). Refers to total retail sales except France and Italy (major outlets only) and Japan (department stores only). Industrial production: data from national government sources. Includes mining, manufacturing, gas, electricity and water supply industries except Japan (mining and manufacturing only) and UK (also includes construction industries). Unemployment rate: OECD standardized rate which adjusts as far as possible for the different definitions of unemployment used in official sources. Vacancy rate indicator: relevant vacancy measure divided by total civilian employment, expressed in index form. Derived from OECD series, US help wanted advertising, Japan new vacancies, Germany and France all jobs vacant, Italy no data available, UK-unfilled vacancies. Composite leading indicator: OECD data. Each is a combination of series, cyclical fluctuations in which generally precede cyclical fluctuations in general economic activity. Data supplied by Datastream and WEFA.

A Germany divided poses new challenges

THE FALL-OUT from the monetary and political unification of east and west Germany last year has left German policy-makers facing two very different economic challenges.

Reliable statistics for industrial production and employment in the eastern Länder are still hard to come by, but it is quite clear that the east German economy has collapsed over the past nine months under the dual burden of competition from the west and rapidly rising east German wages. Meanwhile, consumer demand and industrial output in west Germany have continued to grow at an apparently unsustainable pace, as the economic indicators show in the chart.

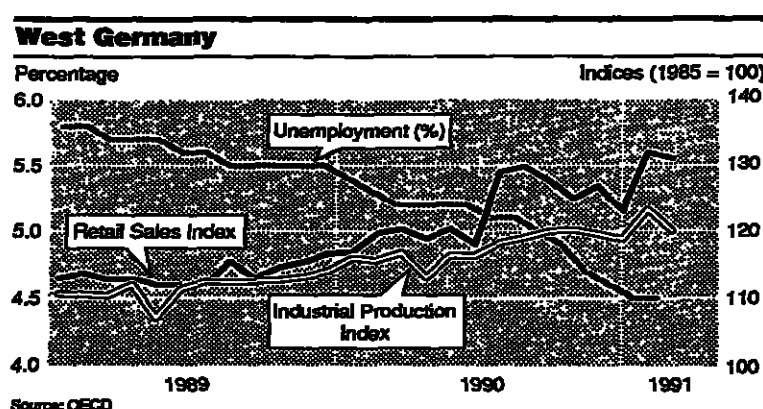
The growth of output of west German companies has accelerated since the collapse of the Berlin wall in October 1989, when east German consumers were first able to travel to the west. Industrial production in 1990 was 5.2 per cent higher than in 1989.

Companies have also switched resources away from producing exports in order to supply the expanding home market. The catalyst for this change was the deteri-

oration in Germany's export competitiveness which has occurred over the past year. Rising German interest rates have attracted foreign capital into Germany, causing the D-Mark to appreciate and pushing the German current account into deficit in January of this year.

Retail sales were buoyant in the western Länder in late 1989 and early 1990, but it was monetary unification last July, and the consequent rise in the purchasing power of east German savings, which provided the biggest fillip for west German retailers. Retail sales in the third quarter of last year were 13.3 per cent higher than in the equivalent period in 1989, compared to 6 per cent higher sales in the second quarter of 1990.

The demand for labour in west Germany has also increased sharply as companies have expanded production to meet rising demand for their output. Vacancies in 1990 were almost double their level of 1986, while unemployment



fell to 4.5 per cent of the workforce in February 1991, from 7.2 per cent in 1986.

This increased tightness in the labour market has been manifested in a rise in the level of wage claims. This combination of strong consumer demand and increased wage pressure explains why the Bundesbank remains ner-

vous about inflation and may want to increase interest rates in Germany again, despite falling output and rising unemployment in the east.

These and many other trends in the world economy are visible in the fourth of our new series of statistical tables for the six largest industrial countries. It follows

tables covering National Accounts (April 8 1991), Balance of Payments (April 15 1991) and Money and Finance (April 22 1991).

Today's table consists of five series which together provide a detailed picture of both historical trends and future prospects for industrial output, retail sales and employment.

The industrial production and retail sales series are shown annually in index form (1985 = 100), and quarterly and monthly as growth rates on the equivalent period in the previous year.

Because all countries calculate unemployment rates in different ways, the table contains standardised unemployment rates for each country, adjusted by the OECD from national sources to approximate to the International Labour Organisation (ILO) definition of unemployment.

This definition includes only those persons of working age who are without work, available for work and actively seeking work. This unemployment definition may

not adequately capture the true rate of unemployment. Published figures for unemployment in east Germany, for example, understate the true level of unemployment considerably, since many "employed" workers are merely being paid to stay at home until they can legally be made redundant later this year.

Changes in the level of job vacancies in an economy often provide an advanced warning of future changes in unemployment or inflation, yet few countries attempt systematically to record total available vacancies.

In the UK, the available measure of vacancies - unfilled vacancies at job-centres - is estimated to represent about one third of total vacancies in the economy. No vacancy data are available at all for Italy, while in the US a help-wanted index, based on jobs advertised in main metropolitan newspapers, is used as a proxy for actual vacancies.

The table contains a vacancy rate indicator which the FT has constructed for each country except Italy. The available raw vacancy data for each country, or proxy for the US, have been

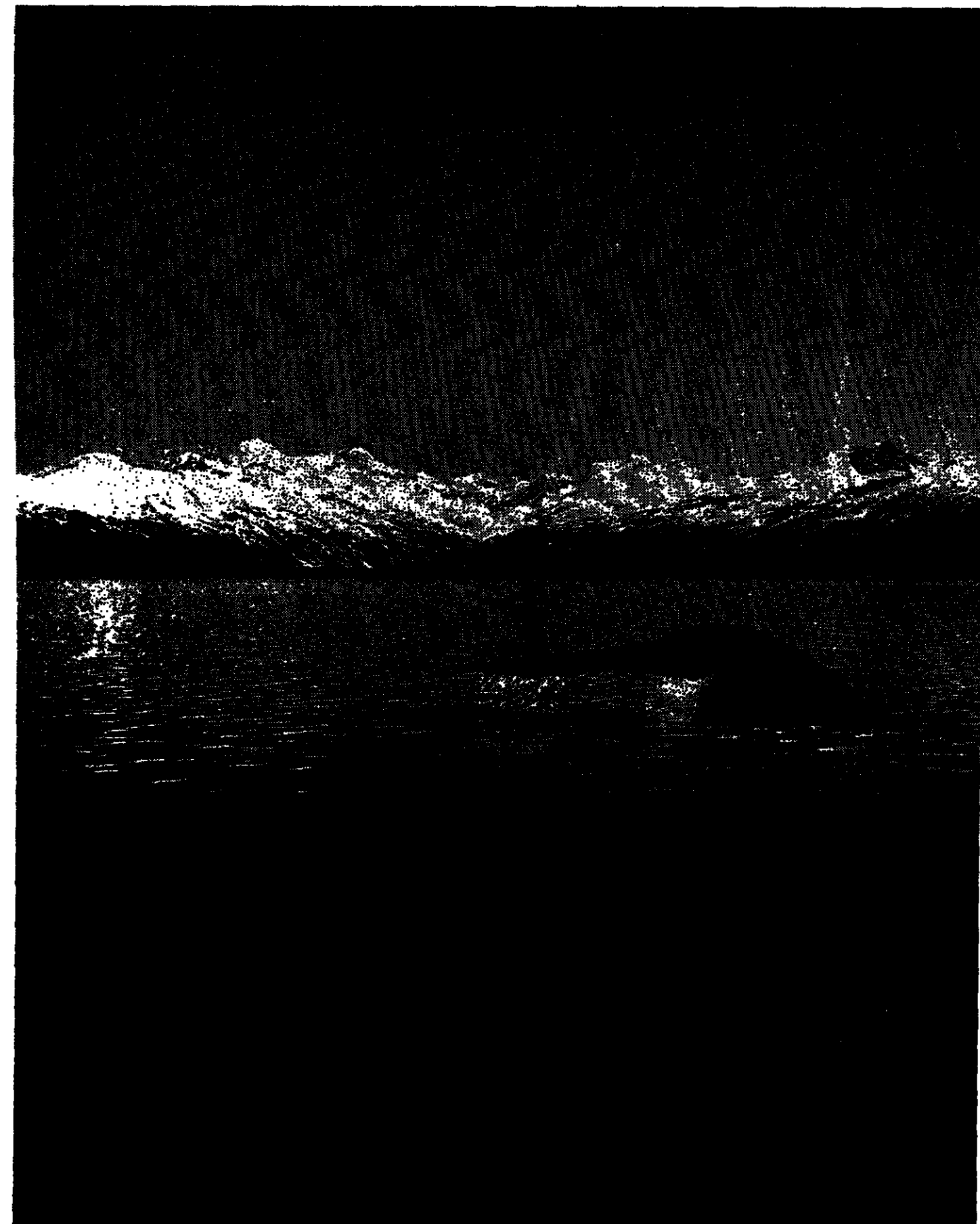
divided by total civilian employment, to adjust for changes in the size of the employed work-force, and converted into an index with 1985 = 100.

This vacancy rate indicator is informative, but must be used with care. Only general trends in the index can be compared across countries, not levels or even percentage changes. Even within countries, percentage changes in the index over time must be interpreted with caution.

The composite leading indicators are weighted averages of a number of forward-looking economic indicators for each country, which are compiled by the OECD. Cyclical movements in the monthly index should precede cyclical fluctuations in the index of industrial production by about six to nine months.

The indicators included in the index vary across countries, but will often include share price movements, housing starts or results from surveys of business confidence.

Edward Balls and Jill Leyland



The few blue whales
remaining alive in the world
are no match for the predator
who has carelessly eliminated
eight hundred species of life
from the face of the earth
in this century alone: Man.

Like every other creature in the sea,
the blue whale requires clean water to live.

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supertankers with a double-hull,
double-bottom construction
that prevents oil spills.

The vessels, which are being built
for major oil companies
in the United States and Europe,
are proof that technology
can make man a protector
instead of a predator.

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Ministers face questions on NHS funds

By Alan Pike, Social Affairs Correspondent

THE UPROAR over National Health Service funding provoked by job cuts at two trust hospitals is set to continue in the run-up to Thursday's local government elections.

Opposition MPs plan to press ministers again today after last week's announcement of about 600 job losses at Guy's Hospital, London, and a probable 300 at the Bradford Hospitals Trust.

The financially provoked cuts, announced less than a month after the introduction of the government's NHS reforms, have led to renewed calls for re-examination of the business plans on which ministers granted self-governing trust status to 57 hospitals and other services. Mr Robin Cook, Labour health spokesman, has written to Mr William Waldegrave, health secretary, asking whether the proposed job losses at Guy's were in its plan.

Mr Waldegrave, in a BBC radio interview yesterday, said it would have been wrong to expect hospital managers to predict last year when the business plans were prepared - exactly what their income would be for this year.

He agreed that a study by Coopers & Lybrand Deloitte, chartered accountants and management consultants, had shown that only about 12 of the trust candidates were without any financial difficulties.

Mr Waldegrave said, however, that it had been his job to judge whether the solution was going to come "from the very management structure which had created these problems" or from setting up trusts.

Under the health reforms, trust hospitals such as Guy's manage their own day-to-day affairs. All hospitals, whether trusts or directly managed, now receive their finance from contracts negotiated with health authorities and general practitioners. That more competitive funding system means that further cuts and service reductions like those announced last week are likely - particularly in London, where the hospital sector faces substantial rationalisation.

The Guy's and Bradford job cuts, coming so soon after the start of the reforms and just before the local government elections, have embarrassed the government.

Mr Peter Griffiths, chief executive of Guy's hospital, stands by his decision to tell his staff last week that jobs needed to be saved.

He said: "Too often, problems in the NHS have been caused by money running out towards the end of the financial year and forcing hospitals into sudden, unplanned decisions. I thought it was right to make the position clear at the start of the financial year so that we would have as much



Battle resumes: William Waldegrave (left) faces fresh attacks from Labour's Robin Cook

time as possible to tackle it."

On Saturday Mr John Major, the prime minister, and other ministers met medical and health specialists to discuss targets for improving the nation's health. The meeting kept to its planned agenda, although Mr Major emphasised

to his audience that the government had no intention of reducing the overall resources devoted to the NHS. He said the objective was to get more health care for every pound spent.

The plans for health targets discussed on Saturday will be

published by the Department of Health next month. Although the idea is welcomed by health specialists, it is likely to generate more controversy. Critics say that the government's economic policies have added to the health problems of poorer people.

Ribble Valley has rattled Tories in the north-west

IN THE north-west, the by-election defeat for the Conservatives in the former safe parliamentary seat of Ribbles Valley in Lancashire has added spice to what was already destined to be a vigorous three-party tussle.

The local authorities are likely to see shifts in power because a third of the seats are up for re-election and all the seats are to be contested in 11 districts that have had boundary changes. Everyone on the register has a vote - for metropolitan borough councils in Greater Manchester and Merseyside and for district councils in Cheshire, Cumbria and Lancashire.

Crucially, both main parties agree that Labour needs 21 parliamentary gains from the Conservatives in the north-west at a general election to install Mr Neil Kinnock, its leader, in Downing Street.

Both main parties are massing their resources for the fight.

Labour has 14 full-time officials and organisers in the region, co-ordinated from a new headquarters in Warrington, Cheshire, at the hub of the region's motorway network.

In 1987, the last time most of this year's contested council seats were fought, Labour did much worse than expected, failing to capture control of several councils.

Labour then had fewer than half the full-time workers it has now, and most were diverted by the party's internal war against the Militant tendency in Liverpool.

The Conservatives' regional headquarters is in Bury, near Manchester, at the hub of a clutch of parliamentary marginals, where three Central Office organisers help to co-ordinate 38 full-time constituency agents.

At election times, Labour gets additional help from full-time trade union officials. Therefore from an organisational point of view, the two main parties are probably more evenly balanced in the north-west than ever before.

Ian Hamilton Fazez says the poll tax is the main issue in this closely fought region

and Labour is no longer in disarray.

The battleground itself is one of the UK's key economic and political regions. With about 7m people, it is a third larger than Scotland and accounts for about a tenth of UK gross domestic product. About 2.5m and 1.4m people live in the conurbations of Greater Manchester and Merseyside respectively.

There are 79 parliamentary constituencies, 38 held by Labour, 37 by the Conservatives and four by the Liberal Democrats. Even some Labour workers admit privately that the task of winning 21 Tory seats may be too much, especially because the Conservatives hope to gain Ribbles Valley and Southport on Merseyside from the Liberal Democrats.

Yet the loss of the formerly safe Ribbles Valley in a by-election last month on the single issue of the poll tax has rattled the Conservatives. At least 13 of their seats are marginal. Senior figures with seats at risk include Mrs Lynda Chalker, the overseas development minister, at Wallasey, Merseyside, and Mr David Tripper, the environment minister, at Rossendale and Darwen in Lancashire.

Of the 1,170 seats being contested, Labour is defending 471, the Conservatives 413 and the Liberal Democrats 116, with 75 independents and 11 old-style Liberals in Pendle.

Generally, towns and cities already in Labour hands are expected to stay so. Conservative apprehension will centre on the hung councils of Wirral

and Sefton - both on Merseyside - Chester, Cheshire's Vale Royal, Blackpool and Lancaster, where the Liberal Democrats are not strong, giving Labour a good chance of taking control.

Conservatives will also be concerned with results in wards in Conservative-held parliamentary marginals where Labour came in strong second in 1987 - Blisney, Port and Neston, Barrow-in-Furness, Bolton North-East, Bury North, Bury South, Hyndburn, Lancashire West, Pendle, Rossendale and Darwen and Wallasey.

The parties will also scan the results for an indication of whether the next general election will be a three-party one. In Bolton West, Stockport, and Pendle a strong showing by the Liberal SDP Alliance ensured Conservative victories over Labour in 1987. Labour stands to gain those seats if it can pick up a relatively small number of votes from former Conservative and Liberal Democrat voters.

What happens in Lancashire may be the most telling indicator of the electorate's mood. Because six district councils have to be elected in their entirety, more than 421 seats of the north west's 1,170 will be contested in Lancashire alone.

Many are in places such as Hyndburn and Rossendale, where working-class owner-occupation is high - but the houses were formerly low-rated. Thousands who voted Conservative in such marginal constituencies in 1987 have been poll tax losers.

All parties say that their early canvass returns show the poll tax to be the dominant, possibly the only issue. The Conservatives say everything will depend on how well people understand the mechanisms by which this year's poll tax bills are being reduced for all and how the poor will receive further reductions.

Party workers will have to wait for May 2 to discover how the voters of the north west have judged the argument.

NEWS IN BRIEF

Ulster talks will start tomorrow

THE FIRST discussions in the round-table talks on Northern Ireland's political future will be between government ministers, the nationalist Social Democratic and Labour party and the Alliance party, Ralph Atkins writes. The talks start tomorrow.

Leaders of the Unionist parties are not expected to meet Mr Peter Brooke, Northern Ireland secretary, until late this week. The first plenary, involving all the political parties and covering devolution in the province, is expected to be held next week.

The Irish government will enter the talks later, when discussions are extended to include the relationship between north and south Ireland and between London and Dublin.

Assault on crisps

EUROPEAN legislation that would outlaw certain flavours of British crisps may be blocked by Euro-MPs.

The European Commission is refusing to change a draft directive on the use of sweeteners that would outlaw the process for producing different flavours. Crisps were omitted from a list of exempted foods.

The draft legislation must now go to a second reading in the European parliament.

European bank plea

A EUROPEAN central bank should be based in London, already the leading financial centre of Europe, Lord Alexander of Wealden, chairman of National Westminster Bank, said yesterday.

Writing in NatWest's Quarterly Review, he urged the government to play a positive role in the development of the European monetary system.

Food deficit

THE UK food industry is "losing the competitive war", Mr Paul Judge, chairman of Food From Britain, the government-funded export promotion group, said at a food exhibition in London yesterday.

"British food and drink was in deficit by \$5bn last year," he said. "More than half of that is from products which can be grown in the UK."

Polls mixed ahead of local elections

By Ralph Atkins

CONFLICTING opinion polls suggest that neither the Labour party nor the Conservative party has a clear lead ahead of Thursday's local elections, but the Tories have received some cheer about the effect of the new council tax.

Mr Michael Heseltine, environment secretary, speaking on LBC Radio, emphasised the prime minister's strengths on domestic and international issues.

He said: "This has brought us up to a position where we are in striking dis-

ance of a fourth election victory. We are not quite there yet but in striking distance."

As campaigning intensifies ahead of Thursday's local elections, opinion polls gave widely differing impressions of how the parties are faring.

Most worryingly for Labour, an Independent On Sunday poll by Numbers Market Research gave the Tories a 10-percentage-point lead. Labour officials dismissed the results as "rubbish".

The Sunday Telegraph gave

Labour a 3-percentage-point lead over the Tories and a Sunday Times Mori poll put the Conservatives 2 points ahead of Labour. The Sunday Times opinion polls gave widely differing impressions of how the parties are faring.

The Sunday Telegraph poll said 52 per cent of voters thought Mr Major had been held in dealing with the poll tax. A Sunday Express poll said 54 per cent were in favour of the council tax.

Liberal Democrats, although standing at about 13 per cent or 14 per cent in the polls, remain pessimistic about Thursday's results, with one official admitting at the weekend that the party might make net losses.

The party talks instead of raising its influence in areas of strength, issuing a list of 12 councils where it expects to take control. They include Cheltenham and Eastbourne. Council tax, Page 8; Letters, Page 17.

Sales show consumers keen on cleanliness

By John Thornhill

IN SPITE of impressions to the contrary, Britain is increasingly becoming a nation of squeaky-clean people who wash their clothes regularly and take pride in keeping their homes spick-and-span.

According to a new report from Euromonitor, the market research company: "The 1970s hippies and 1980s punks have given way to the 1990s conformist, with the mid-1980s spending boom fuelling a youth culture geared towards smart and sophisticated attire and quality clothes."

Partly because of food hygiene scares, consumers have placed an increasing emphasis on cleanliness in the home. In recent years there has been a demand for household cleaning products, such as kitchen cleaners and washing powders, has grown strongly.

The overall market for such items grew by 8.7 per cent in 1989 and was estimated to have expanded by a further 7.1 per

cent in 1990, showing few signs of abating, in spite of recession.

The trend towards more expensive clothes and fabrics has increased demand for specialist cleaning products, although not at the expense of environmental considerations, which, Euromonitor suggests, represent the "overriding influence" on the UK household cleaning market.

British consumers are increasingly using environmentally friendly trigger-action sprays and are rejecting phosphate-laden detergents.

However, in spite of the general increase in cleanliness, the humble bar of soap has surprisingly been one of the few in the market to suffer and has steadily lost sales to more sophisticated products.

Household Cleaning: UK and European Trends and Forecasts to 1995. Euromonitor, 87-88 Turnmill Street, London. ECLM 52U. 1990.

Smoking diesels blamed as main source of pollution

LORRIES and cars are now the main source of smoke pollution, according to the National Society for Clean Air. The society, in a report published today, expects the position to get worse.

The society mainly blames smoking diesel engines and lack of official control. Its report says police and environmental health officers should be empowered to make regular checks on smoking vehicles.

In spite of tougher environmental standards for new cars, there is no effective system for curbing smoking lorries and cars once they are on the road, the society says.

The Department of the Environment now encourages the public to report smoking vehicles to Department of Transport area offices, but the society's survey showed that the DoT response was uncertain and confused.

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GENERAL MEETING TO BE HELD
ON MAY 15, 1991
AGENDA
The owners of participating stock April 1991 of
ECU 1000 of COMPAGNIE DE SAINT-
GOBAIN are informed that the General
Meeting will be held on May 15, 1991 at
11.15 am at the registered office of the
Company.
"Les Miniers" 18 Avenue d'Alsace
92000 COLOMBEVE (France). This meeting will
elect on the following agenda:
• BOARD OF DIRECTORS' REPORT ON
THE COMPANY'S OPERATIONS FOR
FINANCIAL YEAR 1990
• AUDITORS' REPORT ON FINANCIAL
YEAR 1990 ACCOUNTS AND
ELEMENTS FOR FORMING THE
PARTICIPATING STOCK YIELD.
• FINDING THE INCOME OF THE MASSE
ENTITLED REPRESENTATIVES
• POWERS FOR FORMALITIES
To attend the meeting the participating
stock owners will have to provide a blocking
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have to send a proxy to this effect.
THE BOARD OF DIRECTORS

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The Board of Directors announce that a dividend has
been declared on each of the below mentioned
Portfolios at the rate per share shown which will be paid
on 15th May 1991 to the respective Shareholders of
record of those Portfolios as at the close of business
on 28th March 1991.
9.5 cents (U.S.) per share for Global Bond Portfolio
4.0 cents (U.S.) per share for Global Masters Portfolio
4.0 cents (U.S.) per share for Global Recovery Portfolio
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0.55 p per share for UK Growth Portfolio
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28th March 1991

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UK NEWS

Fox move to Thames TV aids franchise bid

By Raymond Snoddy

SIR Paul Fox has joined the board of Thames Television just a few days after retiring from the BBC as managing director of network television. The arrival of Sir Paul, who is president of the Royal Television Society and who will attend his first Thames board meeting on Wednesday, is a boost to the ITV company in its campaign to retain its franchise.

Thames, the largest ITV company, will be challenged for its franchise in next month's bids by Mr Michael Green's Carlton Communications and by a joint venture linking Mr David Frost, the broadcaster, and Mr Richard Branson's Virgin group.

Sir Paul, former managing director of Yorkshire Television, also confirmed yesterday that he would be chairman of Daybreak, an independent television news-led bid to oust TV-am, the breakfast television company.

Apart from ITN, the Daybreak consortium includes Carlton; The Daily Telegraph; M&A, an advertising group; NBC, the American network company; and Taylor Woodrow, the construction company.

Sir Paul was critical yesterday of TV-am's Gulf war coverage. He said ITV had decided to follow TV-am each morning with news from ITN to put right the deficiencies of

the breakfast company. Later today, another ITV bidder will announce its plans - Television Northern Ireland (TVNI), which will bid for the franchise held since the early days of ITV by Ulster Television.

In what has turned out to be a ferocious battle for the Northern Ireland licence in spite of the political sensitivities, another bidder, Lagan Television, has entered the fray.

Lagan is being advised by Mr Bryan Cowgill, the former managing director of Thames Television. The Lagan consortium, which says it is oversubscribed, includes boxing promoter Barney Eastwood, and Mr R.J. McCartney, QC, a leading local lawyer.

Wright, was the original producer of the local magazine programme, Good Evening Ulster, and until recently was head of programmes at Chrysalis Television.

It is unlikely that the Northern Ireland television franchise will go simply to the highest bidder.

The Independent Television Commission will almost certainly want to weigh Ulster Television's experience of coping with Northern Ireland's political troubles against the bidders' promises of more exciting local and network programming. *Appointments, Page 12*

TVNI and Lagan will argue the need for better-quality local programmes in Northern Ireland and will express a desire to make a more significant contribution to the ITV network than Ulster has so far done.

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The Independent Television Commission will almost certainly want to weigh Ulster Television's experience of coping with Northern Ireland's political troubles against the bidders' promises of more exciting local and network programming. *Appointments, Page 12*



Sir Paul Fox: left the BBC to join Thames Television

British Gas considers Ofgas price formula

By Deborah Hargreaves

THE BOARD of British Gas met late yesterday for last-minute consultations over the new tariff price formula suggested by the company's regulator, the Office of Gas Supply (Ofgas).

It looks increasingly likely that the company will accept the proposals, which will impose tough controls on the prices British Gas can charge its 17m domestic gas users for the next five years.

If British Gas rejects the formula, it will have to submit its arguments to a full investigation by the Monopolies and Mergers Commission. That would involve the disclosure of additional information showing exactly where it makes its profits.

The new formula will set a limit on the inflation-adjusted price rises British Gas can impose on domestic users. That will be done by increasing the efficiency factor, which has to be taken off the rate of inflation to achieve the rate at which gas prices can rise.

By raising the efficiency factor to 8 to 5 percentage points from its present level of 2 percentage points, Ofgas will force the company to trim its costs, possibly by cutting jobs.

The regulator is also expected to insist that British Gas does not pass through the full rise in its North Sea gas costs to users in an attempt to make the company develop its own gas fields more efficiently.

Mr James McKinnon, director-general of Ofgas, could also announce a new set of service requirements for British Gas to uphold today since consumer groups have urged that efficiency cuts should not affect service standards.

The regulator is putting additional pressure on the company over negotiations it is holding with two power stations over the price of gas after the company's 33 per cent price rise for new power station gas purchases in March.

Mr McKinnon would like to see Thames Power and a Mobil/Eastern Electricity power station venture agree to take gas under the new price schedule, but to resolve disputes through the civil courts that will reduce the price of their gas to the pre-increase level.

Other electricity companies are watching the talks closely and are threatening a round of price rises if the two new power stations are given what they see as preferential treatment.

Council tax may increase PSBR by £5bn a year, report says

By Neil Buckley

THE introduction of the new council tax may lead to a £5bn-a-year increase in the public-sector borrowing requirement, requiring increased issues of gilts or a delay in tax cuts, a report published by Midland Montagu Research warns today.

The report, which appears in Midland Montagu's Greenwell City Weekly, says that the government's attempts to minimise the local tax burden on individuals through subsidies

to local authorities or transitional relief schemes may increase public-sector borrowing in the next three years.

Councils have borrowed much more than forecast in recent years. In 1990-91, councils borrowed a record £3.5bn, more than the total borrowing in the four years before.

High wage settlements and greater demands on local services may push up council spending even further in the coming year.

Borrowing might increase still more in the short term, as the report fears that the rate of collection of the poll tax may fall.

"Now that the government line is to abolish the tax - as it is 'uncollectable' - it is unlikely that the collection rate will pick up in the coming year," the report says. "It would not be surprising if the commitment of some authorities to tax collection also wavered."

In the medium term, higher subsidies from central government may be required to keep poll tax bills down in the year 1992-93, especially if the collection rate has fallen the previous year. Because of the political sensitivity of the issue, no government could allow bills to grow too big.

In the long term, the introduction of the new tax in 1993-94 may lead to higher spending - as happened when the poll tax was introduced.

That is because the reorganisation might again "muddy the waters of responsibility and accountability".

Local authorities might increase spending on services, and blame that on central government cuts. After the poll tax embarrassment, the government might feel compelled to raise grants to authorities to spare the taxpayer.

For 1991-92, the report forecasts the contribution of local government overspending to

the public-sector borrowing requirement might be almost £2bn. In later years the cost of introducing the new tax might increase the PSBR by £5bn or more.

The report claims the council tax will be more workable than the poll tax, and says that ultimately it could have a positive effect on public finances, by bringing greater stability, and making it more difficult for local authorities to go on "spending sprees".

Pledge on unprofitable rail lines

By Emma Tucker

MR Malcolm Rifkind, the transport secretary, said yesterday that privatisation of British Rail would not proceed without safeguards to protect unprofitable lines.

The government has yet to say which of various options it will choose for the break-up of BR's monopoly, but Mr Rifkind said he was considering opening up use of the existing rail networks to new operators.

"Certainly what we hope to see is either the whole of British Rail or a very substantial proportion of British Rail in the private sector during the course of the next parliament," he said on BBC Television's On the Record programme.

"We accept that when the railways are privatised it will be necessary for the government to continue giving financial support to ensure that all railway services that are socially necessary are able to continue providing that service," said Mr Rifkind.

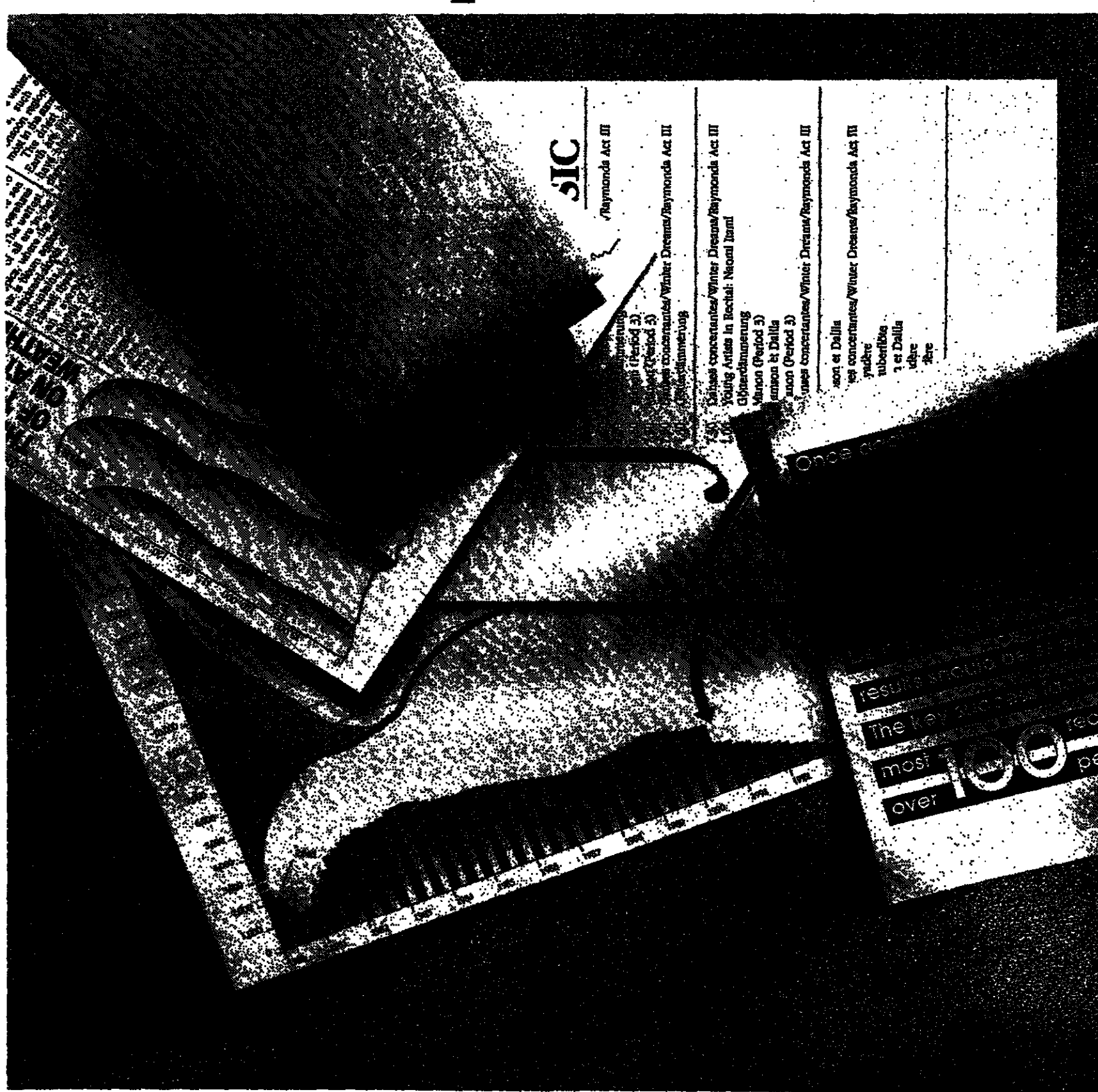
He said operators that wanted to run services on unprofitable routes would be asked for their assessment of the minimum subsidy they needed.

If BR could provide the service with a subsidy, it would be awarded the contract, but anyone providing the same service at less cost to the taxpayer would also be considered, Mr Rifkind said.

He could see no reason, so long as safety standards were met, for other operators not to be granted access to all BR's track if they wanted to provide freight or passenger services.

Privatisation of BR, which would be included in the Conservative party manifesto, will probably happen in the mid 1990s, Mr Rifkind said.

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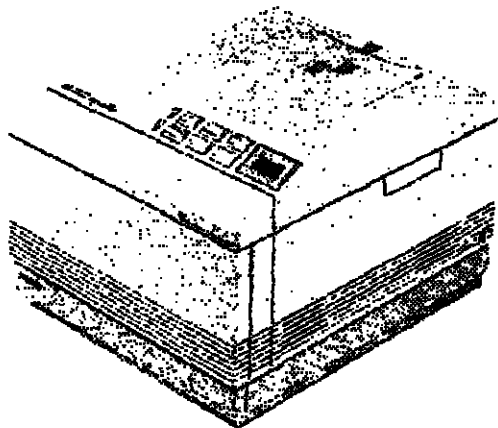
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An international conference to be arranged immediately prior to the Paris International Air Show.

Assumptions about the future for the industry are being reappraised in the light of events over recent months, including the economic difficulties in many countries and the effects of the war in the Gulf. The intention is holding this conference, which has the support of CIPAS and Air & Cosmos, is to bring together industry leaders to share their views on the future prospects for the industry.

Speakers will include: Mr Ole Lundberg of INMARSAT; Mr John Weston of British Aerospace Military Aircraft Limited; Mr Louis J Williams of NASA; Mr Joseph W N Nyagah of IATA; Mr Jeffrey Shames of the US Department of Transportation and Mr Boris E Poyarkov, Minister of Civil Aviation of the USSR.

The language of the conference will be English/French and simultaneous translation will be provided.

WORLD GOLD CONFERENCE

Vienna - 25 & 26 June

The 1991 FT gold conference will look at the longer term outlook for supply and demand, review developments in the major markets and examine prospects for the mining industry in the 1990s. This year's meeting will also include assessments by central bankers and discussion of gold shares and options.

The conference will be chaired by Mr Robert Gray and Mr David Pryde and speakers taking part include: Dr Klaus Mihal, Oesterreichische Nationalbank; Mr Alexandre Donnay, State Bank of the USSR (Moscow); Mr Robin Plumbidge, Gold Fields of South Africa; Mr Robert Champion de Crespigny, Nomadex Position Group; Mr Fraser Fell, Placer Dome; Mr Shiroki Kamei, Mitsubishi Corporation; Mr Martin Greenberg, COMEX; Mr Mel Rydygalski, First Precious Metals Inc. and Dr Pablo Toribio, World Gold Council.

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London 9 & 10 July

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The Financial Times and Price Waterhouse have responded to market demand in developing a workshop to cover the management of financial risks by financial institutions and corporate treasuries.

The workshop is an intensive, practical course aimed at those who wish to understand the principles and practices of financial risk management. It combines comprehensive technical reference material with an interactive format with case studies and worked examples. To underline this, we have a panel of specialists from financial institutions including Josephson, Brinson, Director of Treasury and Fixed Income at Swiss Bank Corporation, London; Bob Fuller, Director of Chase Manhattan Bank in charge of risk systems (CATALYST) development; Richard Hines, Group Project Manager at Prudential Corporation plc; Jillian Nathan, Assistant Managing Director of the Chicago Board of Trade in London; Clapton Southgate, Director of Chase Manhattan Bank and Head of Financial Engineering; Chris Wingfield, Assistant Director, RBS Standard Bank responsible for operational support for treasury and capital markets products together with specialists from the Price Waterhouse Financial Risk Management Group.

All enquiries should be addressed to: Financial Times Conference Organisation, 126 Jermyn Street, London SW1Y 4JL. Tel: 071-925 2323 (24-hour answering service). Telex: 27347 FTCONF G, Fax: 071-925 2125.

2015/04/29

Regulation dispute may delay start of Taurus

By Richard Waters

A DISPUTE has broken out between the City of London institutions and the government over who should regulate Taurus, the automated system which will handle the settlement of stock market transactions.

The disagreement is threatening further delays to the project, which has already been deferred from October until next Spring.

The latest dispute centres on whether the Department of Trade and Industry should oversee the system, or whether it should delegate the job to the Securities and Investments Board and the self-regulating organisations (SROs) set up under the Financial Services Act.

Oversight of the many brokers, company registrars, custodians and institutional investors who "plug in" to the Taurus system will be one of the biggest and most important regulatory jobs in the City.

Their "fitness and propriety" to be part of the system, and their financial stability, will need to be assured to protect investors from fraud and other losses once the process of settling stock market transactions has been automated.

Mr John Redwood, minister for corporate affairs, is thought to fear that giving the job to SID and the SROs would lead to an unwarranted increase in bureaucracy linked to the Financial Services Act.

It would bring company registrars (which maintain share registers on behalf of companies) and custodians (which maintain shareholdings for institutional investors) within the remit of the FSA regulators for the first time.

Cutting out the SID, on the other hand, would mean giving more regulatory power to London's International Stock Exchange, which is to build and run Taurus. This would be a significant development for the Exchange, which had its regulatory functions emasculated by the FSA. The Stock Exchange hinted at further delays in the introduction of the system when it said that Taurus will be launched "in the first half" of 1992.

TROUBLE ON THE RAILWAYS

Tube staff face changed working practices

By John Gapper, Labour Editor

LONDON Underground is to revive controversial flexibility proposals for its 22,000 staff which could allow station staff to sell tickets as well as supervising platforms. The move is expected later this year despite current conflict over job cuts.

The plans are being considered amid a dispute over the corporation's attempt to cut 1,005 jobs because of financial difficulties. The RMT rail union is expected to announce today that members have voted for industrial action.

Flexibility in the working practices of station staff, which would pave the way for a multi-skilled senior grade of station employee, is being discussed by a union and management working party. A broad set of flexibility proposals known as Action Stations was among the causes of one-day strikes in 1989.

London Underground has already drawn up plans to suspend any workers who take part in industrial action over the job cuts. Members of the

TSSA white collar union have voted for strikes by a 575 to 289 majority.

Mr Roger Straker, London Underground personnel director, said the RMT was challenging the corporation's right to change the size of its workforce.

"They are asking us to put the clock back, and the answer has to be no," he said.

Mr Straker said London Underground would negotiate further over job cuts, but the corporation would "take a very

hard line indeed" if there were strikes.

The corporation wants to avoid a protracted campaign of selective action.

It wants to increase the flexibility of booking staff, who are currently grouped into five separate grades and carry out no other platform work.

It wants flexibility for employees who operate as "relief" workers when rostered staff are absent to substitute for all grades of platform staff rather than being confined to

substituting only for their own grade.

It also wants more freedom for platform staff to undertake some booking office work. Although the basic grade structure would remain separate, there might be a unified grade of senior employees who could undertake both types of work.

Broad flexibility proposals were at the heart of the Action Stations package, large parts of which were dropped when they provoked a series of one-day strikes in 1989.

Unease among rail unions gathers steam

John Gapper looks at the risk to commuters of another 'summer of discontent'

As spring turns to summer the temperature of discontent is rising on the railways. This afternoon, Mr Jimmy Knapp is likely to alarm London Underground passengers by announcing that his union has voted for 24-hour strikes on the network.

That is only the start: it decided on Friday to ballot for similar action on British Rail. Threats of simultaneous industrial action on both networks are familiar enough to commuters.

The series of one-day strikes in the "summer of discontent" in 1989 caused extensive disruption before helping to force better terms for the unions. There is a danger that passengers will get caught in the crossfire again this summer.

The echo of 1989 comes from more than a confluence of disputes on the two networks. The complications of the argument are as deep as last time, involving changes in working practices as well as pay.

The background is also similar: efforts by managers to force uncomfortable change on workers amid financial constraints.

The difference between now and two years ago is one of intensity. The financial problems of both BR and London Underground have grown to the point where the managers are heavily squeezed.

The recession has forced a £350m rise in BR's external financing limit; the Underground has sustained losses of £92m. Once again, the outcome will depend heavily on which side



Passengers face the threat of industrial action on both underground and rail networks

engages the public's sympathy.

The 1989 dispute taught rail employers not to take for granted that commuters blame rail workers.

The British Rail dispute has so far been a simple wrangle about pay. Because of the board's financial problems, it made an initial offer of 6.5 per cent, improving it a little last week to what it said was its final offer of 7 per cent.

It intended to cover all 120,000 employees, it would add £133m to BR's stretched finances. Mr Knapp talks of the February inflation figure of 8.9 per cent being the RMT's "bottom line."

Mr Paul Watkinson, BR's employee relations director, says that to offer more would be "irresponsible". BR has accepted a call from Aslef, the train drivers union, to take the dispute to the Railway Staffs National Tribunal, the industry's arbitration machinery.

However, the RMT has decided to ballot 60,000 members on industrial action despite the arbitration. The 1989 dispute was resolved through the RSNT when it recommended an 8.8 per cent award for white-collar staff rather than BR's "final" 7 per cent offer.

However, the dispute could

become more complicated. BR is in the middle of restructuring working patterns by introducing flexible rostering over seven days a week which will bring down overtime rates.

In return it is offering improvements in basic wage rates: it will put initial proposals for drivers to Aslef this week.

If there is a pay dispute, restructuring could get tangled up in the way that changes in bargaining became part of the 1989 dispute. The London Underground dispute has also started over a simple issue: the right of the corporation to make job cuts.

Trade department to push for innovation and cutting red tape

By Ralph Atkins

MR PETER LILLEY, trade and industry secretary, is to announce a revamp of his department's formal objectives this week in a speech setting out a free-market industrial policy for the 1990s.

A greater emphasis on quality of staff, innovation, and deregulation will be included in a working of departmental objectives as set out in 1987 by Lord Young, then trade and industry secretary.

Mr Lilley's speech follows a "brainstorming" weekend summit of DTI ministers last month.

Speaking at the Institute of Directors in Birmingham, central England, Mr Lilley will set out a non-interventionist role for government in industry, but he will stress his belief that the DTI has a role in promoting innovation.

His speech comes as the opposition Labour party steps up its attack on the government's handling of the economy. Mr Gordon Brown, Labour's trade and industry

spokesman, said the DTI had become "an adventure playground" for the No Turning Back Group of Thatcherite Conservatives of which Mr Lilley is a member.

Lord Young set objectives of creating more competitive markets, improving information available to businessmen, extending privatisation and protecting consumers and investors.

The emphasis was on enterprise, wealth creation and in reducing red tape.

Mr Lilley will aim to build on, rather than alter, that free-market approach. But he will seek to counter critics' claims that the government does not have an industry policy. He will argue that the long-term decline in manufacturing has been halted in the past decade.

Mr Lilley will also cite government efforts to win contracts in Kuwait for British companies as an example of how partnership is possible between industry and government.

News International faces dispute over staff cuts

By Michael Smith, Labour Correspondent

LEADERS OF the EETPU electricians' union are likely this week to order a ballot that might lead to the first significant industrial dispute at News International's London facility since the plant was set up five years ago.

The union said that about 300 members at the plant in Wapping, east London, had requested the industrial action ballot at the weekend after the company's announcement of 135 redundancies - about 130 at Wapping and the rest at two other plants in Glasgow and near Liverpool.

Union members, who are among 1,500 production workers employed in the UK by Mr Rupert Murdoch's News International, are angry at the company's decision to put production workers on a five-day week or nine-day fortnight, against the present four-day week.

News International said yesterday that it was increasing salaries by 7 per cent to compensate for the changes.

This move takes minimum salaries for pressroom workers to £27,000.

Mr Bob Shannon, the EETPU's national officer, said that about 40 Wapping workers had joined the union at the weekend. The union's main aim was to get the company to agree to talks.

Although the EETPU claims membership of about 60 per cent, it does not enjoy collective bargaining rights.

The redundancies and changing work patterns form part of general cost-cutting after the completion of News International's debt restructuring.

Mr Shannon said any ballot would be likely to include questions on both striking and action short of stoppages.



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UK NEWS

Gloom governs the manufacturing outlook

Peter Marsh looks behind the CBI's latest worries over when a recovery in production will take place

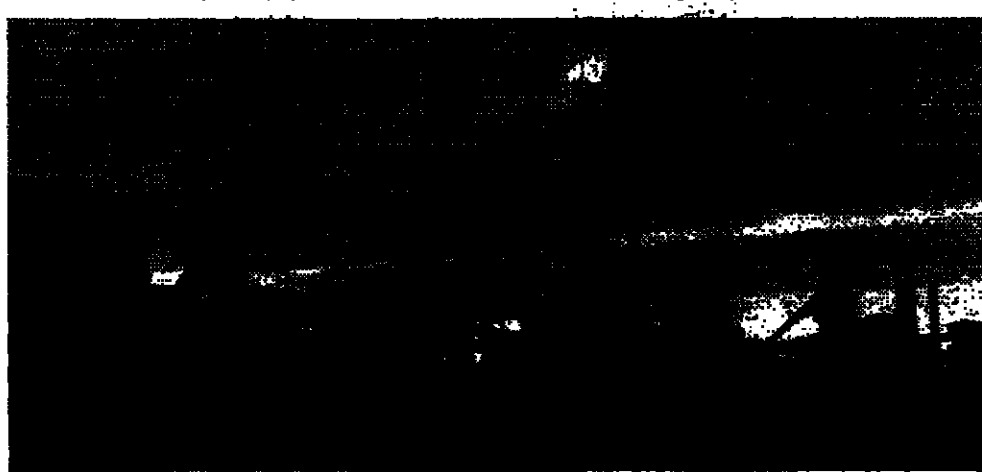
ARE they waving or drowning? The question is being asked of UK manufacturers, whose capability to mount a sustained recovery from the recession is coming under scrutiny.

The Confederation of British Industry last week said that parts of manufacturing industry were in a slump, with order books in many sectors lower than for 40 years.

In recent weeks, official statistics have shown a slowing in the rate of growth of exports and a large decline in manufacturing output between January and February. Publication tomorrow of the latest CBI quarterly survey will give a more detailed view of manufacturers' prospects.

Even though manufacturing accounts for just over a fifth of total UK output, down from a third in the mid 1970s - the sector has a disproportionate importance for the UK economy. Many other parts of the economy, including most service sectors, feed off it. Four fifths of UK exports are factory-made goods.

Since manufacturing production reached an all-time peak last March, it has fallen by more than 7 per cent. In that period, employment in the sector has declined by about 170,000 - some 3 per cent of the workforce. The CBI expects another 300,000 jobs to be lost



Dusk at Scunthorpe steelworks: will the sun rise again for the manufacturing sector?

by the end of 1992. Many manufacturers are planning their hopes on an economic upturn around the summer. The likely path of any recovery is bound up with the changes in UK manufacturing since the 1980-81 recession, which claimed 2m jobs in the sector. Since then, according to the argument, companies have become better managed, more efficient and subject to fewer disruptive labour practices.

Others, however, point to a large projected fall in manufacturing investment this year. They are also concerned about the disappointing results in

recent years by British businesses in high-tech areas such as electronics and advanced engineering.

Mr Correlli Barnett, a Cambridge historian who is a specialist on Britain's industrial decline since the Second World War, says: "During the 1980s we have seen a lot of successful site clearance [in manufacturing], but not enough reconstruction."

Central to the argument is the CBI's forecast that manufacturing investment will fall this year by 17 per cent, after a 5 per cent decline in 1990. That followed several years of high

spending - but allowed for a big reduction in output. Investment in machinery in the early 1980s, it leaves levels at the start of the decade. Investment in UK manufacturing no higher than they were at the start of the decade.

According to some, that puts Britain at a disadvantage compared with other countries, such as Japan and Germany, where production companies have steadily increased investment during the 1980s. One point of view is that companies will need to increase capital spending during the 1990s at a similar rate to during the past decade.

Against that, Mr Giles Keating, director of economic research at Credit Suisse First Boston, a Swiss-owned stockbroker, argues that held figures do not always give an accurate description of the usefulness of new investment. "A lot of spending on capital new is more efficient than it was 10 years ago," he says.

In bare statistical terms, however, the outlook does not look promising for British factories in terms of investment. According to the Organisation for Economic Co-operation and Development, non-residential fixed capital formation in Britain - which includes much production-related investment - will decline by more than 3 per cent this year.

On the positive side, in recent years exporters have covered the high-tech decline in the provision of world trade accounted for by UK goods. The production new orders at just over 6 per cent, as against just under that figure in 1989.

Even though manufacturing exports have grown at a healthy rate over the past decade, imports have increased faster. That led Britain to switch from a surplus on factory-made goods of £1.6bn in 1989 to a deficit last year of £1.8bn, back an improvement on the record deficit of £2.5bn in 1987. In spite of the recession and

what many in industry argue is an overvalued exchange rate, exports held up well last year and are still growing - albeit more slowly. In volume terms the underlying level of manufactured exports - which exclude erratic items such as ships, aircraft and gems - grew by 8 per cent between 1989 and 1990. Between the first quarter of 1991 and the comparable period last year, growth was cut to 3 per cent.

Mr Ian Thompson, chief economist at the Engineering Employers Federation, believes that the export record gives only one side to the story. He says that a large part of the increase in exports over the past few years is represented by the assembly or repackaging of imported manufactured goods, particularly in high-value areas such as advanced electronic equipment.

Although such "re-exporting" of goods bought from other countries is a factor of all modern industrial economies, Mr Thompson suspects that the growth of the phenomenon has been stronger in Britain in recent years than in other nations - although that is difficult to prove with hard data. "My contention is that the UK manufacturing sector will not be big enough to support the kind of expanding economy that we need in the 1990s," Mr Thompson says.

Business confidence will recover soon, LBS report suggests

By Edward Balls

BUSINESS confidence will recover significantly in the next few months, and output soon after, according to research published today by the Centre for Economic Forecasting at the London Business School.

Consumer confidence in the UK has recovered markedly since the end of the Gulf war, the researchers say. Yet producer confidence remains stuck at the low levels it sank to last autumn. In spite of the end of the war and the return of oil prices to pre-war levels.

Business confidence should have returned to its pre-war trend by now, the researchers say. Using statistical techniques the report estimates the trend, they argue that businesses in the UK remain unduly pessimistic.

The latest Confederation of British Industry quarterly industrial trends survey, to be

published tomorrow, should show a recovery in business confidence, according to the LBS research.

The LBS estimates that the percentage of respondents expecting output to fall over the next four months should exceed those expecting it to rise by only 15 percentage points, compared with 24 percentage points in the March monthly survey.

Leaked results from the CBI April survey suggest less of a recovery in business confidence. The percentage-point difference between those businesses expecting output to fall rather than rise has fallen to a balance of just eight, according to a report in *The Independent* on Sunday.

The *Gulf War* recession and recovery. Centre for Economic Forecasting, London Business School, Sussex Place, London NW1 4SA.

Rolls-Royce job cuts rise

By Emma Tucker

THE number of staff to be shed at the Rolls-Royce aero-engine plant in Bristol has been increased by 200 to a possible 1,000, it was announced yesterday.

Union officials have been warned of possible compulsory redundancies to the company's 5,000-strong workforce if the 1,000 job cuts are not met through voluntary redundancies and early retirement.

The unions have blamed the lack of takers for voluntary

redundancies on poor pay-offs - the maximum being £4,000.

Rolls-Royce blamed the company's 3,000 job losses in the UK on the world recession and the effect of the Gulf war on international airlines.

In January, the company announced job cuts of between 1,200 and 1,500 jobs at its Derby commercial aero-engine operations. Derby, where most of Rolls-Royce's commercial engine business is based, employs about 15,000 people.



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THE MALAYSIA CAPITAL FUND
International Depository Receipts
Issued by
Morgan Guaranty Trust Company of New York

NOTICE IS HEREBY GIVEN that an Extraordinary General Meeting of the Malaysia Capital Fund Limited (the "Company") will be held at Capella Collection, Harbour Drive, George Town, Grand Cayman, Cayman Islands, British West Indies on 21st May, 1991 at 10.15 am (or at such other time or place as may be determined by the Board of Directors of the Company) for the purpose of considering and, if thought fit, passing the following resolutions, which will be proposed as Ordinary Resolutions:

Holders of International Depository Receipts ("IDRs") representing the ordinary shares of US\$1.00 each in the Company (the "Shares") should note the following:

- Holders of IDRs have no right to vote or to be counted in the quorum at the Meeting unless they are present in person or by proxy.
- Holders of IDRs may instruct a proxy to attend the Meeting on their behalf. The proxy will, however, be for or against the resolution and subject to any applicable provisions of law or of the Memorandum and Articles of Association of the Company, to exercise such voting rights in connection with such resolution.
- Instructions given to the Depository shall be in writing and shall not be valid unless they shall be delivered to the depository specified below on or before the 15th day of May, 1991 at 4.00 p.m. (or at such other time or place as may be determined by the Board of Directors of the Company) for the purpose of the Meeting. The depository will, however, be for or against the resolution and subject to any applicable provisions of law or of the Memorandum and Articles of Association of the Company, to exercise such voting rights in connection with such resolution.
- If, prior to 21st May, 1991, no instructions are transmitted to the depository, the Depository will, in respect of the voting of any Shares at the Meeting, exercise its discretion in respect of such voting rights.
- Capital of (i) the Company issued by the Company to shareholders and warrant holders, dated 21st May, 1991, representing the Shares to be issued by the Company to the holders of the Warrants, dated 21st May, 1991, and (ii) the Warrants, dated 21st May, 1991, shall be issued by the Company to the holders of the Warrants, dated 21st May, 1991, and (iii) the Warrants, dated 21st May, 1991, shall be issued by the Company to the holders of the Warrants, dated 21st May, 1991, and (iv) the Warrants, dated 21st May, 1991, shall be issued by the Company to the holders of the Warrants, dated 21st May, 1991, and (v) the Warrants, dated 21st May, 1991, shall be issued by the Company to the holders of the Warrants, dated 21st May, 1991, and (vi) the Warrants, dated 21st May, 1991, shall be issued by the Company to the holders of the Warrants, dated 21st May, 1991, and (vii) the Warrants, dated 21st May, 1991, shall be issued by the Company to the holders of the Warrants, dated 21st May, 1991, and 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We work to maintain the right balance between profit and service.

The British Post Office is the only postal service in the European Community that is consistently self-financing and we are heading for our fifteenth successive year of profitable, subsidy-free operation.

This enables us to re-invest the money in improving services to our customers.

And, far from being a burden on the taxpayer, we've contributed over £700 million to the treasury in the past ten years.

According to an independent survey, we operate the most reliable letter service in Europe, offering the best value for money.

That's despite the fact that over the last decade, the total volume of mail handled has increased by over half and it's still growing.

Now it has reached an all-time high of over 60 million letters a day. Deliveries are being made with record reliability, at prices well below competition.

But that's only part of the story.

Our network of 10,000 post offices serves 25 million customers every week.

Yet an independent survey found that the queues move quicker than at banks, building societies or supermarkets.

And Parcelforce, in a highly competitive market, is the nation's biggest parcel carrier with Datapost beating other delivery firms in tests of speed, price and service.

Now we're planning to invest more than 2 billion pounds to improve the speed, reliability and efficiency of our services even further.

And to ensure we maintain the right balance between profit and service for our customers.

THE POST OFFICE

مكتبة الامم



Harrogate market project

LAING YORKSHIRE has landed the £18m contract to build Speyhawk Retail's shopping development on the former market hall site in Harrogate which is being financed by NPI (National Provident Institution).

As well as boosting shopping facilities in the town, the Victoria Gardens scheme will provide a new home for the market traders who are currently based in temporary accommodation adjacent to the site.

The new market hall will be located in the lower ground floor of the new development and above will be three levels of shopping around a central atrium, providing about 90,000 sq ft of retail space. In total, 58 shops are being provided catering for the needs of multiple retailers at ground and first floors, with smaller specialty units and two restaurants on the second floor.

Construction will comprise an in situ reinforced concrete frame, ornate natural external stonework and a curved copper perimeter roof.

The development includes a footbridge link over Station Parade which will be a steel-framed structure enclosed with curtain walling and a curved copper roof. The bridge will link the shopping centre to Harrogate Borough Council's new 700 space car park.

The building contract also involves internal finishes.

CONSTRUCTION CONTRACTS

Access to Glasgow Airport

BALFOUR BEATTY has been awarded by The Scottish Office what is believed to be the largest design and build road construction project in Britain. Valued at £28m the St James Interchange improvement is designed to relieve traffic congestion at the bottleneck to the west of Glasgow Airport.

The award followed several months of intense tendering by Balfour Beatty's Edinburgh office, working closely with its designers Scott Wilson Kirkpatrick & Partners, based in Glasgow. During the tendering

period, Royal Fine Arts Commission approval had to be obtained by the contractor.

The St James Interchange improvement will involve the construction of two flyovers linking the A740 with the M8, each almost 800 metres long and consisting of a total of 14,000 cu metres of reinforced concrete and 4,000 tonnes of structural steel. Associated works include a railway bridge, extensive piling and six adjoining slip roads which will involve complex traffic management. Also included are

extensive areas of settlement embankment, vertical drains and various other ground treatment measures, together with motorway lighting and traffic control systems.

Balfour Beatty aims to have the interchange open within 98 weeks of the start of construction.

Balfour Beatty is also working for The Scottish Office within the Strathclyde region on the construction of a major section of the new M74 motorway between Millbank and Abington.

£70m work for Gammon Construction

Contracts worth over £70m have been won by GAMMON CONSTRUCTION, the Hong Kong-based company jointly owned by the construction division of Trafalgar House and Jardine Matheson.

The largest is a subcontract with Chiyoda Corporation valued at £35.3m for the design, approvals, procurement and construction of all civil, building, mechanical and electrical

services and fire protection work for Mobil Oil's Hong Kong fuel terminal project. Gammon was appointed the company's principal subcontractor early last year following completion of work with Chiyoda in Malaysia.

Gammon is already at work on site following an earlier contract award from Mobil Oil for the design and construction of the marine pier.

The second major contract award, worth £24.6m, involves the construction and fitting out of a seven-storey members club house with an outdoor pool and deck area as well as all associated drainage and external works for the Royal Hong Kong Jockey Club.

Gammon's piling division has won new work worth over £10m for site investigations, substructure and bored piling.

£16m jetty development in Thailand

KIER INTERNATIONAL, the overseas contracting arm of Beazer, has won a £16m contract to design and build a jetty at Sri Racha in the Bay of Bangkok, for the Sri Racha Harbour Company. Work is being carried out in joint venture with Beazer Asia group companies in Hong Kong.

A fast-track approach will be applied to achieve a construction period of 12 months. The whole project is due for completion in August 1992.

Designed in-house by Beazer, the jetty will be a steel trestle type decked with precast concrete. It will be supported by steel piles measuring up to one metre in diameter. Around 30,000 cu metres of concrete and 10,000 tonnes of steel will be used during construction.

The structure, 3km in length, will begin to the south of an existing jetty and cross over it, finishing on its north side. At the crossover, the new jetty will be 10 metres above sea level.

Designed to accommodate up to 45,000 dwt vessels, the jetty will enable the importation of scrap metal for processing at a plant in Sri Racha.

DELPHAX SYSTEMS INC has been appointed managing director, Europe, of its new subsidiary Delphax Systems (UK). He was managing director of BBN Communications.

Mr David Seaman has been appointed managing director of OPEN SYSTEMS DISTRIBUTION.

BIRMINGHAM MIDSHIRES BUILDING SOCIETY, Wolverhampton, has appointed Mr Guy Thomas as treasurer. He was treasury manager

New entrance for Strangeways Prison

MOWLEM MANAGEMENT has been awarded a £18m contract by the Directorate of Works, Home Office, to manage the construction of a new prison entry complex at Strangeways Prison, Manchester.

The new entry complex will include facilities for reception,

discharge, visits and administration as well as providing a new entrance to Strangeways.

The main buildings will be of reinforced concrete construction clad with brickwork on piled foundations.

Pre-commencement work on the project has started with

construction work scheduled to begin in May.

Part of the entry complex will be completed by mid 1992 and the whole project by April 1993.

The work is a major part of the overall refurbishment for HM Prison, Manchester.

APPOINTMENTS

Chairman of Total Oil in UK

Mr Philip Jones has been appointed chairman of TOTAL OIL HOLDINGS, succeeding Mr Patrick Burgin who remains a director. Mr Philip Jones is chairman of Total Oil Marine, and a non-executive director of IVO Energy, and of Gas Transmission, and chairman of Dames & Moore, Barry.

Mr Michael Garston has been appointed chairman of the finance board of the TETRA PAK GROUP at its headquarters in Lausanne. He is a member of the group holdings board, and a non-executive director of the Tetra Pak companies in the UK. On April 30 he will be retiring as senior partner of Reynolds Porter Chamberlain, Tetra Pak's solicitors.

Mr Toshio Ishino has been appointed chief executive of HONDA UK, succeeding Mr Ikari who has become president of Honda Europe, parts operation, in Belgium. Mr Trevor Elliott has been appointed general manager, car division, and Mr Jeff Salik joins the division as marketing services manager. He was with Renault UK. Mr Barry Lawrence becomes customer relations manager.

Mr Ian Weston, northern regional director of HSS Hire Shops, has been appointed to the board of HSS HIRE GROUP, a subsidiary of John Mowlem & Co.

Mr Simon Horbury, chairman of W.H. Smith Group, and a director of Pearson, and Lloyds Bank, has been appointed a non-executive director of LLOYDS ABBEY LIFE. Mr Michael R.E. Thompson, a deputy chairman of Lloyds Bank, and chairman of The German Investment Trust, also becomes a non-executive director. Sir Lindsay Alexander and Mr Norman Jones have retired as non-executive directors.

Mr Christopher Tugendhat has joined the board of LWT (HOLDINGS) as a non-executive director. He is chairman of the Civil Aviation Authority (until May 31) and chairman designate of Abbey National. Sir Christopher is a non-executive director of the BOC Group and of Commercial Union, and chairman of the Royal Institute of International Affairs (Chatham House).

(Investments). His new responsibilities will include control of long and short term financing and the cash flow needs of the Society.

Mr Raymon Anning has been appointed chairman of SECURICOR CONSULTANCY, replacing Sir Colin Woods who remains on the board but will devote more time to his other Securicor Group responsibilities. Mr Anning joined Securicor last year. He was commissioner of the Royal Hong Kong Police.

Mr Garry Pithers has been made a director of the Eurodollar division of BUTLER HARLOW UEDA.

Mr Roy Crawford has joined Tyneside shipbuilder SWAN HUNTER as materials director. He was head of procurement and materials control departments on the Channel Tunnel scheme.

Mr Ian Weston, northern regional director of HSS Hire Shops, has been appointed to the board of HSS HIRE GROUP, a subsidiary of John Mowlem & Co.

Mr Simon Horbury, chairman of W.H. Smith Group, and a director of Pearson, and Lloyds Bank, has been appointed a non-executive director of LLOYDS ABBEY LIFE. Mr Michael R.E. Thompson, a deputy chairman of Lloyds Bank, and chairman of The German Investment Trust, also becomes a non-executive director. Sir Lindsay Alexander and Mr Norman Jones have retired as non-executive directors.

COMPANY NOTICES

NOTICE OF MEETING

NOTICE IS HEREBY GIVEN that the 158th ANNUAL GENERAL MEETING OF FRIENDS' PROVIDENT LIFE OFFICE will be held at GLAZIERS HALL, 9 MONTAGUE CLOSE, LONDON BRIDGE, SE1 9DD, ON WEDNESDAY 22ND MAY 1991, at 2.30 p.m. to transact the following business:-

- (1) To receive the Accounts and Balance Sheet for the year ended 31st December 1990 and the Reports of the Directors and Auditors thereon.
- (2) To re-elect as Directors of the Office the following Directors, who retire by rotation:

Fredrick Cocton
Michael Doerr
Michael Fox
John de Havilland

- (3) To re-appoint Price Waterhouse as the auditors to the Office and to authorise the Directors to fix their remuneration.

By Order of the Directors,
B. W. SWEETLAND, Secretary.
29th April 1991

Friends' Provident Life Office,
Pitman End,
Dorking, Surrey, RH4 1QA

NOTES

- (a) A member is entitled to appoint another person (who need not be a member) to attend the above meeting and vote instead of him.
- (b) To be valid the instrument appointing a proxy, which should be as near to the form set out in rule 30 of the Rules of the Office as circumstances admit, and the power of attorney or other authority (if any) under which it is signed, or a notarially-certified copy of that power or authority, must be deposited at Pitman End, Dorking, Surrey, RH4 1QA, not less than forty-eight hours before the time fixed for holding the meeting, or adjourned meeting, or, in the case of a poll, not less than twenty-four hours before the time appointed for the taking of the poll.
- (c) Proxy forms may be obtained on application to the Secretary.
- (d) Members intending to attend and vote personally at the meeting should be prepared to quote their policy numbers.
- (e) Only members are entitled to vote. Certain policyholders are not members. If a policyholder who is not also a member completes and returns a form of proxy, it will not be counted.
- (f) Members have one vote each irrespective of the number of policies held.
- (g) Members are entitled, on application to the Secretary, to receive a copy of the Report and Accounts.

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SWITZERLAND 700 Years

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FT SURVEYS

NOTICE TO HOLDERS OF TOSOH CORPORATION

(formerly "TOYO SODA MANUFACTURING CO., LTD.")
(A) US\$150,000,000 2 per cent. Guaranteed Notes 1992 with Warrants and
(B) US\$200,000,000 3 1/4 per cent. Guaranteed Notes 1992 with Warrants
Notice is hereby given to the holders of the notes, warrants or notes with warrants in respect of the captioned issues (respectively and collectively referred to as the "Notes", "Warrants" and "Notes with Warrants") that:
(1) The Company concluded the merger agreement with Shin-Daikyo Petrochemical Co., Ltd., Yokkaichi Polymer Co., Ltd. and the Company on May 22, 1990;
(2) The merger under the above-mentioned merger agreement (the "Merger") became effective as of December 20, 1990;
(3) Following the Merger, the name of the Company remains unchanged and therefore there is and will be no stamping and no exchange of the Notes, Warrants or Notes with Warrants. The Notes, Warrants and Notes with Warrants continue and will continue to be listed on the Luxembourg Stock Exchange under their former denomination. The Company has kept and will keep its engagements regarding the payment of the principal of and interest on the Notes.
By: The Industrial Bank of Japan Trust Company
as Disbursement Agent for and on behalf of
Tosoh Corporation
Dated: April 29, 1991

MANAGEMENT

The Scottish bank with an English money-box

James Buxton continues the series on UK clearers by assessing the Bank of Scotland, one of Britain's more innovative institutions



Bruce Pattullo (left) and Peter Burt allowing ideas to bubble up in a gradual process

When Bank of Scotland produces its annual results on Wednesday they will show its first fall in pre-tax profits since the early 1980s. Higher provisions for bad debts means that group profits for the year to February are likely to fall short of last year's record £194m.

Yet despite this, the bank's reputation as one of the most successful clearing banks in Britain is unlikely to be tarnished. Over the past decade, it has devised a strategy which has resulted in its share of the UK banking market roughly doubling (to about five per cent), with half its business now coming from south of the border, despite having only a skeleton branch network outside Scotland.

That is backed by a management system which has so far enabled it to avoid many mistakes, to keep costs low and consistently to innovate. Most of its growth has been organic.

The transformation of what at the end of the 1970s was a competent but hidebound organisation owes much to Bruce Pattullo, now deputy governor and chief executive, he took over running the bank, which he had joined straight from Oxford, in 1979 when he was 41.

When he arrived at The Mound, the bank's headquarters in Edinburgh, no one seemed to be responsible for the direction the bank was taking. "The management assumed that the non-executive directors were worrying about future strategy and left it to them," he says. "In fact the directors were busy running their own businesses and assumed that the management was thinking about the future. Despite good intentions there was a void."

Pattullo, a man whose liveliness belies his somewhat stern appearance, created a management board consisting of the clearing bank's full-time senior executives and told them that where the bank was in five years' time was up to them. The main board of directors became entirely non-executive and its role became that of relating the decisions of the management board, with Pattullo the only person on both.

"The idea was to give the managers responsibility. They wanted change and were delighted to rise to the challenge," he says.

Revolutions then began to cascade down the managerial ranks. According to Peter Burt, 47, who took over as chief general manager in 1988, Pattullo

"took the lid off the pressure cooker and allowed ideas to bubble up in a gradually accelerating process".

The bank's initiatives in the English market are designed to reduce dependence on the sluggish Scottish economy, and to offset and even exploit the fact that it does not have a full branch network in England. "If we'd inherited a network like Royal Bank of Scotland we'd have been delighted," says Pattullo. "But it was too late to buy or to build. Necessity is the mother of invention." The bank still has only about 15 branches in England outside London compared with 487 in Scotland.

The initial big step was the 1980 launch of the first money market clearing account offered by a clearing bank. It was an immediate success in the south-east of England.

That was followed by: ● Joint ventures with more than 30 organisations such as the Halifax Building Society and the Automobile Association, with the bank normally contributing financial products and processing, and the partner offering its customer base. ● HOBS, the bank's Home Office Banking System, which was the first in the UK whereby a customer can operate his account remotely. The majority of HOBS customers are companies which had no previous connection with Bank of Scotland.

● Creating a card-processing centre at Dunfermline, Fife, which processes the Bank's own Visa and Mastercard as well as those issued by institutions such as National Provident

Building Society and, in a joint venture, Halifax Building Society. It now operates 1.5m cards.

● Invention of TAPS, the bank's transcontinental automated payment service, which links countries' automated payments systems for low cost transmission of very large numbers of small payments. The bank says it was a first and is still unique in dealing with payments to several countries simultaneously.

● Development of a substantial English business in mortgages and targeted loans fed to it by intermediaries and operated through the bank's computerised central banking services in Edinburgh. It says it was the first UK bank to create this kind of centre for processing remote transactions.

With its small English branch network the bank has a low cost base. Its cost-income ratio fell three points in 1989/90 to 53 per cent as it pushed more business through its existing structure. That compared with ratios for London-based clearers of 64 per cent in the case of Barclays and 78 per cent for Midland.

Bank of Scotland did not make some of the mistakes committed by other banks. Its first criterion for new ventures is never to do anything that

might imperil the independence of the bank (reinforced by a 33 per cent stake held by its Edinburgh neighbour, Standard Life), which automatically makes it cautious.

Thus it did not buy into capital market operations at the time of Big Bang (though it was anyway hardly big enough to have made much impact). It contemplated and rejected buying a chain of estate agents before that became fashionable. It has a low exposure to less developed country debt; it did not buy a US bank, though, in this case, it tried but was outbid.

"We've elected not to pay more than book value for acquisitions," says Archie Gib-

son, general manager for central banking services. "You'll be familiar with the expression 'short arms and deep pockets'."

Although Bank of Scotland has a joint venture in a new bank in Greece, a joint venture in credit card-processing with Quella, the German mail order company, and a stake in Italian credit card processing as well as a venture in New Zealand, the UK is the main focus of attention. It believes it understands UK banking best. Says Burt: "I believe we are still small enough to double our market share in the UK."

Already relatively small, Bank of Scotland believes it benefits from devolved authority and short lines of communication. Gavin Masterton, general manager since 1986 for UK banking east (covering the east of Scotland), says: "Cascading authority goes down as far as there's a willingness to accept it." Every branch manager, he says, should feel that he "owns" his branch. Within branches junior managers should feel they "own", say, their own operations.

In a phrase which often comes up in conversations in the bank, he says, "the triangle of authority here is flatter than in other banks". The district manager in, say, Fife, is "the man of business there who

doesn't need to refer many decisions to Edinburgh". He says he regards both his regional managers and his colleagues on the management board as his partners.

Masterton says the bank is continually asking "is your journey really necessary?" to cut out redundant work. Staff put up ideas and a formal staff suggestion scheme produces results, such as a more economical way of storing a customer's standing orders, and ditching a rule requiring mortgage arrears to be reported to the district manager.

In February, as the effects of recession in England on the bank's lending book deepened, the bank told its staff that there would have to be significant belt-tightening, but assured them that there would be no compulsory redundancies, though some of the 12,200 jobs would go through natural wastage. "If a person knows he isn't going to be sacked it becomes a lot easier for him to agree with you that his current job may not be necessary and do another one," says Burt.

Pattullo believes, he says, in a "bottom up" approach to management, preferring to wait for ideas to germinate down the line and be pushed up to the management board for approval, rather than to dictate from above.

"A chief executive who is over-anxious to stamp his personality on a bank has a high risk of failing," he says. "Such an executive might say: I want to create an operation in every country in Europe. But if the people down the line don't really want to do it, if the chemistry isn't right, it won't succeed."

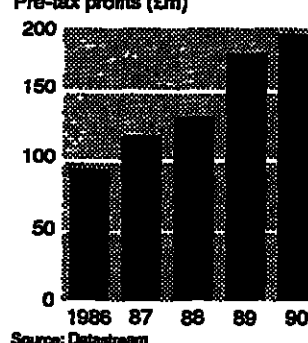
Some people who know the bank well suggest that its wish to keep its distinctiveness as a low-cost institution, its typically Scottish refusal to pay for goodwill and its dedication to increasing the wealth of its shareholders limit its growth.

But the bank's record of expansion and new ventures contradicts that; the need for consensus in the management board, however, restrains individual egos and may avert rash moves. Pattullo says he exercises discretion with a light hand, and the consensus has very occasionally gone against him. But senior managers believe his leadership and consistency of approach are the key to the bank's success, not least in engendering high morale. Burt says: "With high morale you achieve miracles."

Assets that "just as organisations can engage in short-term as well as long-term

Bank of Scotland

Pre-tax profits (£m)



Source: Datastream

Business courses

Project management: the critical skills and techniques. May 29-31, London. Fee: £765 + VAT. Further enquiries: Ann Sinclair, Informatics Resource Centre, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Tel: 081 871 2546.

Management skills for women: July 1-3, London. Fee: £825 + VAT. Further enquiries: Nick Betts, Frost & Sullivan, 4 Grosvenor Gardens, London SW1W 0DH. Tel: 071 730 3438. Fax: 071-730 3343.

Joint venturing: strategies for partnerships in a global marketplace. July 8-9, London. Fee: £600 + VAT. Further enquiries: Nick Betts, Frost & Sullivan, 4 Grosvenor Gardens, London SW1W 0DH. Tel: 071-730 3438. Fax: 071-730 3343.

Financing growth and expansion in the 1990s. May 21, London. Fee: £245 + VAT. Further enquiries: Conference Organiser, Business Research International, IBC House, Canada Road, Byfleet, Surrey KT14 7JL. Tel: 071-837 4383. Fax: 071-831 3214.

Effective banking relationships. June 20, London. Fee: £431.25. Further enquiries: IIR, 28th Floor, Centre Point, 103 New Oxford Street, London WC1A 1DD. Tel: 071-412 0141. Fax: 071-412 0145.

Manpower planning for organisations in developing countries. July 1-August 23, Brighton. Fee: £8,400 + VAT. Further enquiries: Meg Reed, Institute of Manpower Studies, Mantell Building, University of Sussex, Falmer, Brighton, Sussex BN1 9RF. Tel: (0273) 686751. Fax: (0273) 680430.

Writing effective sales proposals. May 14, London. Fee: £345 + VAT. Further enquiries: Informatics Resource Centre, 2 The Chapel, Royal Victoria Patriotic Building, Fitzhugh Grove, London SW18 3SX. Tel: 081-871 2546. Fax: 081-871 3886.

Research and development contracting symposium. May 30, Bedford. Fee: £110 + VAT. Further enquiries: Leslie Roff, The Short Course Officer, Cranfield Institute of Technology, Cranfield, Bedford MK43 0AL.

Management abstracts

Career gridlock: baby boomers hit the wall. DT Hall & J Richter in *Academy of Management Executive* (US), Aug 90 (16 pages).

Points out that for people born between 1946 and 1964 the number of management jobs available is less than the demand and shrinking.

This can lead to problems of career plateauing for those with traditional ambition; asserts, however, that there are infinite ways of achieving "psychological success"; expands on this idea by profiling the baby boomers' value systems, eg they have a need for autonomy and to question authority with a greater concern for a work/life balance. Suggests guidelines for more effective utilisation of baby-boom potential, such as replacing the promotion culture with a psychological success culture.

Human resources strategy. RS Schuler & JW Walker in *Organizational Dynamics* (US), Summer 90, 15 pages. Asserts that "just as organisations can engage in short-term as well as long-term

planning of business strategies, HR planning can be done with a short-term and a long-term focus"; then decides to use the term "HR strategy" to refer to the short-term thrust.

This is said to necessitate greater emphasis on HR concerns, concentration on key issues, the interpretation of just about every aspect of business in HR terms, and the involvement of the line in HR concerns.

Relates several cases in which action on the personnel front has shown noteworthy results: the Weyerhaeuser Company's Bayer (ball bearings) plant, where crash courses in (product-related) English increased the utility of ethnic labour; Grand Union (food retailer) where HR measures brought about better customer service; and Swiss Bank Corporation North America where the marketing people needed training in communications with non-marketing staff.

These abstracts are condensed from the abstracts published by the International Association of Business Abstracts (IABA), 2500 University Avenue, Berkeley, CA 94704, USA.

ADVERTISEMENT

ERICSSON

Strategically important product launch from Ericsson

'A core technology for public networks of the future'

Ericsson, the Swedish-based international telecommunications company, has unveiled a new range of network products that the company believes will rank alongside its AXE digital switch as a major element of public telecom networks in the future. They are part of a new network strategy termed the Ericsson Transport Network Architecture. It is a new, more effective way to manage transmission and transwitching resources in public networks.

Ericsson's AXE digital switch is already one of the world's best-selling systems for public networks, with sales to 80 countries, and installation last year of 5.6 million local lines, and 2.1 million transit lines.

In future, says the company, the new generation of transport products will become another major revenue earner. The reason lies in the increasing importance of transmission and transwitching resources in determining the profitability, flexibility and efficiency of public networks.

If the public network operators fail to deliver high-quality new services quickly and cost-effectively, then customers may move to a competitive supplier; or opt to build their own network. Either way, the customer is lost, perhaps for good.

With Ericsson's new transport network strategy, public network operators will acquire a new competitive edge, says the company.

The Transport Network Architecture strategy is built on three important product ranges:

- Digital Cross Connect switches (DXC), to let network operators organise the entire network with maximum efficiency
- A complete range of high-capacity transmission systems using optical fibres
- A centralised operation and maintenance system called FMAS, to handle management of all or part of the transport network

'A core technology for Ericsson'

'The future of Ericsson in public networks will be built on three core system technologies: digital switching, with the well-established AXE switch; network management, with the recently-launched TMOS system; and transport networks, with this new Ericsson Transport Network Architecture approach,' explained Karl Aismar, Ericsson's head of product management.

'The Ericsson Transport Network Architecture will give public network operators greater opportunities to reduce operating costs, and to improve both the quality of service and the responsiveness of service delivery,' he continued.

'Existing transmission network resources can be used more efficiently, and operating costs can be reduced by simplifying network supervision and control.'

In the past, transmission resources have generally been planned piecemeal. In future, they must be planned and managed on a network level. We are moving into the era of the transport network, embracing both transmission and transwitching resources.

'Public network operators will expect a supplier to be able to offer a turnkey solution to transport network development. That's precisely what this new Ericsson development will provide. The key is the TMOS-based Facility Management System (FMAS).'

'Ericsson has the global experience, the financial resources, and the technological strength and expertise to remain at the forefront of developments in this exciting new sector of the telecoms industry.'

Turnover, profit up again in 1990 - but the future imposes ever greater demands.

Audited results for the 12 months ended 31 December 1990 show Ericsson's consolidated net sales up 16% at SEK 45,702 million. Income before taxes increased 31% to SEK 4,855 million.

Europe, including Sweden, accounted for 60% of the company's sales in 1990; the US and Canada, 13%.

Of the company's three core areas of public, radio and business communications, public telecommunications saw 'strikingly higher' net sales, particularly in Spain, Italy, Australia and Mexico.

Radio communications also saw strong growth, largely from the continuing demand for mobile telephone systems,

particularly in the US and western Europe.

Business communications activities were affected by weaker economic conditions and severe price competition, although sales of the MD110 digital PBX held up well.

On the outlook for 1991, President and Chief Executive Officer Lars Ramqvist pointed to the weakening of the international economy, and the potential impact on telecommunications procurement of political developments in certain regions. 'We are increasing our R&D activities and our expenditure on technology, with the full impact expected during the middle of the 1990s. Altogether,

this may make it difficult this year to surpass the results achieved in 1990.'



CT3 goes live at Hannover Fair.

Ericsson's CT3 digital cordless telephone technology has taken another important step forward, with the official inauguration of the world's first public-access service using the technique.

The Hannover Fair, Europe's largest exhibition centre, is installing an Ericsson DCT-900 system that by the end of this year will provide cordless communications throughout the 23 exhibition halls on the site, and the surrounding area.

Exhibitors and visitors will be able to hire pocket telephones

weighing just 195 grams, and make and receive calls while they move freely about the exhibition complex. At the heart of the system is an Ericsson MD110 digital PBX.

This Hannover Fair system is considered to be the largest cordless telephone network in the world. Ericsson DCT-900 cordless telephone networks have so far been installed or ordered in 12 countries.

Integrated voice and data for City of Copenhagen

The City of Copenhagen has selected Ericsson's MD110 digital PBX system as the basis of a 9,000-line communication network that will link 15 different administrative departments and hospitals. It is scheduled to enter service towards the end of 1991.

Integrated voice and data transmission will enable the hospitals to interchange

patient records. An integrated paging facility will enable medical specialists to be summoned wherever they are within the area served by the network.

Equipped with all-digital trunk (exchange) lines, and 2B+D telephones, the MD110 installation will be ready for the coming Danish public ISDN network.

US cellular to go digital in Los Angeles

Ericsson has been selected by the Los Angeles Cellular Telephone Company to supply new-generation digital cellular technology that will triple the capacity of existing mobile phone systems in Los Angeles.

The equipment to be supplied will use the TDMA (Time Division Multiple Access) system that has been selected by the US communications industry as the preferred standard for the next-generation digital cellular networks. It is Ericsson's first order for TDMA equipment in the USA.

A test system will enter service in Los Angeles in July this year, moving on to full commercial service later in the year. Existing analogue cellular channels will be converted to digital channels, increasing

the network capacity by a factor of three or more.

Los Angeles Cellular Telephone Company is jointly owned by American Cellular Communications, a BellSouth Enterprises Company, McCaw Cellular Communications Inc., and LIN Broadcasting Corporation.



News in brief

ISDN signalling demo. At this year's CeBIT exhibition in Hannover, Ericsson staged what it believed to be the first working demonstration of the new Q-SIG specification for inter-PBX signalling. Q-SIG is the forerunner of a new European ISDN standard due in 1992.

It will enable users to network together PBXs in all their different offices, into Virtual Private Networks using both private and public network resources. The Ericsson MD110 digital PBX can now run both Q-SIG and the widely-used DPNSS signalling.

New phone systems. Three new Ericsson telephone systems have been launched to provide modern business communications for smaller organisations. The BusinessPhone 6 caters for the needs of businesses and self-employed people with up to 6 extensions and 2 exchange lines.

The BusinessPhone 24 and BusinessPhone 40 support 24 or 40 extensions respectively, and 8 exchange lines. The two larger systems are all-digital, and can be configured as a PBX or multi-PBX shared by several companies. Features include text displays, hands-free calling, text message handling, and voice messaging.

Designer phone wins design award. A new 'designer' telephone introduced by Ericsson in December 1990 for domestic use has scooped a prestigious design award in connection with the CeBIT and Industry Fairs at Hannover.

It has been awarded an Industrie Forum Design Hannover seal of quality for 1991.

Rebuilding phone services in Kuwait. About 90% of the Kuwait telephone network was originally supplied by Ericsson. At the request of the Emir, Ericsson sent a team to the country immediately after its liberation to assess the extent of the damage to telecommunications.

As part of the emergency restoration work, Ericsson GE Mobile Communications is to supply a multimillion dollar land mobile communications system for Kuwait. The equipment is being manufactured at the company's plant in Lynchburg, Virginia.

Telefonaktiebolaget LM Ericsson
S-126 25 Stockholm, Sweden

Handwritten signature or mark.

ARTS

Tania Maria

ROYAL FESTIVAL HALL

In her small black sunglasses, short black dress and stiletto, a headscarf fitted around the razor cheekbones, Tania Maria totters on to the stage like a formidable adversary for Mad Max's Tina Turner. She looks as though she means business.

The Brazilian singer/pianist's business is hot Latin fusion and on Thursday it came fast and tight as ever. It was the last night of a European tour and, according to the salesagents, she is at her at "pre-New York best". This presumably means that the melodies are uncomplicated and the rhythm, borne by congas, drums and bass, uncompromising. The carnival fireworks are in the voice and the screaming wordless vocals and even whistling (she tried a complicated 10-minute salsa version of "Do you think I'm sexy?").

Whistling jazz fusion and getting away with it is one thing; any singer who can make a Royal Festival Hall audience dance has spirit. But the stunning mix of rock and Latin jazz, cranked up by horn and trumpet, was completely irresistible.

The Maria method can be applied to any number, "Ce cest bon", a carnivalesque stomper fitted in perfectly with an unlikely, but sizzling version of the Stones' "Satisfaction", carried off bolero style. "Fing" the changes are signalled as she comes crashing down the keyboard, cheeks sucked into an impossible pout and out pour the words. She crumples at the keyboards (one is electric) and telegraphs the cues to her slavish accompanists in between batting the lyric around with her hands as it tumbles forth. Black chords are plucked in, when she can restrain her hands, to keep the careening voice on course.

It did the trick. By the end of the set more than a few of us were doing the merengue, elbows akimbo, down the gangway to meet the po-faced ushers in front of the stage. "I'm very happy - a little homesick - but I think we done a very good concert," Tania declared, as she left an RFI crying out for more.

Three hours earlier singer Cleveland Watkiss was taking the stage in support of Tania Maria. Showcasing a splendid new album, *Blessing in disguise* (Polygram), the young black singer has a style and voice which could be mass marketed to a wider than jazz audience. That seems to be the idea, anyhow. But a fine Guildhall-trained voice is no guarantee of commercial success.

My feeling is that he is too hard to pin down - and too crafty with the groove - to appeal to non-jazzers. Like a junior jazz version of Taj Mahal, he has absorbed almost the entire range of black music from calypso and reggae ("Bagab-Orange") to George Benson's smoothness ("Memories"). It is clever stuff and the six-piece band behind him, led by guitarist Tony Bony, are spot on. But it is worth noting that the biggest cheers - led by his mother - were for a straight Motown soul sounding ballad which is pure Marvin Gaye, "Be Thankful for what you got".

Garry Booth



Sensitive Spitalfields: the fruit and vegetable market moves in May and decisions will have to be made

ARCHITECTURE

Complementary to historic sites

Cambridge University's announcement last week that it is to find a new home for its development plans for the new Judge Institute of Management Studies was accompanied by the naming of the architect for an historic site in the centre of Cambridge. John Outram Associates have been selected to design a major new building that has to incorporate elements of the listed Old Addenbrookes Hospital currently occupying the site between Trumpington Street and Tennis Court Road. Both the major donors, Mr and Mrs Paul Judge and Mr Simon Sainsbury as well as the university were involved in the selection procedures to find an architect. They have made a brave choice because John Outram is an original, hard to classify and yet highly appropriate because he understands and responds to the historical density of this site.

But Outram is not in any way an historical pasticheur. His particular sort of architecture achieves what many modern architects had thought to be impossible. His buildings are both technically innovative and ornamental. He does not, like some architects, make the innovations of technology themselves into an artistic language. His own architectural language is strong enough to encompass the existence of the old hospital and to add to it in a manner that will be complementary without being imitative.

The Old Addenbrookes Hospital goes back to the 1740s but the most visible part from Trumpington Street is the facade of the 1880s, designed by Matthew Digby Wyatt. It was described by Pevsner in his "Buildings of England" as "a depressing example of its date, with many rather dry, thin motifs, Italian as well as Tudor, assembled without any tension or accentuation." It has more friends today and its curious, round arches North Lombard character is not without possibilities. As Outram says, the facade has lost little of its relevance to the problem of urban architecture and seems less of an artifice today than it probably was at the time of its original design.

His solution to the problem of inserting a new and innovative centre for management studies on to this site is to create three buildings which will be linked by a 16-metre high internal street where students and faculty will meet and mingle. There will undoubtedly be considerable architectural drama that will give the new faculty a colourful profile in the university.

John Outram's name is strongly linked to an eclectic range of new buildings. His country house in Sussex with its five typologies for the column and richly colourful palette of materials is undoubtedly one of the most interesting country houses built in Britain this century. At some remove, but just as interesting, is the pumping station on the Isle of Dogs directly commissioned by the London Docklands Development Corporation. The earlier headquarters building for Harp Heating combined service columns with a considerable work concerning the iconography of engineering.

There are two as yet unbuilt schemes; the Milton Keynes based headquarters for the Consumer Association (*Which?*) and the large new office development for the Rossmore-Stanhope Holborn Viaduct/Blackfriars Station site. The Outram element of this scheme is at the Blackfriars end of the site and is a remarkable essay in prefabricated brick and concrete technology. This building - by far the most outstanding of the wide development - is at present on hold awaiting the upturn in the City property market. It will be a very positive addition to the City.

Outram has been selected for the British Pavilion in this year's Venice Architectural Biennale.

Architects were named for another important project last week: the sensitive and important Spitalfields Market site. The proposed redevelopment of this is a long saga. But minds will have to be focused in May when the fruit and vegetable market finally moves out to its new home in east London at Temple Mills. The Spitalfields Development Group announced their selection of the international firm of Benjamin Thompson and Associates as master

planners for the whole 12-acre site of the market.

Ben Thompson and his wife Jane pioneered, with the Rouse Company in the US, the rescue of redundant urban market sites or collapsed areas of major cities. They have made an enormously successful impact - particularly at Boston's Faneuil Hall and Quincy Market, at New York City's South Street Seaport development and at the Bayview Marketplace, Baltimore. I recently admired their elegant rescue operation at Union Station, Washington D.C. Are they the right people to rescue this vital part of London that has been fought over by conservationists for years and lies on the brink of some of the most socially deprived parts of the capital? Spitalfields is important for the City too: it is a close neighbour to the monumental Broadgate development as well as the Georgian streets of the former Huguenot quarter around Hawksmoor's Christ Church.

The Spitalfields Development Group have another scheme on the table at the moment which is due to be examined at a public inquiry in October. This scheme, by Swanke Hayden Connell, should surely be dropped at once and a groundswell of support ensured for the ideas of the Thompsons. I was shown their very early ideas for the site, but I liked their informality and I agreed with the wish to make the whole place "walking scale". It is surely right to have a wide selection of architects working on a whole range of buildings under the careful direction of a master planner to ensure a sense of harmony without uniformity. The track record of Ben Thompson Associates - currently also working in Dublin and Cardiff - shows that they have often achieved the impossible and made enjoyable places flower in the urban deserts. As long as they remember that Spitalfields has to be the key to the regeneration of east London as well as a link to the City, I feel that they have the sensitivity to rescue Spitalfields from squalor. They must not be held back by any more bureaucratic delay.

Colin Amery

The Stick Wife

THE GATE THEATRE

The staging is terrific; the lighting is pretty good, too. And, of course, this being the Gate Theatre, the acting and direction are superb. There are some doubts, however, about the play.

The *Stick Wife* by the American playwright Darragh Cloud is set in Birmingham, Alabama in 1963, a pregnant year in US politics. The stage action takes place outside a suburban white lower middle class house, where the washing is hung out to dry in the days before drying machines took over. Since most of the washing consists of white sheets, the message is

clear enough from the start. "I'd never realised how much white shows up the dirt," says one of the female characters later on. There are three wives and three husbands. The men are involved in the bombing of a black church which results in the death of four children. The women are in varying degrees and at various stages opposed to the violence, which the men call war. One of the wives informs the federal authorities that the husbands are members of the Ku Klux Klan. This is a true, or at least true-ish, story, documented by the New York Times.

In the end, however, the women stick to their men. The crowning blow, as you might have guessed from the date, is the assassination of President Kennedy. "Oh my Lord," the women wail in unison, who's going to take care of us now? No point in shooting their husbands, as they had once seemed prepared to do, if there has been a collapse of authority in the White House. They may not have stuck to their guns anyway.

There are some good moments; for example, in reference to war - "Where's Vietnam?" "Africa." And Marty

Crickshank, as the leading wife, comes dramatically close to pulling the trigger. One half-expected a section of the audience to rise up in protest that she does not. Ms Crickshank is marvelous in her intensity, as indeed is the whole production - down to the sound of the crickets - by Nancy Dlugid. Written 20 years ago, this would have been a stunning piece. Now it seems a bit dated: the women's movement looking for roots.

Malcolm Rutherford

Carmen

COVENT GARDEN

From the morass of mediocrity which is the new Royal Opera *Carmen* (sponsored by Dalva Europe Ltd and the Linbury Trust), a handful of rewarding performers stand apart. There is, for example, Leontina Vaduva: her Micaela, played as a milkop entirely lacking in country-girl determination, delivers nonetheless an exquisite third-act aria - the voice of the young Romanian soprano is not yet in full bloom, but the quality is lustroously fresh.

There is also Gino Quilico, a bit slow on his pins for a star building, but a stylish baritone with vocal elegance and verbal wit to his credit - and native French (or rather, Canadian-French) as well, not something heard at Covent Garden very often. Christopher Booth (Don José) cuts a dash, and though often the wretchedly bad blocking of the staging contrives to deny us clear sight of the attractive persons of Judith Howarth (Frasquita) and Alan Rigby (Mercédès), at least we are not denied sound of their attractive voices.

Best of all - and principal saving grace of an otherwise disappointing evening - is the José of Luis Lima. He is, as we recall from his Carlos and Nemorino on the same stage, a fine, intensely physical actor: small, trim, darkly handsome, with liquidly expressive eyes and a way of being stirred to love or violence which combines Latin volatility and acute psychological understanding (and vital, poetically accented use of words, spoken as well as sung).

That the opera is José's tragedy was at Covent Garden on Friday clearer than ever: for on a stage clogged and cluttered by a particularly debased form of pictorial naturalism, with his and pieces of characterisation unlinked by any discernible dramatic thread, Lima provides the single developing line of dramatic coherence and consistency.

In the past he has tended to force his lean, dusky-toned tenor at climaxes, as much (one suspects) through dramatic enthusiasm as anything else. Here, some unwanted bursts of final-act notes notwithstanding, he sounds impressively apt to the music, neither too heavy nor too light; and while a conductor less limited in his command of French-operatic style than Zubin Mehta would no doubt encourage Lima to mould the melodies with even greater suppleness, this is in sum one of the most moving José's of recent times.

Mehta is a conductor with a

gift for waking up an orchestra (and, evidently, a chorus) whose form was above the recent house average). He approaches the work with energy, and a certain feeling for the beauty of detail in Bizet's scoring. What he entirely lacks is rhythmic elasticity - the Spanish metrical inflections receiving either a drum-banging underlining or a bot-handed caress - and, more seriously, any sense of unfolding dramatic impetus.

Friday's was a *Carmen* experience of stop-starts. In a theatre larger than that for which it was written, the opera needs not flashy moments, but a clear grasp of how to keep the work moving and, above all, certainty of taste. But since the conductor insists on performing the work in the roundly discarded cuts by Fritz Oeser, plumped full of those obviously ineffective short passages or repetitions which Bizet himself cut before opening night, certainty of taste is not Mehta's calling card. Can no-one at Covent Garden hear how completely those added bits of Oeser's lame the close of the "Chanson bohème" or, for instance, or the final duet? Does no-one care?

The blend of Mehta's stylelessness and Nuria Espert's limp production (in the tall, Goya-influenced but plastic-looking and space-cramping single set of Gerardo Vera) is a lethal one. There are few

things in opera more numbing than the meaningless operatic naturalism on offer here. The production's fluffed details and attempts at novelty are countless - the Sevillian working people doing their little canons in Act 1, the flamenco dancer spoiling the quiet opening music of Act 2, an utterly incompetent fight in Act 3, the milling crowds plus two horses in Act 4, and so on. How so distinguished a woman of the Spanish theatre can have failed in this particular way with this particular opera is a sad mystery.

Having Maria Ewing in the title role was obviously no help. Reports tell us that her attendance at rehearsals was slight; but even without that information we could probably guess as much. For this is *Carmen* in an hermetically sealed bubble, giving us Her Performance, unresponsive to others on stage; even her singing, with its fascinating timbre (albeit shrill on high notes) and phrase-shapes, sounds self-directed.

Miss Ewing can be the most mesmerising of stage artists. Here, her presence is negative, a final drain on the vitality of the character and the opera. Indeed, one must accord the production a last benefit of the doubt: perhaps a different *Carmen* will make it all seem different.

Max Loppert



Maria Ewing and Luis Lima

Kathleen Ferrier Scholarship

WIGMORE HALL

It is hard to see why a recession should cause a drop in the output of good young singers. Voices are not acquired on credit and one would have thought there should be a continuous supply of new talent, if the teachers and interest in the art form are still there, as there is every reason to believe they are.

The Kathleen Ferrier Memorial Scholarship, awarded since 1956, has a history of producing winners who have gone on to successful careers. This year, indeed, it may do the same again, as the prizes went to very worthy competitors. But there was not the same depth of talent that has made it difficult in the past to decide the order of merit between a large field of high-quality entrants.

On Friday, at the finals held at the Wigmore Hall, it seemed

a fairly straightforward choice between two or three singers. The jury selected the soprano Mary Plazas, not necessarily the most exciting of them, which suggests that they were looking for a sense of style as well as purely vocal accomplishment. Her Debussy and Bellini were equally stylish, quietly expressive, and she sang as though she loved the music, which is always a help.

The runner-up was the youngest competitor, 22-year-old mezzo Jane Irwin, and third prize went to the soprano Gail Pearson. I would have put them round the other way or even given first place to Miss Pearson. In a competition that had been strikingly lacking in zest, she really made the audience sit up with her bright and confident singing of Gounod's *Roméo et Juliette*, while always

giving the impression that she had plenty of voice to spare. Still, Jane Irwin's programme was well presented and there was every sign in her performances that voice and personality are developing in equal measure, which is a valuable attribute in one so young.

In the closing address on behalf of the jury Janet Baker summed up three failings that it was felt had been prevalent during the competition: poor physical presentation; poor languages; and a poor choice of programmes. At many other Ferrier finals this would have seemed a querulous attitude with which to end. But not at this one. For all three faults had been disturbingly in evidence in the course of this last evening.

Richard Fairman

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

BERLIN

MUSIC AND DANCE
Komische Oper 19.00 Tom Schilling's production of *Cinderella*, music by Prokofiev. Tomorrow: Die schweigende Frau. No performances on Wed, Thurs and Fri (2232 555).
Staatstheater unter den Linden 19.30 Mozart's *Der Schauspieldirektor*. Tomorrow: *Madama Butterfly*. Wed: Les contes d'Hoffmann. Thurs: Der fliegende Holländer. Sat: Così fan tutte. Sun: Fidelio (2404 762).
Deutsche Oper 19.30 Heinrich Hollreiser conducts Funtelle production of *Fidelio* with Sabine Hoss as Leonore. Tomorrow: Die Zauberköln. Wed: Lohengrin. Fri: Rigolotto. Sun: Gwyneth Jones sings Elektra (3410 249).
Philharmonie Kammermusiksaal 20.00 Mischa Maisky plays cello sonatas by Debussy, Brahms and others. Tomorrow: piano recital by Alan Marks. Sat and Sun: Christopher Hogwood conducts Berlin Philharmonic (2514 383).

THEATRE

This week's repertoire at the Berliner Ensemble includes The Caucasian Chalk Circle, The Threepenny Opera, The Good Person of Sezechuan and Heiner

Müller's *Germania Tod in Berlin* (2827 712); at the Deutsches Theater there is a new production of Peer Gynt (2871 225), and the Volksbühne has The Comedy of Errors (2082 748). In the western part of the city, the Schaubühne is presenting Kleist's *Amphitruon* today and tomorrow, and Lutz Bondy's production of *The Winter's Tale* on Sat and Sun (890023).

LONDON

MUSIC
Covent Garden 19.00 Zubin Mehta conducts Nuria Espert's new production of *Carmen* with Maria Ewing in title role, also Fri. Tomorrow and Wed: Royal Ballet triple bill. Thurs and Sat: David Bintley's new full-evening ballet *Cyrano* (240 1068).
Coliseum 19.30 David Atherton conducts Tim Albery's new production of Peter Grimes, with Philip Langridge in title role, also Thurs. Tomorrow and Fri: Don Giovanni. Wed and Sat: Cunniff Little Vixen (836 3161).
Royal Festival Hall 19.30 Vladimir Fedoseyev conducts Moscow Radio Symphony Orchestra in Tchaikovsky's Fifth Symphony, with Nikolai Demidenko soloist in Rachmaninov's Second Piano Concerto. Tomorrow's programme includes Gubaidulina's *Offering*. Wed: Yuri Simonov conducts Philharmonia. Thurs: Kent Nagano conducts LPO. (928 8800).
Queen Elizabeth Hall 19.45 Marcus Roberts, American jazz pianist. Tomorrow: Nicholas Kraemer conducts Bach. Thurs: John Eliot Gardiner conducts Gluck's *Orfeo* (928 8900).
Barbican 19.45 Alexander Schneider conducts Chamber

Orchestra of Europe in music by Mozart and Hugo Wolf. Wed: Günther Herbig conducts Toronto Symphony Orchestra. Sat: recital by Kyung-Wha Chung and Stephen Bishop-Kovacevich. Sun: Igor Oistrakh's 60th birthday concert (538 8811).

THEATRE
The most popular West End shows are *Carmen Jones*, Oscar Hammerstein's musical update of Bizet's opera directed by Simon Gallow (Old Vic), and Miss Saigon (Drury Lane). Gerard Murphy's RSC production of Christopher Marlowe's *Edward II* opens tonight at The Pit. This week's other shows include Steve Berkoff's adaptation of Kafka's *The Trial*, with a cast led by Anthony Sher (National), and White Chameleon, Christopher Hampton's semi-fictional memory play about a childhood in Egypt (National). Later in the week, the RSC brings King Lear to the title role, and John Wood stars in Sean O'Casey's *The Plough and the Stars* at the Young Vic. Phone Theatreline: Plays 0836 430959. Musicals 0836 430960. Comedies 0836 430961. Thrillers 0836 4309 62.

MILAN

Teatro alla Scala 20.00 Myung-whun Chung conducts the Scala orchestra in a concert of music by Beethoven and Musorgsky. Thurs, Fri and Sun: Adriana Lecouvreur (7200 3744).

MUNICH

Staatoper 19.30 Roberto Abbado conducts *Giulio Cesare* del Montecarlo production of Manon Lescaut, with

a cast led by Anna Tomowa-Sintow and Peter Dvornyk, also Thurs and Sun. Tomorrow: Tchaikovsky's *The Maid of Orleans*. Sat: L'italiana in Algeri. Tomorrow in Cavillies-Theater: Munich premiere of Mozart's *Apollo et Hyacinthus* and Il egno di Scipione, also Thurs and Sat (221316).
Philharmonie 19.30 Sergiu Celibidache conducts Munich Philharmonic Orchestra in Haydn's Symphony No 103 and Beethoven's Violin Concerto, with Oleg Kagan, also tomorrow. Sat and Sun: Othmar Muga conducts Brahms, Verhaar and Reger (48098 614).

GENEVA

Grand Théâtre 20.00 Recital by Marilyn Horne accompanied by Daniel Beckwith. Tomorrow, Thurs and Fri: Bartok and Mozart cycle with Alban Berg Quartet. Wed and Sat: Armin Jordan conducts Don Giovanni, with Thomas Hampson in title role and Willard White as Leporello (212311).

NEW YORK

MUSIC
This week's programme is dominated by the Carnegie Hall Centennial Festival. Tonight, 20.00 Yuri Temirkanov conducts Philadelphia Orchestra in Borodin's overture to *Prince Igor*, Sibelius' Second Symphony and Rachmaninov's Second Piano Concerto, with Andre Watts. Wed: Zubin Mehta conducts New York Philharmonic Orchestra in Mahler's First Symphony and Tchaikovsky's First Piano Concerto, with Van Cliburn. Thurs: Christoph Donnyany conducts Cleveland Orchestra in

world premiere of Schnittke's *Concerto Grosso No 5*. Fri: James Levine conducts Beethoven, Wagner and Strauss, with Jessye Norman. Sat: Emanuel Ax, Isaac Stern and Yo-Yo Ma play piano trios. Sun: Robert Shaw conducts centennial concert, followed by a concert gala concert presented over by Levine and Mehta (247 7800).

DANCE

Metropolitan Opera 20.00 American Ballet Theatre triple bill, including *Iliri Kylian's* *Silphidus*. Tues to Fri: new staging of *Don Quixote* by Vladimir Vasiliev. Sat: Twyla Tharp programme (382 6000). This week's NY City Ballet programme at the New York State Theater opens tomorrow with Peter Martins' new production of *The Sleeping Beauty* (870 5570).

THEATRE

This week's Broadway shows are headed by Miss Saigon, a transfer of Nicholas Hytner's London production starring Jonathan Pryce and Lea Salonga (Broadway Theater) and Gypsy, Tony Award-winning production of the musical with lyrics by Stephen Sondheim and the original Jerome Robbins choreography (Marquis). On Broadway shows include *Collette*, four musicals about Collette taking an intimate look at two distinct points in her life (Theater at St Peter's), and *Haunted Host*, Robert Patrick's play about a Greenwich Village writer who is haunted by the memory of his young protégé and confronted by the dead man's double (Actors Playhouse). Ticketron (246 0162) answers inquiries and sells tickets.

PARIS

MUSIC AND DANCE

This week's events include a final chance to catch Ruth Berghaus' staging of Ariane et Barbe-bleue tomorrow at the Chatelet (4025 2240); Robert Cahen's production of Manon Lescaut tomorrow, Thurs and Sat at the Opéra Bastille (4001 1816); Giselle at the Palais Garnier, performed by the Opéra Ballet daily from tomorrow (4742 5371); a concert at the Salle Pleyel on Fri by the Toronto Symphony Orchestra conducted by Günther Herbig (4563 0796), and a Sun morning recital by François-René Duchable at the Théâtre des Champs-Élysées (4720 3637).
THEATRE
The repertoire currently includes Jean Genet's *The Balcony* at the Odeon-Théâtre de l'Europe (4325 8092); Marivaux's *La Fausse Suivante*, Strindberg's *The Father* and Molière's *Le Malade Imaginaire* at the Comédie Française (4366 4360).

VIENNA

Staatoper 18.30 Claudio Abbado conducts Khovanshchina with a cast led by Vladimir Atlantov, Marijana Lipovsek, Nicholas Kotscherga. Tomorrow: Schreker's *Der ferne Klang*. Wed: La Bohème with Freni and Carreras. Thurs: Eva Marton sings Salome. Sat: Tannhäuser (51444 2880).
Volkoper 19.00 My Fair Lady. Tomorrow: Merry Widow. Wed: Grafin Mariza. Thurs: Cinderella (ballet). Fri: Eine Nacht in Venedig. Sat: Kiss Me Kate. Sun: Giustino (51444 3318).

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Protecting Iraqis

EVENTS IN Iraq get steadily harder for the layman, and perhaps even the specialist, to follow. Reports of the savagery used by President Saddam Hussein's regime to suppress the March uprisings and to punish the communities which took part in them continue to pour out. Yet not only does Mr Saddam himself keep proclaiming his intention to turn over a new leaf and introduce democracy: the leaders of the Kurdish rebellion themselves appear to take his statements at face value.

They say they have reached agreement with him "in principle" on Kurdish autonomy, and that they regard democracy in Iraq as the best guarantee of such an agreement. They are even photographed embracing him on both cheeks.

Meanwhile Kurdish refugees on the Turkish border are refusing to leave the mountains even for the camps being established under American, British and French military protection: the western allies are extending their protected zone eastwards along the border, and Britain, supported by its European partners, is proposing the creation of a UN police force to give the Kurds greater and longer-term security within their own country.

It is indeed ironic, and at first sight inexplicable, that Kurdish leaders, who a few weeks ago were pleading in vain for western intervention in the Iraqi civil war, should now appear more respectful of Iraqi sovereignty than the western powers.

UK aid and the poor

ONE OF THE hallmarks of the Thatcher decade was a grudging attitude towards development. UK aid spending fell from 0.52 per cent of gross national product in 1979 to just 0.31 per cent 10 years later.

Not surprisingly the Organisation for Economic Co-operation and Development has in this record in its latest review of British aid policy. The relatively modest cash increases planned for the next few years will lead to only a slight rise in real spending. Aid could even decline further in proportion to GNP.

Third World lobby groups have drawn attention to the report in the hope that Mr John Major will turn out to be more generous than his predecessor and increase the budget accordingly. This hope looks vain and may be simplistic. The return to fiscal deficit makes the granting of extra aid unlikely. Anyway, increasing the budget only makes sense if recipients can usefully absorb the extra funds, and if it does not involve sacrificing the quality of the aid programme.

Too much of the UK aid budget remains tied to the procurement of British goods and services. The UK is one of the worst offenders in the industrial world in this regard. The government has begun to reverse this policy, at least where the poorest countries are concerned, but the OECD rightly says it should do more.

Unfortunate blemish

The UK's predilection for tied aid is a blemish on a programme that is otherwise characterised by an exemplary level of concessionality, concentration on the poorest countries and professional evaluation of projects and programmes. Tying aid diminishes its effectiveness. It limits choice and raises procurement costs. Reducing tying, the argument goes, and the effectiveness of UK aid could be further enhanced. Yet critics such as the OECD must accept that a cut in tied aid would make it even harder to drum up support for an increased aid budget.

Pressure for tying remains strong in industry, which too often sees the aid budget as being primarily designed to

large enough to contain anything like all the refugees.

Second, it is clear the allies do not intend to stay there indefinitely, and the Kurds have to ask what will happen after their departure.

Third, if the Kurds do not soon return to their homes further south there is a real risk that much of their homeland will be repopulated with Arabs and so become lost to them for ever.

Key question

If Mr Saddam is going to stay in power in Baghdad they need a deal with him, however repugnant that may be. As for the Kurds, they do not imply any affection. They are simply the Middle Eastern equivalent of a handshake.

But the agreement has still to be negotiated in detail. The key question is bound to be what will make it look convincing enough to persuade Kurdish families, who fled in utter and justified panic a month ago, that they can now safely return?

Here is where western and Kurdish strategy may converge again, in the shape of Mr Douglas Hurd's proposed UN police force. The Kurds should latch on to this in their negotiations with Baghdad, and insist that Iraq itself, as part of the deal, request the deployment of such a force not merely in the north but throughout the country.

Iraqis need protection from their own government not only in Kurdistan but "in many parts of Iraq", as was recognised by the UN Security Council three years ago when it passed Resolution 688 and the Kurds for their part need to demonstrate their solidarity with the rest of the Iraqi population, to rebut the inevitable accusations of betrayal from other opposition spokesmen.

Their instinct is right: democracy throughout Iraq would be their only long-term security. Mr Saddam now claims to be offering that, but he must know that without external protection Iraqis will never feel free to vote against him. A UN police force is essential if genuinely free elections are to be held, and sanctions should not be lifted until free elections have taken place.

Fallible institutions

The general rule is that the larger the aid budget, the tighter the strings attached. UK spending is increasingly conditional on the recipient's following International Monetary Fund and World Bank adjustment programmes. This should be a good thing, but the principle should not be followed slavishly. The Bretton Woods institutions are fallible too.

Another feature of British policy is the new fashion for targeting aid towards countries seen as offering "good government". This is generally taken to mean a level of democracy sufficient to make government accountable, minimise corruption and secure basic human rights. This has some merit.

After all it is easier to help well-governed countries. But the policy is too vague and easily overridden for the sake of other foreign policy objectives. Under a good government yardstick countries like Kenya and Malawi would not deserve to be large recipients of British aid.

Perhaps the best yardstick is the one which opinion polls suggest the public prefers, namely the degree to which aid actually helps the very poor. This is a standard which implies a need for good government in the recipient country without making it into an obsession. The public is right to be suspicious of the use of aid to further Britain's commercial interests or to curry diplomatic favour with developing country leaders.

How can 6,000 civil servants, mostly based in Washington, best promote development in the Third World? That is the vexing question facing Mr Lewis Preston, the former chairman of J.P. Morgan, the New York bank, who takes over as president of the World Bank this September.

As bankers and finance ministers gathered in Washington this weekend for the spring meetings of the bank and International Monetary Fund, there was no shortage of advice. The US Treasury wants the bank to bypass the governments of developing countries and lend sizeable sums directly to the private sector. The bank is also under pressure to follow the example of Mr Jacques Alkali's European Bank for Reconstruction and Development (EBRD) and attach strict political conditions to its loans. Development economists, meanwhile, are urging the bank to respect the rhetoric of last year's World Development Report and focus more on poverty alleviation.

Mr Preston may relax on one count. Few in Washington now doubt that the bank is needed: new imperatives, such as reconstruction in eastern Europe and the Middle East, have merely been superimposed on older, unsolved problems.

Grinding poverty is a near universal condition in much of the world: 1bn people live on less than \$1 a day. More than 110m Third World children lack access even to primary education. Horrific inequality abounds. In Mexico, life expectancy for the poorest 10 per cent is 20 years less than for the richest 10 per cent.

What kind of bank will Mr Preston inherit from his predecessor, Mr Barber Conable? Most reports are mixed. "It is not an impressive bureaucracy," says Mr John Williamson, a senior fellow at the Institute for International Economics. "The morale of staff is lousy," says Mr Charles Flicker, a senior analyst on the Senate Budget Committee and close observer of the bank. Mr Conable, a former Republican congressman, arrived at the bank in 1986 knowing little about either banking or development. Although now well-liked (partly for championing causes such as women's rights in the Third World), many observers see him as a former member of a rocky staff involving a divisive internal reorganisation of the bank.

Mr Percy Mistry, a scholar at Queen Elizabeth House, Oxford, and former senior adviser at the bank, says it suffered from "presidential failure" during the 1980s. "The bank was a far from ideal executive in the 1970s, built a presidential institution that responded to firm leadership from the top. But neither Mr Conable nor his predecessor, Mr A.W. Tompkins, a commercial banker, could fill his shoes. For a decade the bank has effectively been run by two senior and strong-willed vice-presidents: Mr Ernest Stern (who nearly left last year to join the EBRD) and Mr Moeen Qureshi."

Mr Preston's first challenge, says Mr Mistry, will be to wrest control of the bank from Messrs Stern and Qureshi, his second, to prune legions of "useless advisers" and install managers with real-world experience. His third, one might add, will be quickly to establish his independence from the US Treasury which always browbeats a newcomer.

What kind of development legacy will Mr Preston inherit? In spite of recent progress in a few countries, such as Mexico, the past decade has been one of relative failure. Many Third World countries have gone backwards. Real per capita incomes have declined substantially in sub-Saharan Africa and the Middle East, and mildly in Latin America.

The biggest drag on growth is the huge debt accumulated in the 1970s and early 1980s. Many optimists see the debt reduction strategy launched

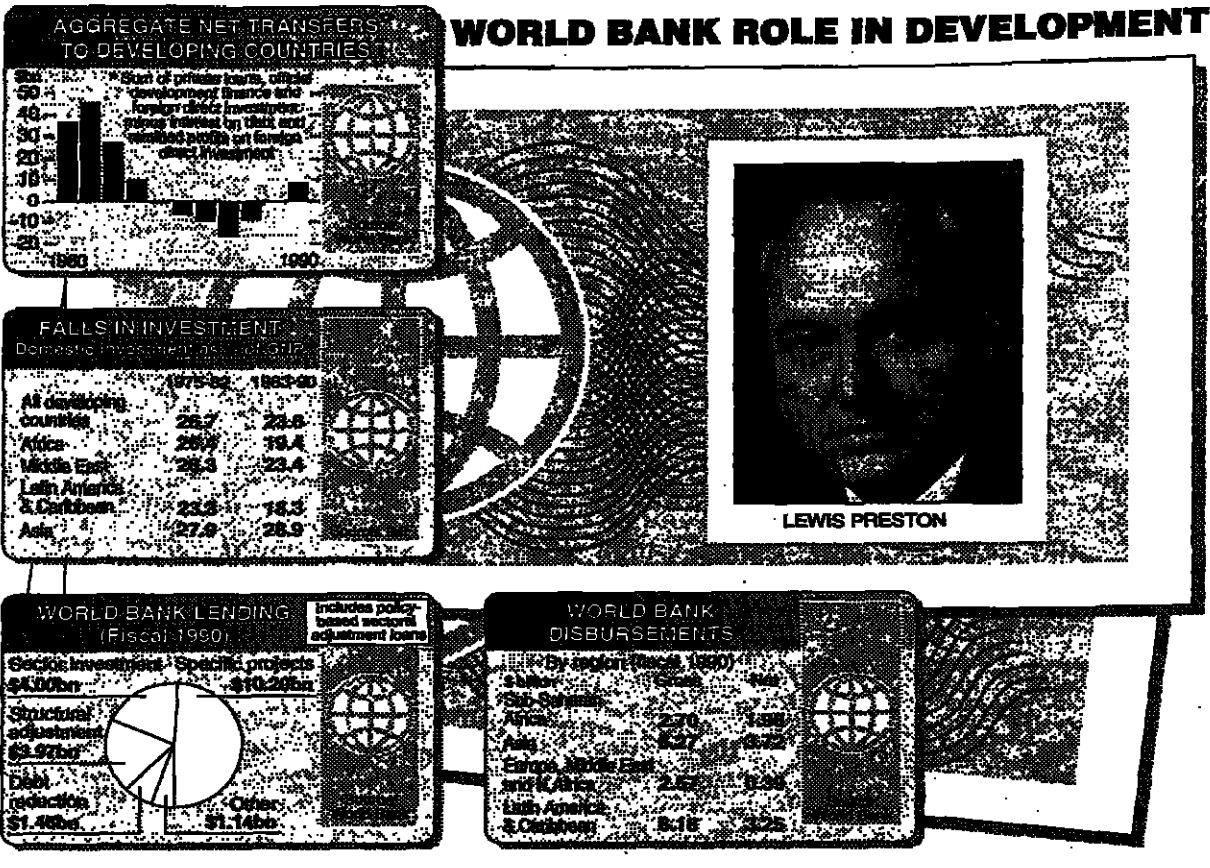
by Mr Nicholas Brady, the US Treasury Secretary, in 1989, as a "final solution" to the debt crisis. Under the plan official agencies assume some of the burden of developing countries' private debts on condition that they implement market-oriented economic reforms.

"The Brady plan is enough," says Mr Williamson, if developing countries are willing to embrace reform and if it is matched by greater forgiveness of official debt. Officials such as Mr David Mulford of the US Treasury say the recent forgiveness of about half of Poland's official debt will not set a precedent for other debtors. Mr Williamson laughs. "In the long run it will be impossible to isolate Poland," he says. "It is not so much more deserving than other countries."

But why was a Brady-type solution not launched much earlier? For most of the 1980s, the First World doggedly refused to consider debt forgiveness. The result of delay and compound interest is a total debt burden today of some \$1,341bn compared with a relatively manageable \$639bn in 1980. "The bank failed to take a timely leadership position on the debt crisis," concludes Mr Richard Feinberg, director of the Overseas Development Council in Washington. (The IMF was equally short-sighted.)

As bankers and finance ministers gather in Washington, the World Bank looks for fresh vigour under a new chief, says Michael Prowse

Challenge to foster human capital



performance of developing countries. But studies indicate the results have been fairly unimpressive. This is both because countries failed to abide by the loan conditions and because the bank's policies were sometimes misguided. Professor John Toye, director of the Institute for Development Studies at Sussex University, recently completed an exhaustive analysis of bank programmes. He concludes (as do internal bank analyses) that policy-based lending has "achieved something, particularly in

relation to the external account, but not nearly as much as the bank and donor community hoped". On average, programmes have reduced balance of payments gaps, had a negligible impact on Gross National Product and led to falls in the ratio of investment to GNP.

Mr Feinberg calls the decline in investment the "greatest shortcoming of the 1980s". (Investment to GNP ratios have fallen markedly in Africa, the Middle East and Latin America.) He says the bank was naive to expect entrepreneurs to respond to the austerity of adjustment by increasing investment.

How can the bank do better in the 1990s? One problem is that it has lost leverage over many Third World governments. The maturing of bank programmes and the failure to expand lending much in the 1980s led to a marked shrinkage in the net transfers to developing countries. According to Mr Lawrence Summers, the bank's chief economist, net transfers over the next five years will be about \$2 per person in the developing world compared with \$9 (in current prices) in the late 1970s. For the large number of countries that do not qualify for concessional loans, the net flow will be negative.

Some analysts, including US Treasury officials, believe lacklustre performance in much of the Third World reflects the inefficiency (and sometimes corruption) of governments. The EBRD's constitution requires borrowers to be "committed to and applying the principles of multi-party democracy, pluralism and market economics". It also says 60 per cent of EBRD resources must be devoted to the commercial sector - private businesses and state concerns in the process of privatisation. The World Bank operates under very different rules: its charter requires it to be non-political and only its small affiliate, the International Finance Corporation (IFC), can make direct loans to private businesses. Should the bank's charter be amended?

Direct parallels between the bank and the EBRD are dubious. The EBRD is ministering to a region that has historical ties with western Europe and that has declared its commitment

to democracy and free markets. Such values are alien in many developing countries, but that does not imply they should be denied the means for economic development. If strict political conditionality had been imposed in the past, the bank could not have lent to a development star such as South Korea.

Most analysts, however, say the bank should tighten up a little. Mr Flicker of the Senate Budget Committee says the issue is not whether to insist on Westminster-style democracy but whether the form of governance is such that "loans will benefit the majority of the people". Bank officials say greater attention will be paid to issues such as the rule of law and transparency of decision-making.

Should a significant chunk of the bank's loans be made direct to the private sector? Mr Conable, to his credit, is resisting the US Treasury's pressure. He says the bank's main aim is to combat poverty and that it will seek a "balanced relationship between government and the market" in developing countries. In reality, much of the most badly-needed investment is in spheres such as infrastructure, health care and education where governments play a dominant role even in industrialised countries.

Indeed, one conclusion of Prof Toye's analysis is that policy-based loans would have a greater chance of success if they included measures to expand the role of the state in poorer countries alongside measures to promote economic liberalisation.

Sir William Ryrle, the head of the IFC, says the objective of a large volume of public lending to the private sector is wrong-headed. "What we are trying to do is facilitate the flow of private-sector funds into sound investments. Advocates of a switch to direct support of the private sector are surely not arguing for public subsidies for Third World entrepreneurs, but if subsidies are ruled out, why should the bank's judgment of market risk be more reliable than that of private lenders in the west?"

There are alternative recipes for fostering Third World development. During the 1980s the bank placed great faith in free market reforms. It wanted to impose on developing countries policies that had become recently fashionable in the industrialised world. But the notion that economic liberalisation alone is sufficient, is increasingly being questioned. The bank's own research department is highlighting the need to relieve poverty directly and to improve fundamentals, such as education, nutrition and health care.

"Liberalisation matters," says Mr Williamson at the Institute for International Economics, "but education is more important." He argues that the best way of stimulating growth and improving income distribution is to put resources into education and primary health care. Mr Feinberg at the Overseas Development Council broadly agrees: the bank has got to find a way of "melding equity and efficiency as it promotes development."

The challenge for Mr Preston is clear: put the sterile ideological battles of the 1980s behind the bank and develop policies that put greater emphasis on the formation of human capital.

Mr Summers, the bank's economist, says pessimistically that because development money will be in short supply over the next decade, the bank and other donors will have to concentrate on exporting ideas. Ideas are certainly important, but they do not build hospitals, schools or roads. More money will be made available, but more 10 per cent cut in western defence spending, for example, would pay for a doubling of official aid. Rather than tamely accepting the status quo, Mr Preston could use his platform to promote a more constructive attitude in rich countries.

Vintage mystery

While the City of London awaits the start of the second Guinness trial, an equally complex drink-related scandal is causing deep concern in the home counties and arrested rooms, of some of the most influential companies in the land.

It is the case of the £1.5m worth of vintage wine seemingly evaporated from Green's, the once-pukka wine vaults where generations of famous City figures have stored their liquid assets.

After months of silence, last week Southwark police swooped before breakfast on seven addresses in London and the home counties and arrested two men. They were later released, and although some wine was recovered, the police are not saying whether it is the missing booze or just another false trail.

One of the problems is that it is still not clear how much wine has gone walkabout. It could be 4,000 cases, or then again 6,000 cases or more. The records of the 200-year-old firm are in such a mess that no one is sure who owns what. The police will soon be sending questionnaires to Green's 1,000 or so customers to find out how much wine they thought they had stored at the vaults.

Green's, which used to keep shop at the Royal Exchange before being driven out of the City, has changed hands several times.

Chris Collins, a well-connected Old Etonian and former amateur jockey, owned it for a brief period, selling it to American Donald Kurtz, who kept it even more briefly before selling it to South African Joe Mankowitz in January 1990. Less than 10 months later Mankowitz sold the wine storage operation to John Ryan, a businessman from Australia. Shortly after that, customers' wines are alleged to have begun disappearing.

OBSERVER

If readers have any clues, Detective Sergeant Simon James at Southwark police station would much appreciate some assistance.

Rationed

Meanwhile the absence from the Guinness appeals of Richard Ferguson QC, acclaimed for his handling of ex-Guinness chairman Ernest Saunders's defence at last year's City trial, has aroused speculation that the two men must have fallen out - or that Saunders was unhappy with Ferguson's advice or trial performance.

The truth is that Saunders had every confidence in Ferguson and wanted him to lead his legal team on the appeal. Moreover Ferguson was ready to do so.

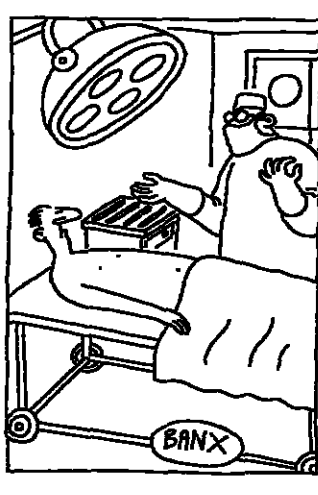
But Saunders is legally-aided and although allowed both a QC and a junior barrister for his trial, was permitted only the junior - the able Anthony Shaw - for the appeal.

Perpich's lore

Rudi Perpich, former democratic governor of Minnesota, hopes to extend the horizons of out-of-work US politicians. He wants to be foreign minister of Croatia, the second largest Yugoslav republic.

There has never been a case of a former American governor serving in the cabinet of a foreign government. So Perpich, a Croatian-American who speaks the local lingo, could make history provided the State Department agrees not to revoke his US citizenship.

His role would be to introduce Croatia to the world and promote trade and investment. A job he did rather well in Minnesota. However, Perpich is a colourful and sometimes unpopular figure. Nicknamed "Gopher Goofy", he once proposed selling the governor's



"Scalpel..."

mansion following criticism of his lavish lifestyle. When the state refused his demand for a second official portrait, he had one painted privately. Then he posted a huge blow-up of it near the state Capitol, with the message: "They won't let us in the Capitol, so fill from here."

Brush-off

One consolation for loss of office that Margaret Thatcher might have expected is Germany's Ludwig Erhard prize, awarded yearly for distinction in practising or commenting on economic policy.

She has at least once been considered for the award by the Ludwig Erhard Foundation - which promotes the "social market" tenets of West Germany's legendary economics minister. As a serving premier, though, she was ineligible.

Now the bar of office has gone, but the prize committee has given her the brush-off. It has ruled her out on the ostensible grounds that she's a "capitalist" as opposed to a mixer of market economics

with social-policy pragmatism in the German style.

This year's award is going instead to Bundesbank president Karl Otto Pöhl, who's unpopular with Chancellor Helmut Kohl because of his criticism of policy towards eastern Germany. So the award is an important vote of confidence from the country's economics establishment for Pöhl's reluctance to sacrifice the D-Mark through rushing into European monetary union.

When he collects the prize in Bonn on July 2, a speech in his honour will be made by good friend Fritz Lentz, ex-president of the Swiss National Bank. Given the tensions between the Bundesbank and Kohl, however, it would be surprising if the chancellor turned up to listen.

Rock back

While the next UK general election will have the novelty of a fresh prime minister going to the country for the first time, one feature of the electoral landscape will remain in place. An old rock has resurfaced to confront John Major in the shape of grand tv inquisitor Sir Robin Day.

After going into the relative obscurity of satellite television on retiring from the BBC, he is to make a political comeback on ITV. And while some people may think he has reached his sell-by date, they are unlikely to include Major who's now headed for the traditional grilling before the cameras.

But then so are Neil Kinnock and Paddy Ashdown, since Day has been signed by the This Week programme to do its main leadership interviews during the election run-up, whenever it is called.

Precisely

Schoolboy's explanation of a rhetorical question: "One with no answer to it. 'Og' What has the government been doing all these years?"

Prices for electricity generated by the power stations in the following table, in pence per kWh, in England and Wales, for the week ending 26 April 1991			
Power station	Peak	Off-peak	Off-peak
12/10	10.00	10.00	10.00
12/11	10.00	10.00	10.00
12/12	10.00	10.00	10.00
12/13	10.00	10.00	10.00
12/14	10.00	10.00	10.00
12/15	10.00	10.00	10.00
12/16	10.00	10.00	10.00
12/17	10.00	10.00	10.00
12/18	10.00	10.00	10.00
12/19	10.00	10.00	10.00
12/20	10.00	10.00	10.00
12/21	10.00	10.00	10.00
12/22	10.00	10.00	10.00
12/23	10.00	10.00	10.00
12/24	10.00	10.00	10.00
12/25	10.00	10.00	10.00
12/26	10.00	10.00	10.00
12/27	10.00	10.00	10.00
12/28	10.00	10.00	10.00
12/29	10.00	10.00	10.00
12/30	10.00	10.00	10.00
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12/26/1991

It has long been a tenet of European industrial policy that a successful modern economy depends on a healthy electronics sector. Yet the deepening crisis among Europe's electronics producers suggests that their biggest challenge this decade may be to survive at all.

Most European-owned chipmakers made losses last year, as did many computer companies and Philips of the Netherlands, the biggest electronics group. Savage cutbacks across the industry have brought almost 100,000 job losses, while the European Community's annual electronics trade deficit has swelled to almost \$35bn.

Distress signals are multiplying. Mr Alain Gomez, chairman of the French state-owned Thomson group, is openly urging more trade protection. Earlier this month, he and other industry leaders sought more EC support at a "mini-summit" chaired by Mr Jacques Delors, president of the European Commission.

The industry has long argued for special treatment on two grounds. One is that the market for its products is growing fast. The other is that they are used by so many sectors, from cars to financial services, that failure to retain European presence in electronics could jeopardise industrial competitiveness across a broad front.

Many national governments and the EC have responded sympathetically. In the name of safeguarding a "strategic" sector, they have repeatedly supported indigenous electronics producers with subsidies, preferential procurement and trade protection.

Yet these remedies have failed to cure deep-seated problems – and may have prolonged them. Not only have misguided policies perpetuated bad habits in the industry, they have often been inconsistent with the larger goal of disseminating advanced technology throughout the economy.

The first error has been to confuse invention with product innovation. Most EC funding has focused on expanding research and development, emphasising collaborative projects intended to boost European companies' technological firepower.

Some critics say EC subsidies have been spread too thin to be effective. More fundamentally, they do not address one of European manufacturers' biggest traditional weaknesses – a belief that laboratory breakthroughs can substitute for efficient manufacturing and aggressive marketing.

That is a costly delusion in an industry ruled by short product cycles and steeply falling prices. Japanese companies have thrived by concentrating their technical resources on product development and production engineering and fine-tuning them to the market.

Europe's industry structure has also adapted sluggishly to rapid technological advance. In the US, the established order is regularly challenged by home-grown market entrants. The industry shake-up instituted by innovative newcomers such as Compaq and Sun Microsystems is as responsible as the recession for the current difficulties of traditional IBM computer companies, including IBM.

National champions become laggards

Europe's electronics industry is in crisis and may not last the decade. Guy de Jonquières and Alan Cane analyse why

In Japan, the most potent agent of change is also intense domestic competition. But there it is chiefly between large vertically-integrated groups, whose thirst for business drives them constantly to invade each others' markets.

In Europe, by contrast, lack of a fertile start-up culture has left slow-moving older companies dominating the indigenous electronics industry. Direct competition between them is often timid: most European computer makers still rely heavily on their home markets. European companies have also often been late into hot new products such as camcorders and scientific workstations.

Europe's three main chipmakers – Philips, Siemens of Germany and the Italian-French SGS-Thomson – are being heavily subsidised in their efforts to catch up in chip technology. They are also discussing pooling research. But they account for only about 10 per cent of world production and barely 30 per cent of European sales – and are poorly represented in the high-volume microprocessor and memory segments.

Indeed, the only electronics equipment sector in which Europe boasts consistently profitable world leaders is telecommunications, where monopoly procurement of network equipment in most countries continues to shelter entrenched suppliers and maintains high margins.

Inadequate home demand is often blamed for industry weaknesses. Though Europe's spending on information technology has been rising, it is still lower per head than in the US and Japan. The market is also divided by differing national standards and fragmented distribution channels, which add to selling costs.

However, volume of demand is probably less important than its quality. As computer power grows and the sophistication and complexity of the applications to which it is harnessed play a bigger role in expanding the market. Producers are depending more on customers to set the pace and direction of the industry.

But large European information systems users are notoriously cautious about pioneering leading-edge applications: those who do often prefer US suppliers for their superior expertise. Brussels is now considering plans to boost demand by persuading national authorities jointly to back a futuristic Europe-wide electronic information network.



The project raises several questions. First, whether the large contracts it would generate could legally be reserved for the European-owned suppliers it is intended to benefit. Second, whether it would not simply repeat at the EC level European countries' largely unsuccessful use of public procurement to bolster national champion suppliers. The result has often been to induce dependence on captive markets.

Putting the interests of producers ahead of customers has been a consistent – and often unsatisfactory – theme of European electronics policies. For instance, the EC's faltering strategy for high-definition television (HDTV) has been shaped largely by European equipment makers anxious to keep Japanese competitors at bay. Only recently has an effort been made to involve broadcasters, whose commitment is vital to HDTV's success.

Perhaps most dubious of all have been EC attempts to use trade protection to strengthen indigenous production.

During the 1980s, repeated EC anti-dumping actions led to price rises of as much as 50 per cent on electronics imports from computer printers to video recorders.

Since offending exporters have often agreed, under EC pressure, to raise prices unilaterally, they have reaped windfall profit gains paid for by European consumers. Yet there is little evidence that threatened European producers have taken advantage of anti-dumping relief to step up investment and raise productivity.

In semiconductors, the EC has followed the US by engineering trade arrangements which require Japanese producers to co-operate in limiting price reductions at times of glut. That is profoundly ironic, since European chipmakers have long warned that if they were unable to compete, Japanese producers would collude to rig the prices and supply of components sold to European customers.

If that was ever a serious risk, it has been mitigated by the rapid growth of large Japanese-owned chip plants in the EC. It would hardly be in Japanese companies' interest to restrict output to local customers after laying out billions of dollars on production capacity.

Indeed, the recent influx of Japanese and US investments is one of the main sources of European electronics industry growth. Yet it is also posing new policy dilemmas, underlined by the outcry over the acquisition of ICL, Britain's largest computer maker, by Fujitsu of Japan last year.

ICL has since been expelled from the European industry's most influential lobby group and partially excluded from the EC's EC-funded microchip research programme. That response was doubtless intended as a warning to the Japanese. However, it also poses awkward questions about the EC's insistence on defining the electronics industry narrowly in terms of a shrinking number of European-owned suppliers.

Behind the indignant chauvinism lies, nonetheless, a more serious concern: that if Europe's electronics industry passed entirely into foreign hands, critical management and technological functions would move overseas. The industry could be reduced to branch plants making mature products, with little capacity to innovate.

Yet in this context, corporate ownership is something of a side-issue. For many companies, including Bull, ICL, Olivetti, Thomson and Siemens already rely heavily on overseas competitors for products and vital technologies. The flow is almost all one way – and is growing.

The industry's options appear limited. Trade union mergers, frequently touted as a way to strengthen indigenous producers, have often proved tricky to arrange. In microchips and consumer electronics, such mergers have also been disappointingly slow to deliver improved scale economies and financial returns.

Meanwhile, the EC Commission is refusing to bail out troubled companies, and its competition watchdogs are investigating French state aid to Bull. In any case, the French government's largesse is bounded by budgetary constraints, which recently prompted it to relax its opposition to privatisation.

Nor would further trade barriers offer much of a solution. Past EC trade protection has proved a Maginot Line, easily penetrated by overseas companies which have set up plants to compete from inside the EC.

Barring a miraculous recovery in their performance, the outlook for many of Europe's embattled electronics manufacturers is likely to be further retrenchment and takeovers. The most optimistic prognosis may be that, as they retreat, innovative home-grown competitors will spring up in their place.

That is what has happened in the US. However, the US has also long had a dynamic and demanding home market. The lesson for Europe may be that indigenous suppliers can only be as vigorous as the customers they serve.

Samuel Brittan

You don't have to 'compete'



It has long looked likely that economic performance depends not only on "economic" variables such as resources, or incentive and ownership structures, but also on more elusive psychological attributes – which have been treated in studies such as Martin Wiener's well-known English Culture and the Decline of the Industrial Spirit.

It was therefore worth seeking out evidence of national differences in attitudes to work, studies, money and so on, and see how they related to more conventional indicators. Prof Richard Lynn's study, undertaken with a 48-person international team, entitled The Secret of the Miracle Economy (Social Affairs Unit, 104 Park Street, London, W1Y 3RJ, £3.95) is therefore welcome – so long as it is examined critically.

Attitudes were ascertained by means of questionnaires put to students. This is obviously far from ideal, but better than nothing. The four theories examined in the study relate to economic growth to a Protestant-type work ethic, to a comprehensive "achievement orientation", to competitiveness at the individual level and to "valuation of land". The last is a negative factor and is a generalisation of the Wiener theory relating to Britain's poor relative performance in the last century to a national preference for the supposed virtues of the landed gentleman over those of the successful businessman.

Lynn reports that only "competitiveness" is significantly associated with economic growth. By competitiveness Lynn does not mean a low real exchange rate or openness of markets to new entrants, but enthusiastic personal support for propositions such as: "Winning is important in both work and games." Competitiveness is itself associated with other variables such as individuals attaching high value to money and wanting to enter business. But the essence is the triumph of winners over losers. It is different from the economist's idea of the pursuit of wealth or real income (including leisure) which does not in principle require the existence of losers at all.

The headline conclusion is that competitiveness is higher in the five "miracle" economies of East Asia – Korea, Taiwan, Hong Kong, Japan and Singapore – than it is in Europe. There is a consolation for Britain, which is well up in the European league, and scores higher not merely than Norway or Sweden, but Germany and Switzerland as well.

But if the reader glances at the full table in the study he will find that the world leaders in competitiveness are not the East Asian stars at all, but Egypt, Jordan and Bangladesh in that order. There is, however, more genuine reassurance elsewhere. If developed and developing countries are considered in separate groups, no significant relationship is found between competitiveness and real per capita income. Thus the not very edifying elbowing-out attitudes are much less important for countries wishing to stay at a high income level than for poorer countries aspiring towards them.

A similar disclaimer applies to the warning about the ambitions of the able young in advanced societies towards the caring professions, such as medicine, teaching and social work. The psychological law of diminishing marginal utility, which is studied more by economists than psychologists, tells us very crudely that the more you have of something the less you value additions to it, relative to something else. Thus, rich countries can afford a shift to less business-oriented values even if it means a sacrifice in the rate of growth of take-home pay.

The value of a market economy to me has always been the choice of life-style. You do not have to be a thrifty competitor unless you want to. This advantage remains despite the new study.

LETTERS

Car tax: the industrial damage and the illogicality

From Mr Bill Morris.

Sir, Your feature on the problems facing the British motor industry arising from government economic policies (April 24) mentions the negative effect of the special car tax on the industry.

The Transport and General Workers' Union – the largest trade union in the UK car industry – is launching a campaign to persuade the government to scrap this tax, which is jeopardising thousands of motor manufacturing jobs.

The car tax is levied in addition to VAT on all new passenger cars at a rate of 10 per cent of the wholesale price. This adds about 8.3 per cent to the recommended retail price. Together with VAT, the effective rate of tax on new cars is therefore 27.5 per cent in the UK, compared to 22 per cent in France and just 14 per cent in Germany.

Abolition of the tax would help the industry at a time when help is most needed, with the recession hitting demand and hence employment. The revenue lost to the government through the abolition of the tax would, I believe, be largely made up through additional VAT receipts and petrol tax consequent on more new car sales.

Of course, the TGWU's interest is in the first place in protecting the jobs of the thousands of our members in the industry, which the recession is currently putting at risk. We recognise that this can only be done by helping the industry to a better competitive footing. The simplest single step the government could take in order to do its bit would be to scrap this unjustified and burdensome tax.

Bill Morris, deputy general secretary, Transport and General Workers' Union, Transport House, Smith Square, SW1

partly at risk, the market will make capital requirements, imposed by supervisors, obsolete. Banks will vie with each other to demonstrate how well capitalised and risk averse they have become. On the other hand, if the US revision of deposit insurance leaves 100 per cent cover intact – at whatever level – the US taxpayer had better start saving up for a repeat performance.

D H A Harrison, Woodcote Lodge, West Horsley, Leatherhead, Surrey

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D H A Harrison, Woodcote Lodge, West Horsley, Leatherhead, Surrey

A misleading link in the debate over capital requirements

From Mr Derek Astor.

Sir, Mr Michael Heseltine claimed in the House of Commons last Tuesday that his new Council Tax would be related to a local authority's spending – the only acknowledgement to the principle of accountability in his whole speech.

Unfortunately, his failure to make any changes to the National Non-Domestic Rate (NNDR) and the Standard Spending Assessment (SSA) method of revenue support grant distribution make this claim unlikely.

The NNDR will remain a national tax earmarked for local government. The decision of the government to increase its revenue support for local government by raising VAT merely exacerbates the problem that most of a local authority's income is not under its control. Relatively minor increases in expenditure will have a major impact on the

Council Tax, the only source of an authority's variable income. In addition to the gearing effect, there remains the inefficiency of the SSA on which grant distribution is based. The SSA is objectionable in principle since it assumes that Whitehall knows better than a local council what its needs are. The SSA is objectionable in practice because of its unreliability.

It is unreliable because year to year changes may have a serious impact on a council's grant entitlement. For example, Salford City Council had to reduce a financial year and still increase its Poll Tax by £44 – all because of amendments to its SSA which led to grant loss.

The SSA is also open to political manipulation. It is incomprehensible to most in local government why authorities such as Westminster can gain so much in grant because of

the weighting given in the SSAs to the number of tourists visiting an authority. It is incomprehensible why tourists – usually a sign of prosperity – should be seen as a burden on the local taxpayer at all.

D Astor, 191 Manchester Road, Salford, Manchester M27

From Mr J Pritchard.

Sir, I wonder why the government decided to apply bands of taxation according to value of property. The added burden placed upon those living in the south-east is self-evident and any system related to values will, by definition, involve the expense of valuation. A far more equitable refinement of the system would have been to create banding by property type – terraced house with two bedrooms, moving up to terraced house with three bedrooms; semi-detached house with three bedrooms and so on.

The implication seems to be that those in the south-east pay more for their homes because they can afford to, whereas in reality I wonder whether expendable income, having been saddled with the high cost of a house, is any higher than that of the north.

I doubt whether southerners have the greater expendable income – in which case they are less able to pay the council tax than those occupying similar properties in the north.

M J Pritchard, managing director, Commercial Relocation Consultants, PO Box 230, Beaconsfield, Buckinghamshire

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MCS Managing Competitive Strategy	MP Mobilizing People	LFB Leading the Family Business	WBA Workshop on Business Alliances
MHR Managing Human Resources	MFC Managing Finance & Control	MM Managing Marketing	MIMS Managing Industrial Market Strategy
MS Managing Services	MSF Managing the Sales Force	MMG Managing Manufacturing	MR&D Managing Research & Development
MTI Managing Technological Innovation	OAK Organization-Action-Knowledge-Projects	ICP In-Company Programs	JD&CP Joint Development & Consortium Programs



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INSIDE

Mirror Group float price set at 125p

Shares in Robert Maxwell's Mirror Group Newspapers will cost 125p each when the company is floated later next month. The yield, however, has yet to be finalised. Mixed views in the investment community mean that a higher than expected yield is likely, say flotation advisers. **Danny Green reports. Page 20**

AG-Arnev goes Ecu

AG-Arnev, the financial services group, unveiled a 4 per cent rise in net profit for 1990. The group - formed last year by combining Belgium's largest and the Netherlands' third biggest insurers - has drawn up its balance sheet in European currency units to celebrate what it claims is the first full EC merger in financial services. **Page 21**

Ups and downs of US bonds

Down and up, up and down. By the end of five trading sessions last week, the US bond market had gone precisely nowhere. Such lack of progress is scarcely a surprise as remarks by Mr Alan Greenspan (left), chairman of the Federal Reserve, failed to clear the air over interest rates. The market decided a fortnight ago that no moves would be made until next month, and little has happened since to shake this conviction. **Page 22**

Noranda sells assets to cut debt

Cutting debt is the priority at Noranda, Canada's biggest resource group. The company is selling almost C\$500m-worth of assets to control its C\$4.4bn (\$3.8bn) long-term debts. Alcatel Cable has already agreed to buy Noranda's wire and cable subsidiary, with a book value of C\$220m. **Page 21**

Rights issue fatigue

The sharp drop in the share prices of Alfred McAlpine and YJ Lovell at the end of last week indicates that rights issue fatigue may finally have caught up with the UK construction sector. **Page 20**

Market Statistics

Base lending rates	28	Managed fund services	25-28
Sharemarket turnover	23	Money markets	23
FT-100 index	23	New list bond issues	23
FT-1000 list bond issues	22	Traditional options	23
Swaps contracts	23	US money market rates	22
London recent issues	23	US bond prices/yields	22
London share services	26-31	World stock mkt indices	24

Companies in this section

AG-Arnev	21	McAlpine (Alfred)	20
Brit Nuclear Fuels	20	Mirror Group	20
Claydon Props	20	Mitsukoshi	21
Dafaco	21	Noranda	21
Dyne Industrier	21	Skanska	21
Falck	20	Stefanel	21
Lovell (YJ)	20	Tace	20

Allied-Lyons chiefs to step down

By Andrew Bolger in London

THE chairman and chief executive of Allied-Lyons will this week announce their early retirement, only a month after the UK drinks group announced it had lost £150m (\$253.5m) on foreign exchange dealings.

Sir Derrick Holden-Brown, 68, was due to step down as chairman next year, along with his chief executive, Mr Richard Martin, 58, but both are now expected to leave at the group's annual meeting in July.

Sir Derrick will be replaced by

Mr Michael Jackman, 55, currently vice-chairman. The man expected to take over from Mr Martin is Mr Anthony Hales, 42, chief executive of Allied-Lyons food division, J. Lyons.

A report by the group's auditors, KPMG Peat Marwick McLintock, into the foreign exchange losses will be ready shortly. Allied-Lyons is anxious to clear the air by the time its annual results are announced on May 14. The drinks group's treasury department was speculating on

the continuing decline of the dollar, rather than just hedging to protect dollar earnings. The group was both writing call options on the US currency and selling dollars short against the dollar in the cash market. It was caught out when the dollar rose sharply from early February onwards.

Mr Clifford Hatch, 49, resigned as finance director in March, when the losses were announced. The group said Mr Hatch, who had been tipped as a future chief

executive, felt he had to go because he was head of the department responsible for the losses.

However, the Bank of England had expressed concern some months earlier to Allied-Lyons about its aggressive dealing. Such a high-level warning is unlikely to have been directed solely at Mr Hatch, which may explain the early departures of Sir Derrick and Mr Martin.

Allied-Lyons shares closed at 530p on Friday. This was down

28p since the group announced on March 19 that it would take the foreign exchange loss as an exceptional provision in its results for the year to March 2.

Last year Allied-Lyons made pre-tax profits of £566m on turnover of £4.7bn.

The drinks group's brands include Tedy bitter, Skol Lager, and Teacher's whisky.

Allied-Lyons had been looking at a plan to merge its brewing operations with Whitbread, but talks have been suspended.

Granada holders urge shift at top

By Raymond Snoddy in London

INSTITUTIONAL shareholders in Granada, the television, leisure and computer services group, have warned the company that top-level management changes are needed before a planned £150m (\$253.5m) rights issue can go ahead.

In particular, the position of Mr Derek Lewis, the company's chief executive, is under threat. He was told yesterday that shareholders and the group's merchant bank, SG Warburg, believe the changes must accompany the rights issue.

Non-executive directors, such as Mr Peter Davis, chairman and chief executive of Reed International, and Mr Alan Clements, former ICI finance director, are understood to want Mr Lewis to go.

Granada is planning the rights issue and substantial disposals - which could amount to as much as £200m - to cut its heavy debt. This stood at £455m at the end of last year, apart from the off-balance sheet commitment to British Sky Broadcasting, the satellite TV venture.

On Friday, Reed announced that it would not put any more money into BSkyB, a consortium in which Pearson, publisher of the Financial Times, has a stake.

Granada's big business, which has been doing well despite the recession, is a possible candidate to be sold off.

The problems come at the worst possible time for Granada, which must submit its financial bid on May 15 to retain its north-west commercial television licence.

Apart from recession, Granada has been affected by several doubtful diversifications over the past few years, including moves into electronic retail and travel. The company also invested about £200m in computer services, which have not yet produced significant profits.

Granada has also committed more than £130m to BSkyB.

Group pre-tax profits last year fell from £164.1m to £121m and analysts are expecting something closer to £80m this year. From a 1989 peak of 24, shares now stand at 155p.

If there had been time to complete a successful disposal programme, Mr Lewis's chance of survival would have been higher, at least in the medium term.

Mr Lewis was closely identified with Granada's involvement in BSkyB and the move into computer services, although both policies had the backing of the company's board.

Race is on to be first with the big picture

Michael Skapinker and Raymond Snoddy look at high definition TV

FOR the world's consumer electronics manufacturers, nothing is more important than the race to develop large television screens with sparkling clear pictures.

For the Japanese, high definition television (HDTV) is an opportunity to consolidate their lead in consumer electronics. For the Americans, it is a chance to get back into an industry they have virtually abandoned.

TCE and Philips both desperately need a successful consumer electronics product. TCE's net losses more than quadrupled last year to FF698m (\$114.28m).

Philips, although financially troubled, is in a slightly different position. The Dutch group, Europe's largest electronics company, last year declared a record net loss of F14.2bn (\$2.11bn). Its consumer electronics division, however, was its only successful performer. Partly boosted by last year's World Cup, which stimulated sales of television sets and video cassette recorders, the division's profits rose 32 per cent to F1.7bn.

Given the weakness of its computer, semiconductor and lighting divisions, it is essential for Philips that its consumer electronics activities continue to show the sort of progress that the company does have a few other products on the cards. Next year it will launch the digital compact cassette (DCC), a high fidelity tape system.

High definition television, however, remains its most important consumer electronics project. Both Philips and TCE have received generous financial backing from their governments for HDTV research, based on the Mac system.

A 1986 European Community directive required all satellite broadcasters to use the Mac system. The thinking behind the directive was that satellite broadcasters would begin with either D-Mac, to be used in Britain, or with D2-Mac, the system chosen by the rest of Europe. D-Mac and D2-Mac are not fully-fledged high definition systems, but they do provide clearer pictures than those currently available in Europe. Eventually, it was hoped that broadcasters would move on to HD-Mac, Europe's own high definition system.

The directive expires at the end of the year and a new one will take its place. Thomson and Philips have demanded that the new directive should make D2-Mac compulsory for all satellite broadcasters. Companies such as British Sky Broadcasting have so far evaded the directive by broadcasting from Astra, officially classified as a telecommunications, rather than a television, satellite. The Commission has been talking to BSkyB about the possibility of broadcasting stimulus money in D2-Mac and Pal, the conventional UK television system which it uses at the moment.

Thomson and Philips say that



Time in for the next instalment in the saga of TV - the high definition image

the development of fully digital television in the US will not affect plans. Such a system, they say, will not be viable until after the turn of the century.

The US system would have the advantage, however, of being suitable for broadcast by satellite, cable and ordinary terrestrial transmission.

Mr Dermot Nolan, a consultant for accountants Coopers & Lybrand, said in a recent HDTV study that this would mean US manufacturers would have access to the entire broadcasting marketplace - in contrast to both the Europeans and the Japanese, who were concentrating on satellite only.

Mac as the preferred standard for satellite television, but with no compulsion for Pal users such as BSkyB, and the development of an improved Pal system for use on terrestrial television.

The government has decided to fund a Pal research project under the Eureka high technology programme, involving the BBC in Britain and ZDF, the German network. Granada Television and ARD of Germany might also join.

This research could eventually provide wide-screen, better quality television for everyone. Philips and Thomson will be hoping that, in the meantime, they can create a large market for D2-Mac.

that most Europeans will continue to receive only ground-based broadcasts.

By the end of 1990, 1.8m European homes had satellite dishes - only 1.3 per cent of the total. According to Zenith Media Worldwide, part of Saatchi & Saatchi, this figure will grow to about 28m homes by 2000, still only 17 per cent.

Instead of simply concentrating on D2-Mac, the British Department of Trade and Industry is arguing for a twin approach: Mac as the preferred standard for satellite television, but with no compulsion for Pal users such as BSkyB, and the development of an improved Pal system for use on terrestrial television.

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Economics Notebook

G7 winces as Brady revives a bad memory

POLITICIANS are blessed with short memories. For how else can one explain the insistence of Mr Nicholas Brady, the US Treasury secretary, that Germany should reduce its interest rates?

The days leading up to yesterday's Washington meeting of officials from the Group of Seven leading industrial countries have been horribly reminiscent of events around the time of the 1987 annual meeting of the International Monetary Fund and World Bank.

A similar row then between Germany and the US over high German interest rates unsettled financial markets and helped pave the way for the October 1987 stock market crash.

However, last week's exchange between the US Treasury and the German authorities may not be so threatening as the 1987 row. Mr Brady, even when he says unpalatable things, is a model of US old-money courtesy. And despite last week's 58.21 point drop in the Dow Jones industrial average, current stock market values are not so exaggeratedly high as at that time.

But the US Treasury's high profile campaign for lower rates has unsettled officials from the other G7 countries who are dismayed at the way in which Mr Brady has broken the group's unwritten rule of verbal discipline.

To understand Mr Brady's action it is necessary to look at the G7 through a political prism.

The differences between the US and Germany focus on domestic politics rather than economic theories. They are a useful reminder that high-faloot talk of international policy co-ordination counts for little when a politician's survival is at stake.

The politician in question is President George Bush, who does not face re-election until late next year, but is sufficiently concerned about the US recession to push hard for

growth. It is Mr Brady's job to deliver that growth for his president.

The approach of yesterday's G7 meeting has, therefore, seen the US expressing dark fears about global capital needs and high real interest rates, especially in Europe, while ignoring the advice of institutions such as the International Monetary Fund about how best to combat these perils.

Whereas the IMF has urged tough fiscal policies on deficit countries such as the US to rebuild national savings, Washington has called instead for lower interest rates.

The political impossibility of the US getting to grips with its budget deficit or raising taxes to boost national savings explains its use of the interest rate argument.

Its demands have allowed the US administration to demonstrate that it is doing something to help recession-hit businesses and families through pressure on the Federal Reserve and other central banks to ease policy.

But not only is the policy risky in terms of financial markets, it is also unlikely to succeed. Mr Theo Waigel, the German finance minister, will have the recent defeat of the German Christian Democrat Party in the Rhineland Palatine election firmly in his mind. That defeat was a revolt by an electorate that is having to pay more taxes for German unification.

Mr Waigel, like Mr Brady, cannot take fiscal action to lower interest rates. Behind him stands the powerful figure of Mr Karl Otto Pöhl, the Bundesbank president, who is not going to compromise the central bank's counter-inflation stance. Mr Pöhl also rejects the US argument that easier money would ease a global savings shortage.

Looking further ahead, Mr Pöhl will not want to compromise his plan for an independent European central bank by demonstrating that the Bundesbank can bend to political pressure.

It remains to be seen whether the differences over interest rates blow over or whether they will upset the financial markets.

But the controversy has brought to mind the ad hoc nature of the G7 and how difficult it is to co-ordinate policies.

Political considerations of a different sort seem to lie behind Japan's sudden decision to support a new allocation of Special Drawing Rights (SDR). This is the reserve asset issued and managed by the International Monetary Fund.

An SDR allocation has long been supported by many developing countries and a few industrialised nations, such as France, to provide financial resources to the Third World.

But the more powerful IMF members, including the US, Britain and Germany, have considered such ideas for pumping additional reserve assets into the global economy as unnecessary.

They argue that there is no shortage of liquidity in the world. Money is available, although expensive.

To allocate SDRs - a basket currency made up of the US

dollar, Japanese yen, D-Mark, sterling and French franc - would do nothing to reduce the cost of international funds, as they cost interest. Because SDRs are allocated unconditionally, an issue could damage efforts to ensure that financial support for Third World countries is linked to economic policy conditions.

So why has Japan stuck its neck out in favour of such a move? One thought is that the proposal could deflect pressure on Japan to take on more of the financial burden of creating a new post-Gulf war world.

According to the IMF World Economic Outlook, Japan will be the only G7 country to run a substantial current account surplus this year.

In view of large demands for capital in eastern Europe, the Middle East and Latin America, Japan could find itself under increasing pressure, from the US among others, to contribute more financial support to the global economy.

The Japanese plan has also put Mr Michel Camdessus, the IMF managing director, in something of a pickle. He has welcomed the move, not least because one of the objectives of the IMF is to promote the SDR.

But Mr Camdessus would like to see any additional resources targeted on needy countries rather than distributed to all IMF members.

There are also fears that an SDR allocation could hinder ratification of last year's agreement to boost IMF resources through a 50 per cent increase in the Fund's quotas or membership subscriptions.

Even the diplomat Mr Camdessus has already indicated how he expects to resolve this dilemma. He has called for an in-depth study of the SDR.

This could delay Japan's plans and result in a reserve asset that differs considerably from the present SDR.

Peter Norman

Tootal forecasts 40% rise

By Andrew Bolger in London

TOOTAL Group has issued a profits forecast which it says demonstrates conclusively that the £194m (\$327.98m) hostile bid from textiles rival Coats Virobia seriously undervalues the company.

Tootal is forecasting a 40 per cent increase in pre-tax profits to about £32.5m in the year to January 31 1992. It also expects earnings per share will be about 8p, an increase of 90 per cent, because of a much lower tax charge than last year.

Mr John Craven, chairman, said: "Our profit forecast and the specific projects which will benefit profitability next year are evidence of the transformation which has taken place in Tootal."

The stock market now expects Coats, which already owns 22.4 per cent of Tootal, to increase its original cash offer of 66p per share. Tootal shares closed on Friday 1p up at 77p. Coats shares were 2p higher at 145p.

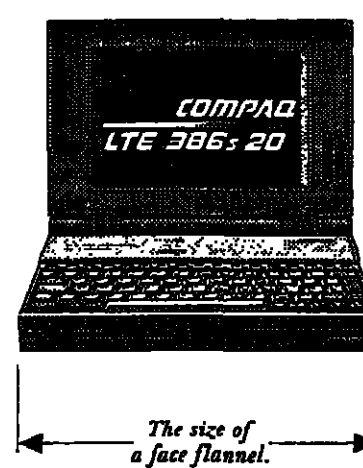
Most of the improvement in Tootal's results is expected to come from the UK after action to eliminate losses, reduce overheads and improve cash management.

Last year's tax charge was pushed up to 44.4 per cent by a large amount of unrelieved Advanced Corporation Tax. However, Tootal forecasts that tax in the current year will be only 25.5 per cent.

Mr Craven said: "Coats' offer woefully undervalues Tootal's prospects, representing only 7.8 times Tootal's forecast earnings."

Coats countered that the forecast tax charge was exceptionally low and it did not believe that Tootal could sustain this level in future years.

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MGN flotation price set at 125p per share

By Daniel Green

SHARES IN Mr Robert Maxwell's Mirror Group Newspapers will cost 125p each when the company is floated later next month. The yield, however, has yet to be finalised. The flotation price will be revealed officially tomorrow morning and the minimum outlay will be about £250, a level set to encourage the small investor.

The yield is likely to be between 6.5 and 6.7 per cent, compared with a market average of 4.8 per cent, and 8.4 per cent for shares in Maxwell Communication Corporation - also controlled by Mr Maxwell. Flotation advisers say the mixed views in the investment community on Mr Maxwell's management style mean they must set a higher yield, to the tune of about half a percentage point, than might otherwise be expected. At the same time they argue that without Mr Maxwell the company would be making less money and

thus command a lower total price. The prospectus will be distributed to institutions on May 2. It will argue that Mirror Group is both defensive, because two-thirds of its income comes from circulation rather than more volatile advertising revenue, and well-placed to take advantage of the recovery from recession as advertising picks up.

Both Mr Maxwell and his advisers want the shares to show a significant premium when dealing start on May 21, and the yield will be set to try to ensure this. Morale in the flotation team has been helped by research conducted on Friday and Saturday among readers of Mirror Group Newspapers by AGB, a market research company owned by MCC. Details of AGB's findings were not made available yesterday.

In addition, the securities house in charge of the US side of the operation, Salomon Brothers, has asked for an increase in its one-third allocation of stock. The proportion it receives is likely to rise to 35 per cent.

About a third of the shares has been earmarked for the UK private investor, with UK institutions getting another third and the remainder going overseas. Before the official announcement of the flotation price Midland Montagu, the merchant banker, and broker Smith New Court intend to put in place the underwriters of the issue.

COMPANIES AND FINANCE

An insatiable demand for new paper

Maggie Urry and Andrew Taylor on the recent spate of cash calls on shareholders

THE SPATE of rights issues in the UK equity market since the start of March seems to show no sign of abating. So far this year £3bn has been raised, but despite the cash calls the FT-SE 100 index has risen by more than 15 per cent.

With the stock market having already reached some equity strategists' forecasts for the end of the year, the continued demand from companies for new equity might be expected to put a damper on share prices.

However, the amount of cash raised through rights issues is not surprising, although it is already nearing the £4bn mark in 1990 and exceeds the £3bn total for 1989. At the start of the year, for example, UBS Phillips & Drew, the stockbroker, was expecting £2bn to be asked for during the year. County NatWest was predicting that issued would total £20bn over 1991 and 1992. So £3bn in four months is a not an unexpected amount.

On the other hand, Nomura, the securities house, suggests the market had also been looking for some big takeover bids to put some of the cash back into the stock market. So far nothing sizeable has been seen, and if some big bids do not appear soon the market could become nervous.

Nonetheless, the supply/demand balance does not seem to be a problem. Institutional liquidity, which was

usually high at the end of last year, has fallen to a more normal level and no lower. Investors are not short of cash to invest in rights issues - or in government sales of gilts and its BT shares - if they think there is a case for putting money into the market at all.

Since companies are making rights issues to take advantage of the high level of the market, should the market fall or the take-up of shares by investors slacken, the number of issues ought to dry up.

Equity strategists do not expect the rights issues to trigger a fall in the market, although there have been famous occasions when one big issue coming on top of a stream of lesser

calls has cracked the market - such as Hanson's £518m rights in June 1988 and National Westminster Bank's £714m call in May 1986. So long as the issues are from companies which investors regard as worthy, and issuers do not get greedy on price, there appears to be demand for new paper.

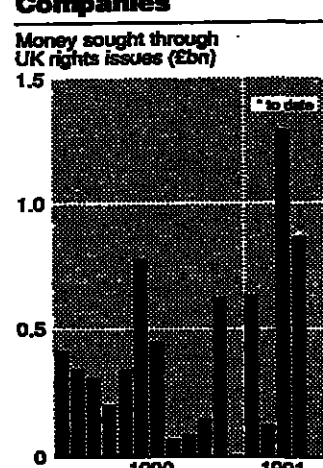
It is the institutions' propensity to invest rather than the weight of cash calls that could cause problems for the stock market. If investors began to worry about fundamental concerns such as the economic recovery, interest rates and inflation, sterling and the trade balance, and the looming general election, then they could resist future rights issues.

A bout of indigestion in the construction sector

THE SHARP drop in the share prices of Alfred McAlpine and JY Lovell at the end of last week indicates that rights issue fatigue may finally have caught up with the construction sector.

Lovell's share price tumbled by 18.5 per cent to 145p on Thursday after the group announced a two-for-five cash call to raise £30m. The shares closed at 145p on Friday.

Companies



of distressed sales and pick up some bargains. These seem more likely to arise in the commercial, rather than the housing, market

where there has been a surprising shortage of cheap quality land coming onto the market in spite of the recession. Nonetheless, many builders need to replenish their housing landbanks as sales have started to pick up.

Mr Graeme Odgers, McAlpine's chief executive, says: "There may be no outright bargain but housing land is still cheaper than it was two years ago."

Another reason for a rights issue is to reduce the large debts builders raised when the residential and commercial property markets were at their height. Alfred McAlpine fits into this category with average borrowings of £80m - equivalent to more than 60 per cent of net assets at the end of October last year.

The classic property play at the bottom of the investment cycle, when prices are at their lowest, is to raise debt rather than equity to finance

British Nuclear Fuels improves 17% to £145m

By Deborah Hargreaves

BRITISH Nuclear Fuels returned profits of £145m pre-tax for the 1989-90 year, an improvement of 17 per cent over the previous year's £124m. Turnover pushed ahead by 14 per cent to £1.04bn.

Mr Christopher Harding, chairman, said the publication of the company's results had been delayed by the continuing negotiations with its two main UK customers, Nuclear Electric and Scottish Nuclear, over new fixed price contracts for fuel services. These discussions had been held up by the government's decision to keep the nuclear

industry out of the electricity privatisation programme. Mr Harding said BNFL's prospects for expansion were mainly in the export business. He pointed to orders worth some £800m from German utilities for reprocessing fuel at BNFL's thermal oxide reprocessing plant.

He said the company was now looking for new business opportunities in eastern and central Europe. "There is great scope for the application of advanced radioactive waste management and decommissioning techniques,"

Tace to buy out minority in Goring arm

By Jane Fuller

TACE, the environmental control equipment group where a revolt by institutions removed founder chairman Mr Jack Mackenzie, is proposing to buy out the minority holding in its Goring Kerr subsidiary.

The offer is expected to be roughly six Tace shares for every five held by the owners of the outstanding 49 per cent in Kerr. Mr David Wilson, Tace's finance director, said it was intended that the holders of Kerr shares would be no worse off. The proposals would also take account of Kerr's slightly higher dividend yield.

The benefits of bringing the two together included overhead cuts, the full use of tax allowances which would have saved £800,000 last year, the removal of obstacles to fund raising and a better use of group cash.

£31m provisions leave Clayform £39m in loss

By Michio Nakamoto

CLAYFORM PROPERTIES, the property developer, saw a sharp reversal in its fortunes last year as the fall in property values necessitated heavy exceptional provisions against the group's development portfolio. A pre-tax profit of £18.03m in 1989 turned into a loss of £39.14m in the year to December 31, largely as a result of £31.56m in provisions stemming from a reappraisal of the group's development portfolio.

The reappraisal resulted in a substantial write-down of the group's developments in Bristol, Cannon Street and Sheffield. Turnover was up to £83.90m (£82.42m). The loss per share was 101.0p (earnings 36.7p) and net assets per share were halved to 201p (410p). No final

dividend is recommended (6.5p) bringing the total for the year to 2p (10p).

Folkes restructures and lifts profits to over £4m

FOLKES GROUP, the property, engineering and building products group, lifted pre-tax profits by 12 per cent from £3.6m to £4.03m in 1990. The result was achieved on lower turnover of £47.71m against £58.51m.

Mr Constantine Folkes, chairman, said the group had changed more significantly during the year than at any time in its history, enhancing its profit potential and its position in both open die forging and property. The balance sheet remained strong. Earnings improved to 7.69p (6.77p) and the recommended final dividend of 1.79p makes a total of 2.3p (2.06p).

DIVIDENDS ANNOUNCED

Company	Dividend	Ex-date	Payable
Blackley Motors	3.75	July 8	3.75
Br Assets Trust	12	July 8	0.95
Clayform Props	11	July 8	6.5
Clayton Son & Co	9.31	May 23	9.3
Dean & Bowes	3.25	June 6	3.25
Doverbrook	0.5	July 1	0.5
Expediter	0.5	July 1	0.5
Fleming Universal	2.2	July 24	2.2
Gulnuss Mahon	0.8	June 21	0.8
Holt (Joseph)	19	June 21	19
Investors Cap	1.25	June 7	1.2
London Finance	0.75	July 1	0.75
Nat Home Loans	3.75	July 1	3.75
North Group	11	July 1	3.2
Sinclair (M)	5.5	July 1	5.5
TR Far East Inc	1	July 1	1
Unborne	1	July 1	1
Webber (JO)	2	July 2	2

Dividends shown pence per share net except where otherwise stated. *Equivalent after allowing for scrip issue. †On capital increased by rights and/or acquisition issues. ‡USM stock. ‡Second interim making 2.5p to date. ‡Second interim making 2p to date.

CMB Packaging S.A.
a "Société Anonyme" incorporated with limited liability in the Republic of France
Share capital: FF 798 674 740
Head Office: 88 rue du Dôme - 92100 Boulogne sur Seine (France)

NOTICE OF MEETINGS
The shareholders are hereby informed that Ordinary and Extraordinary General Meetings will be held at Paris (75008) at Pavillon Gabriel, 5, avenue Gabriel, France, on 22nd May 1991:

- the Ordinary General Meeting at 3pm (local time);
- the Extraordinary General Meeting at 3.30pm (local time);

to consider the following agenda:

- 1 Agenda for the Ordinary General Meeting**
 - Report of the Board of Directors and reports of the Statutory Auditors;
 - Approval of the annual accounts for 1990 - appropriations;
 - Approval of the Agreements under Article 101 of French Company Law (loi sur les Sociétés Commerciales);
 - Reduction of the appointment of a Board Member;
- 2 Agenda for the Extraordinary General Meeting**
 - Report of the Board of Directors and report of the Statutory Auditors;
 - Authorisation of the Board of Directors to increase capital by incorporating reserves, profit and premium from issues;
 - Authorisation of the Board of Directors to issue, with or without shareholder preemptive rights:
 - shares in cash with or without warrants attached; bonds convertible into shares with or without warrants attached; bonds with warrants attached; separate warrants; bonds redeemable in shares with or without warrants attached; combined securities;
 - Authorisation of the Board of Directors without preemptive subscription rights to:
 - Grant stock options; Setting maximum amounts for the authorisations; Authorisation of the Board of Directors to grant options to buy outstanding shares; Validation of authorisations in the event of a public offer to purchase and/or exchange shares; Lapsing of authorisations previously granted to the Board of Directors; Granting of powers;

At the Ordinary General Meeting only Shareholders who hold ten or more shares are entitled to vote, although holders of less than ten shares may continue to reach this minimum and appoint a representative to vote on their behalf.

At the Extraordinary General Meeting all Shareholders are entitled to vote.

To be entitled to attend, to be represented or to vote by correspondence at these Meetings:

- holders of registered shares must be recorded in the Company's share register at least five days before the date of the Meetings;
- holders of bearer shares must deposit at DEMACHY WOLFAS & Co (223, rue Saint-Honore - 75001 PARIS) FRANKS at least five days before the date of the Meetings a certificate evidencing that the shares have been deposited with authorised intermediaries until the date of the Meetings.

Forms of proxy/postal vote should be lodged with the Company at least five days before the date of the Meetings.

Another person may only represent a shareholder at the Meetings if he is himself entitled to attend the Meetings, or is the spouse or legal representative of the shareholder.

La Conseil d'Administration

THE FINANCE COMPANY OF SOUTH AUSTRALIA LIMITED
US\$100,000,000 Floating Rate Notes 1989-94
Guaranteed by Beneficial Finance Corporation Limited
Holders of Floating Rate Notes of the above issue are hereby notified that for the fourth interest period from April 29, 1991 to October 28, 1991, (with 182 days), the following information is relevant:

1. Applicable interest rate: 6 3/4% per annum
2. Interest payable: US\$5,572.26 per US\$250,000 nominal
3. Fourth interest payment date: October 28, 1991

April 25, 1991
Bank of America International S.A.
Luxembourg
Principal Paying Agent

BA ASIA LIMITED
Hong Kong
Reference Agent

Mitsubishi Bank of Australia Limited
A\$40,000,000
Floating Rate Notes due 1992
Notice is hereby given that for the three months interest period from 24 April, 1991 to 24 July, 1991 the notes will carry an interest rate of 10.7585% per annum. Interest payable on 24 July, 1991 will amount to 268.91 per A\$10,000 Note.

The Mitsubishi Bank, Limited
London Branch
Agent Bank

ECU 300,000,000 Kingdom of Belgium
Floating Rate Notes due 2000
For the period from April 29, 1991 to July 29, 1991 the Notes will carry an interest rate of 9 1/8% per annum with an interest amount of ECU 2,877.08 per ECU 100,000 Note.

The relevant interest payment date will be July 29, 1991.

Agent Bank:
Banque Paribas Luxembourg
Société Anonyme

US \$250,000,000 Instituto de Crédito Oficial
Statutorily Guaranteed Floating Rate Notes due 1992
For the period from April 29, 1991 to October 28, 1991 the Notes will carry an interest rate of 6.25% per annum with an interest amount of US \$16.44 per US \$100,000, and of US \$164.38 per US \$100,000 Note.

The relevant interest payment date will be October 28, 1991.

Agent Bank:
Banque Paribas Luxembourg
Société Anonyme

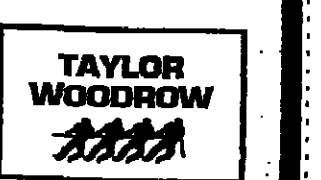
FLASH LIMITED SERIES C U.S. \$37,000,000
Secured Floating Rate Notes Due 1992
In accordance with the conditions of the notes, notice is hereby given that for the six-month period from July 29, 1991 to 28th October 1991 (182 days) the notes will carry an interest rate of 6.585% p.a. Relevant interest payments will be as follows:

Notes of U.S. \$100,000 U.S. \$3,329.08 per coupon.

THE SANWA BANK LIMITED
Agent Bank

Moving our headquarters to our most successful property investment nearly put us in the Tower.

On May 1st, Taylor Woodrow's Group Headquarters will be established at the World Trade Centre, which is part of one of the most ambitious and comprehensive developments we've ever undertaken. A 28 acre riverside site where new offices, shops, restaurants and homes blend sympathetically with carefully restored older buildings. It's already proved our most successful property investment. It's called St. Katharine by the Tower. So you can guess where our head office would have ended up had we extended the development any further. For more information contact: Trevor Jones, Taylor Woodrow Group Headquarters, World Trade Centre, 1 St. Katharine's Way, London, E1 9TW. Tel: 071-488 0555.



INTERNATIONAL CAPITAL MARKETS

SYNDICATED LOANS

Banks consolidate position of power

SYNDICATED lenders have found themselves elevated from a position of subservience to one of power in the last 18 months.

There are two main explanations for the banks' current position. One is the Bank for International Settlements' requirements for capital adequacy ratios, and the other is the fact that banks have been able to negotiate tighter covenants. They are also keen to monitor a borrower's accounts more frequently.

In the past 18 months, the price of corporate credit has doubled or in some cases tripled in terms of interest margins, commitment fees and front-end fees.

Banks like to boast that they now have more clout when it comes to requesting tighter financial ratios and more detailed covenants. For example, Barclays, Manufacturers Hanover and S.E. Bank recently arranged a three-year \$500m term loan for VME, the construction machinery group jointly owned by Volvo of Sweden and Clark Equipment of the US.

The covenant stipulated interest cover (profit divided by total interest charged) of 1.75 times for the first year and 2 times thereafter.

According to one banker involved in the deal, had VME chosen to do such a deal a year ago, the interest cover requested probably would have been 1.5 times and 1.75 times respectively. The banker says that, in general, interest cover

requested now is usually in the range of 2.25 times.

Another banker points out that gearing (the debt-to-equity ratio) is also scrutinised more closely. Whereas a year ago, gearing ratios of up to 150 per cent were acceptable, bankers prefer gearing of 100 to 125 per cent today.

Finally, where once the yearly audited accounts were considered adequate, bankers now want to see half-yearly or even quarterly management accounts to check the company is meeting the financial ratio requirements.

Not surprisingly, companies tend to resist the banks' requests for financial covenants - to which the banks' reply is simply "no covenants, no quality banks" - unless the borrower is prepared to accept a higher price.

A handful of syndicated loans came to the market last week. Deutsche Bank is arranging a DM150m five-year multi-currency revolving credit facility for Varde Bank, Denmark's fifth largest commercial bank.

The interest margin is 30 basis points over the London interbank offered rate (Libor), with a commitment fee of 15 basis points and a participation fee of 15 basis points for amounts of DM15m.

The pricing is regarded as rather aggressive: one bank which arranged a similar financing for Varde Bank in recent years suggested that an interest margin of 40 basis points might be required to attract lenders.

While syndication for entrepreneurs, the holding company in a pub-for-breweries swap between Grand Metropolitan and Elders IXL, has finally closed, there is a new \$160m two-year financing in the market for Intreprenor Estates (IE) plc, arranged by Citicorp, Barclays, S.G. Warburg and National Westminster.

This is a wholly-owned subsidiary of Intreprenor Estates Limited, which is jointly owned by GrandMet and Fosters Brewing Group. The interest margin is 1 percentage point over Libor and there are participation fees of 30 basis points on \$20m, 30 basis points on \$10m and 10 basis points on \$5m.

Sara Webb

EUROMARKET

TURNOVER (\$m)

Primary Market	Strategies	Over	Fin	Other
US\$	2,265.1	0.0	64.0	13,039.4
DM	1,282.3	96.4	95.0	13,039.4
Other	1,028.2	123.9	264.9	5,767.7
1990	1,713.1	0.0	264.9	5,767.7

Week to April 25, 1991

Source: AIBD

INTERNATIONAL BONDS

Japanese equity warrants begin cautious recovery

THE MARKET for Japanese equity warrants - long-dated options to buy shares - bounced back in April, when 23 new issues of equity warrant bonds were launched.

The recovery of the market is the latest in a series of resurrections over the past year or so. But potential supply in the sector still outstrips demand, so the market is being carefully monitored in an effort to ward off another collapse.

At the end of last year, about 80 per cent of warrants were out of the money - that is, the exercise price of the warrant was lower than the share price, so they were not worth converting. Now, according to Robert Fleming, 114 actively-traded dollar warrants are in the money and 232 are out, following the recovery of the Japanese stock market.

Although new issue volume has picked up steadily, demand for paper is not even close to the peaks of 1989.

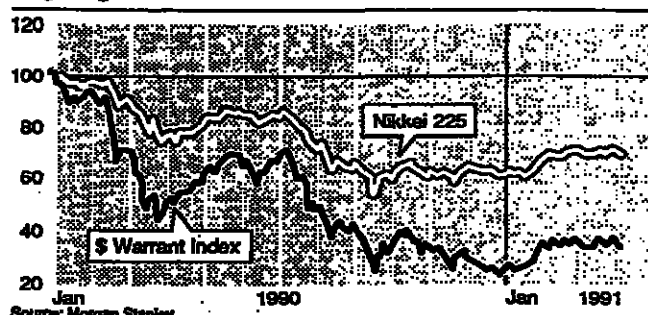
Equity warrants follow underlying stock prices, but their movements are exaggerated because they are highly-levered instruments.

Consequently, they are most useful - and most dangerous - in volatile markets. The current trading range of the Japanese stock market between 26,000 and 27,000 has put a damper on the secondary market. "In a flat market, it is impossible for investors to make the 1 1/2 points bid/offer spread to break even," one analyst pointed out.

Japan's Golden Week holiday this week is further stifling activity. Meanwhile, the pattern of the new issues market is changing. Seven of this month's new issues were denominated in a currency other than dollars, the usual sector for equity warrants.

There are signs that warrants in European currencies will form an increasingly important portion of the market. D-Mark and Swiss franc issues made up less than 9 per cent of the market at the end of 1989, but accounted for more than 15 per cent by the end of the first quarter of 1991.

Morgan Stanley Japanese equity warrant index



Historically, the D-Mark sector has been the domain of smaller, lesser-known companies. Japanese investors have not bought such paper because these small issues were rather illiquid, but larger companies have started to enter the market, enticed by better swap opportunities and the chance to tap a fresh investor base.

According to Robert Fleming research, the all-in yen cost of borrowing is now marginally cheaper in D-Marks than in dollars, at 3.5 per cent versus 3.6 per cent for a four-year issue of 4 per cent bonds with warrants. There have also been suggestions that large issuers have stayed away from the dollar sector because of embarrassment that their existing warrants in the sector were substantially out of the money.

The appearance of larger deals, such as a DM400m issue for Daiwa earlier this month, has encouraged Japanese investors to become more active in the D-Mark sector. However, they are still not buyers of Swiss franc equity warrants, because that market, dominated by the domestic investor, is still quite illiquid.

Meanwhile, marketmakers in dollar warrants based in London, which provides much of the market's liquidity, are starting to make markets in D-Mark warrants as well. More importantly, it is expected that D-Mark warrants will soon be traded on the broker-broker market in Japan, which would encourage greater participation by Japanese investors. Issues of more than DM200m are expected to be traded.

The growth of the Ecu bond market this year has increased the prospect of Ecu-denominated warrants. But the relatively high cost of funds for borrowers remains a barrier. The Ecu/yen swap market is less liquid than either the D-Mark/yen market, as well as the dollar/yen market.

Further, the Swiss franc and D-Mark sectors were supported at the outset by domestic buying, while there is no obvious investor base for Ecu warrants.

The lack of a domestic investor base may also slow development of a market in French franc equity warrants. The first such deal, a FF1bn offering for Yamanouchi Pharmaceutical, was launched at the beginning of April, and opened at a three-point premium to its par issue price.

Japanese securities houses are keen to nurture demand for their lucrative equity warrant business. The Y50bn equivalent limit on the size of new issues has been in force for a year and is likely to remain.

However, the market may face a further threat in the form of supply from another source. The Japanese equity market, which has been closed to new issues for a year, may reopen in June or July. The reopening of this market "may take some of the money out of the equity warrant market," said one Japanese banker.

Tracy Corrigan

NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Sumitomo Metal Mining (b)(*)	300	1998	5	4 1/2	100	Daiwa Europe	4.500
Taisei Kogyo Co. (b)(*)	100	1998	4	4	100	Daiwa Europe	4.000
P.T. Inti Frayon Utama (b)(*)	80	2006	15	7	100	CSFB	7.000
Unilever Co. (b)(*)	110	1995	4	4	100	Nomura Int.	4.000
Credit Local de France	200	1994	3	7 1/2	101.0375	JP Morgan Secs.	7.352
UKB Baden-Wuert. Fin. NV	200	1994	3	7 1/2	100.9475	Nomura Int.	7.358
Stoepbank (b)(*)	100	1994	3	8	100.20	Salomon Bros.	7.757
Compagnie Bancaire	250	1994	3	8 1/2	101.275	CSFB	8.160
WR Grace & Co. (b)(*)	150	2008	15	zero	30.832	Merrill Lynch Int.	8.160
Uny Co. (b)(*)	150	1995	4	4	100	Nomura Int.	4.000
Kansai-Ichi Bank (b)(*)	200	1995	4	8 1/2	101.47	CSFB	8.054
NetWestminster Bk (b)(*)	750	2001	10	8	100	Goldman Sachs	8.750
Chubb Capital Corp (b)(*)	250	1998	7	6	100	Morgan Stanley Int.	6.000
STERLING							
Chelham & Gloucester (b)(*)	125	1995	4	(a)	100	UBS Phillips & Drew	11.479
Agricultural Mfg. Corp	100	1998	5	11 1/2	99.82	SG Warburg Secs.	10.523
Daimler-Benz UK	100	1998	5	10 1/2	100.85	Deutsche Bk Cap. Mkts.	10.523
ECUs							
The Kingdom of Spain	1bn	1998	5	8	98.70	Banesto	8.077
EDF (b)(*)	74.053	2001	10	10 1/2	107.90	Nomura Int.	8.667
EDF (b)(*)	74.053	2001	10	10 1/2	107.90	Paribas Capital Mkts.	8.255
CANADIAN DOLLARS							
Merrill Lynch & Co. Inc. (b)(*)	100	1998	5	10 1/2	101.175	Merrill Lynch Int.	10.551
Esportimane A/S	150	1998	5	10 1/2	101.745	Wood Gundy	9.732
KFW International Fin. (b)(*)	100	2001	10	9.833	10	Merrill Lynch Int.	10.059
AUSTRALIAN DOLLARS							
State Elec. Comm. Victoria	125	2001	10	12 1/2	101 1/2	Hambros Bank	12.050
FRENCH FRANCS							
Bollere Technologies (b)(*)	300	1999	7 1/2	7	100	Lazard Freres	8.22
Ecu.Nationale de Paris	1.5bn	1998	5	8 1/2	101.44	Ecu.Nationale de Paris	8.005
Deutsche Bank Fin. NV	1bn	2001	10	9 1/2	101.095	Ecu.Nationale de Paris	8.003
Credit National (b)(*)	1bn	1994	3	9 1/2	100.875	CCF	8.904
D-MARKS							
Mitsubishi Electric Corp (b)(*)	300	1998	4	4	100	Daiwa Europe GmbH	4.000
Mitsubishi Electric Corp (b)(*)	200	1998	7	5 1/2	100	Deutsche Bank	5.500
Merrill Lynch & Co. Inc. (b)(*)	150	1994	3	9 1/2	101.45	Merrill Lynch Bk AG	8.580
BP America Inc. (b)(*)	125	1998	7	zero	57.85	Citibank AG	8.133
Japan Bridge Co. (b)(*)	55	1995	4	4	100	Yamachi Int. GmbH	4.000
Nissan Transport (b)(*)	55	1995	4	4	100	Nikko Secs. GmbH	4.000
Sakata Int. Corp	70	1995	4	4	100	Yamachi Int. GmbH	4.000
SWISS FRANCS							
Deutsche Bk Finance NV (b)(*)	100	1998	-	8 1/2	102	Deutsche Bk (Swiss)	6.272
Japan Systems (b)(*)	70	1995	-	4 1/2	100	Daiwa (Switzerland)	4.294
Tiroler Ferngas (b)(*)	40	1998	-	8 1/2	102	Swiss Volksbank	6.355
Hydro Quebec (b)(*)	150	2001	-	8 1/2	101 1/2	UBS	6.576
LIRE							
Cr. Suisse Fin. Gibraltar	150bn	1998	5	12.20	101 1/2	Banco di Napoli	11.684
YEN							
Marubeni America Corp	10bn	1998	5	7.3	101.1875	Nomura Int.	7.010
Elkra Power (b)(*)	13bn	2001	10	6.6	95	Nomura Secs.	7.323
LUXEMBOURG FRANCS							
Kansai-Ichi Bank (b)(*)	750	1998	7	9 1/2	102 1/2	BGL	8.850
Localnet Int. BV (b)(*)	800	1998	5	9 1/2	101 1/2	Credit Europeen	8.905
Creditio Romagosa (b)(*)	1bn	1998	5	9 1/2	101.85	Credit Europeen	8.999
MEPI NV	500	1998	5	9 1/2	101.85	Credit Europeen	8.901

This announcement appears as a matter of record only

April, 1991



Nordic Investment Bank

Lit. 150,000,000,000
12.375 per cent. Notes due 1996

Issue Price 101.70 per cent.

Istituto Bancario San Paolo di Torino

Banca Commerciale Italiana

Banca Nazionale del Lavoro

Banco di Roma

Crédit Lyonnais

IMI Bank (Lux) S.A.

Salomon Brothers International Limited

UBS Phillips & Drew Securities Limited

Unibank

Banca d'America e d'Italia

(Deutsche Bank Group)

Bank Brussel Lambert N.V.

Banque Générale du Luxembourg S.A.

Compagnie Monégasque de Banque

Credit Suisse First Boston Italia S.p.A.

Generale Bank

Kreditbank International Group

Monte dei Paschi di Siena

NatWest Capital Markets Limited

Rasfin

Banca Euromobiliare

Banco di Napoli

Caisse des Dépôts et Consignations

Credito Italiano

Morgan Stanley International

Swiss Bank Corporation

Westdeutsche Landesbank

Girozentrale

Banco Bilbao Vizcaya, S.A.

Bankers Trust International Limited

Cassa di Risparmio delle Province Lombarde

Crédit Commercial de France

Den Danske Bank

Italian International Bank plc

Samuel Montagu & Co. Limited

J.P. Morgan Securities Ltd.

Nomura International

Swiss Cantobank Securities Limited

This announcement appears as a matter of record only.

March, 1991



A/S Norske Shell

US \$300,000,000
Facility

Joint Arrangers

Banque Indosuez
Den norske Bank ASBarclays Syndications
Rabobank Nederland

The Bank of New York Capital Markets Limited

Underwriters

Banque Indosuez
Den norske Bank ASBarclays Bank PLC
Rabobank Nederland

The Bank of New York

Senior Lead Managers

Barclays Bank PLC
Crédit Lyonnais
Banque Nationale de Paris Norge A/S
Credit Suisse
Den norske Bank AS
The Bank of New York
The Mitsubishi Bank, LimitedRabobank Nederland
Banque Indosuez
Citibank, N.A.
Den Danske Bank
NMB Bank
The Dai-ichi Kangyo Bank, Limited
Union Bank of Switzerland

Westdeutsche Landesbank Girozentrale

Lead Managers

Chemical Bank
Girozentrale Vienna, London Branch
Société GénéraleDe Nationale Investeringsbank N.V.
Republic National Bank of New York, London Branch
The Daiwa Bank, Limited

The Sumitomo Bank, Limited

Facility Bank

Den norske Bank AS

FORISED
TRUSTS

HADA						HADA					
Sales	Stock	High	Low	Close	Change	Sales	Stock	High	Low	Close	Change
63000	Lakoff A	\$16	14	14 1/4	+	3400	Shelton A	\$18 1/2	17 1/2	17 1/2	+
301800	Lakoff B	\$14 1/4	14 1/4	14 1/4	+	3200	Shelton B	330	330	330	+
1000	Lakoff C	\$16 1/4	16 1/4	16 1/4	+	2800	Shelton C	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff D	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton D	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff E	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton E	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff F	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton F	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff G	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton G	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff H	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton H	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff I	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton I	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff J	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton J	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff K	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton K	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff L	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton L	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff M	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton M	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff N	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton N	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff O	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton O	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff P	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton P	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff Q	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton Q	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff R	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton R	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff S	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton S	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff T	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton T	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff U	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton U	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff V	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton V	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff W	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton W	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff X	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton X	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff Y	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton Y	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff Z	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton Z	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AA	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AA	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AB	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AB	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AC	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AC	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AD	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AD	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AE	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AE	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AF	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AF	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AG	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AG	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AH	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AH	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AI	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AI	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AJ	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AJ	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AK	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AK	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AL	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AL	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AM	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AM	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AN	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AN	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AO	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AO	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AP	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AP	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AQ	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AQ	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AR	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AR	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AS	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AS	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AT	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AT	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AU	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AU	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AV	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AV	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AW	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AW	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AX	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AX	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AY	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AY	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff AZ	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton AZ	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BA	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BA	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BB	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BB	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BC	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BC	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BD	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BD	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BE	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BE	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BF	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BF	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BG	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BG	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BH	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BH	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BI	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BI	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BJ	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BJ	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BK	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BK	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BL	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BL	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BM	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BM	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BN	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BN	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BO	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BO	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BP	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BP	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BQ	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BQ	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BR	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BR	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BS	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BS	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BT	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BT	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BU	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BU	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BV	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BV	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BW	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BW	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BX	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BX	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BY	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BY	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff BZ	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton BZ	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CA	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CA	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CB	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CB	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CC	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CC	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CD	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CD	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CE	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CE	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CF	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CF	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CG	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CG	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CH	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CH	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CI	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CI	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CJ	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CJ	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CK	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CK	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CL	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CL	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CM	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CM	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CN	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CN	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CO	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CO	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CP	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CP	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CQ	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CQ	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CR	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CR	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CS	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CS	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CT	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CT	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CU	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CU	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CV	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CV	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CW	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CW	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CX	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CX	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CY	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CY	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff CZ	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton CZ	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff DA	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton DA	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff DB	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton DB	\$17 1/2	17 1/2	17 1/2	+
2000	Lakoff DC	\$16 1/4	16 1/4	16 1/4	+	3000	Shelton DC	\$17 1/2	17 1/2	1	

Stocks	276.83	261.32	280.30	288.16	289.22	04/93	233.70	04/93
SWEDEN								
Aktiefonden Gen. (1/257)	1061.2	1064.4	1066.0	1066.7	1139.0	03/93	888.4	03/93
SPAIN								
Savia Bank Ind. (31/2/90)	738.3	739.7	742.1	739.9	743.0	03/90	590.4	03/90
SBC General (1/4/87)	636.1	617.5	639.0	630.1	625.1	03/90	467.3	03/90
TARGET								
Weighted Price (03/6/84)	5961.15	5913.82	5886.74	5732.09	5741.15	03/90	3316.26	03/90
THAILAND								
Bankgait SET (03/4/79)	872.51	883.46	875.34	875.39	908.13	03/90	582.48	03/90
U.S. Capital Int. (11/1/79) 10	505.0*	505.3	509.5	509.1	529.2	02/79	439.1	03/93

*Saturday April 20: Taiwan Weighted Price: 5754.09, Korea Comp. Ex. 650.57.
 *Calculated at 15.00 GMT.
 & Subject to official notification.
 Base values of all indices are 100 except: SBC Genl, ISEB General, ISEB Overall and DAX - 1,000, JSE Gold - 255.7, JSE 25 Industrials - 284.3 and Australia All Ordinary and Mining - 500; 60 Chaud. 60 Unavailable.

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● Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 825-2128.

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Continued on next page

● Current Unit Trust prices are available on FT Cityline. Calls charged at 45p per minute peak and 34p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2128.

Global Energy Fund	4	32.00	33.97	0.4
Global Gold Fd	4	18.50	19.36	0.5
Global Leisure Fund	4	60.55	64.25	0.6

[illegible]

MONEY MARKET FUNDS

● For Latest Share Prices on any telephone ring direct 0800 400 000 (listed below). Calls charged at 45p per minute peak and 34p off peak, inc VAT.

INDUSTRIALS (Miscellaneous)		Continued	
Symbol	Stock	Price	Block
24	24	24	24
25	25	25	25
26	26	26	26
27	27	27	27
28	28	28	28
29	29	29	29
30	30	30	30
31	31	31	31
32	32	32	32
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34	34	34	34
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38	38	38	38
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40	40	40	40
41	41	41	41
42	42	42	42
43	43	43	43
44	44	44	44
45	45	45	45
46	46	46	46
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100	100	100	100

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● For Latest Share Prices on any telephone ring direct-0835 43 + four digit code (listed below). Calls charged at 45p per minute peak and 34p off peak. Inc VAT

WATER

Symbol	Stock	Price	Chg	%	Last	Period	Symbol	Stock	Price	Chg	%	Last	Period
100	Algonquin Water Co.	284	-2	-0.7	282	Mar Oct	5402	Western States P.L.	31	-	-	-	-
101	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
102	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
103	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
104	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
105	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
106	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
107	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
108	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
109	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
110	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-

OIL AND GAS

111	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
112	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
113	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
114	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
115	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
116	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
117	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
118	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
119	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
120	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
121	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
122	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
123	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
124	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
125	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
126	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
127	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
128	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
129	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
130	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
131	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
132	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
133	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
134	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
135	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
136	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
137	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
138	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
139	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
140	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
141	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
142	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
143	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
144	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
145	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
146	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
147	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
148	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
149	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
150	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-

MINES—Contd

Symbol	Stock	Price	Chg	%	Last	Period	Symbol	Stock	Price	Chg	%	Last	Period
5402	Western States P.L.	31	-	-	-	-	5402	Wellsboro Gas Co.	31	10.7	-	-	-
5403	Wellsboro Gas Co.	31	10.7	-	-	-	5403	Wellsboro Gas Co.	31	10.7	-	-	-
5404	Wellsboro Gas Co.	31	10.7	-	-	-	5404	Wellsboro Gas Co.	31	10.7	-	-	-
5405	Wellsboro Gas Co.	31	10.7	-	-	-	5405	Wellsboro Gas Co.	31	10.7	-	-	-
5406	Wellsboro Gas Co.	31	10.7	-	-	-	5406	Wellsboro Gas Co.	31	10.7	-	-	-
5407	Wellsboro Gas Co.	31	10.7	-	-	-	5407	Wellsboro Gas Co.	31	10.7	-	-	-
5408	Wellsboro Gas Co.	31	10.7	-	-	-	5408	Wellsboro Gas Co.	31	10.7	-	-	-
5409	Wellsboro Gas Co.	31	10.7	-	-	-	5409	Wellsboro Gas Co.	31	10.7	-	-	-
5410	Wellsboro Gas Co.	31	10.7	-	-	-	5410	Wellsboro Gas Co.	31	10.7	-	-	-
5411	Wellsboro Gas Co.	31	10.7	-	-	-	5411	Wellsboro Gas Co.	31	10.7	-	-	-
5412	Wellsboro Gas Co.	31	10.7	-	-	-	5412	Wellsboro Gas Co.	31	10.7	-	-	-
5413	Wellsboro Gas Co.	31	10.7	-	-	-	5413	Wellsboro Gas Co.	31	10.7	-	-	-
5414	Wellsboro Gas Co.	31	10.7	-	-	-	5414	Wellsboro Gas Co.	31	10.7	-	-	-
5415	Wellsboro Gas Co.	31	10.7	-	-	-	5415	Wellsboro Gas Co.	31	10.7	-	-	-
5416	Wellsboro Gas Co.	31	10.7	-	-	-	5416	Wellsboro Gas Co.	31	10.7	-	-	-
5417	Wellsboro Gas Co.	31	10.7	-	-	-	5417	Wellsboro Gas Co.	31	10.7	-	-	-
5418	Wellsboro Gas Co.	31	10.7	-	-	-	5418	Wellsboro Gas Co.	31	10.7	-	-	-
5419	Wellsboro Gas Co.	31	10.7	-	-	-	5419	Wellsboro Gas Co.	31	10.7	-	-	-
5420	Wellsboro Gas Co.	31	10.7	-	-	-	5420	Wellsboro Gas Co.	31	10.7	-	-	-
5421	Wellsboro Gas Co.	31	10.7	-	-	-	5421	Wellsboro Gas Co.	31	10.7	-	-	-
5422	Wellsboro Gas Co.	31	10.7	-	-	-	5422	Wellsboro Gas Co.	31	10.7	-	-	-
5423	Wellsboro Gas Co.	31	10.7	-	-	-	5423	Wellsboro Gas Co.	31	10.7	-	-	-
5424	Wellsboro Gas Co.	31	10.7	-	-	-	5424	Wellsboro Gas Co.	31	10.7	-	-	-
5425	Wellsboro Gas Co.	31	10.7	-	-	-	5425	Wellsboro Gas Co.	31	10.7	-	-	-
5426	Wellsboro Gas Co.	31	10.7	-	-	-	5426	Wellsboro Gas Co.	31	10.7	-	-	-
5427	Wellsboro Gas Co.	31	10.7	-	-	-	5427	Wellsboro Gas Co.	31	10.7	-	-	-
5428	Wellsboro Gas Co.	31	10.7	-	-	-	5428	Wellsboro Gas Co.	31	10.7	-	-	-
5429	Wellsboro Gas Co.	31	10.7	-	-	-	5429	Wellsboro Gas Co.	31	10.7	-	-	-
5430	Wellsboro Gas Co.	31	10.7	-	-	-	5430	Wellsboro Gas Co.	31	10.7	-	-	-
5431	Wellsboro Gas Co.	31	10.7	-	-	-	5431	Wellsboro Gas Co.	31	10.7	-	-	-
5432	Wellsboro Gas Co.	31	10.7	-	-	-	5432	Wellsboro Gas Co.	31	10.7	-	-	-
5433	Wellsboro Gas Co.	31	10.7	-	-	-	5433	Wellsboro Gas Co.	31	10.7	-	-	-
5434	Wellsboro Gas Co.	31	10.7	-	-	-	5434	Wellsboro Gas Co.	31	10.7	-	-	-
5435	Wellsboro Gas Co.	31	10.7	-	-	-	5435	Wellsboro Gas Co.	31	10.7	-	-	-
5436	Wellsboro Gas Co.	31	10.7	-	-	-	5436	Wellsboro Gas Co.	31	10.7	-	-	-
5437	Wellsboro Gas Co.	31	10.7	-	-	-	5437	Wellsboro Gas Co.	31	10.7	-	-	-
5438	Wellsboro Gas Co.	31	10.7	-	-	-	5438	Wellsboro Gas Co.	31	10.7	-	-	-
5439	Wellsboro Gas Co.	31	10.7	-	-	-	5439	Wellsboro Gas Co.	31	10.7	-	-	-
5440	Wellsboro Gas Co.	31	10.7	-	-	-	5440	Wellsboro Gas Co.	31	10.7	-	-	-
5441	Wellsboro Gas Co.	31	10.7	-	-	-	5441	Wellsboro Gas Co.	31	10.7	-	-	-
5442	Wellsboro Gas Co.	31	10.7	-	-	-	5442	Wellsboro Gas Co.	31	10.7	-	-	-
5443	Wellsboro Gas Co.	31	10.7	-	-	-	5443	Wellsboro Gas Co.	31	10.7	-	-	-
5444	Wellsboro Gas Co.	31	10.7	-	-	-	5444	Wellsboro Gas Co.	31	10.7	-	-	-
5445	Wellsboro Gas Co.	31	10.7	-	-	-	5445	Wellsboro Gas Co.	31	10.7	-	-	-
5446	Wellsboro Gas Co.	31	10.7	-	-	-	5446	Wellsboro Gas Co.	31	10.7	-	-	-
5447	Wellsboro Gas Co.	31	10.7	-	-	-	5447	Wellsboro Gas Co.	31	10.7	-	-	-
5448	Wellsboro Gas Co.	31	10.7	-	-	-	5448	Wellsboro Gas Co.	31	10.7	-	-	-
5449	Wellsboro Gas Co.	31	10.7	-	-	-	5449	Wellsboro Gas Co.	31	10.7	-	-	-
5450	Wellsboro Gas Co.	31	10.7	-	-	-	5450	Wellsboro Gas Co.	31	10.7	-	-	-

Time

10.00	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
10.01	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
10.02	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
10.03	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
10.04	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
10.05	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
10.06	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
10.07	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402	Wellsboro Gas Co.	31	10.7	-	-	-
10.08	Algonquin Water Co.	3199	-2	-0.1	3197	Mar Oct	5402						

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WA

NYSE COMPOSITE PRICES

1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	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MONDAY INTERVIEW

Navigating in turbulent waters

Karl Otto Pöhl, president of the Bundesbank, talks to David Marsh

High in the slab-like Bundesbank headquarters in Frankfurt, an anguished-looking post-impressionist portrait hangs above the desk of Mr Karl Otto Pöhl, the president of Germany's central bank.

The lugubrious painting, by the pre-war artist Karl Höfer, could hardly be in greater contrast to the calm, collected manner of the man who enjoys his reputation as Europe's most powerful central banker.

Yet, as the Bundesbank faces political and economic turbulence unmatched since 1948, the painting gives a clue to the challenges on all sides.

The Bundesbank enjoys statutory independence from government. It has become the model for the European central bank which would eventually be set as the centrepiece of European monetary union (Emu). But perhaps the chief complexity facing Mr Pöhl is that his own autonomy – both vis-à-vis the politicians in Bonn, and in the decision-making apparatus of the bank itself – is clearly circumscribed.

During the past year, the task of navigating between these limits has occasionally defeated even Mr Pöhl's tactical skills, honed during two decades operating the levers of Germany's monetary power. In the past eleven and a half as Bundesbank chief.

He heads the institution responsible for extending the D-Mark to east Germany last year. But the unseasoned Mr Pöhl never regarded German unification as a great priority – and, in far more realistic terms than the government, consistently warned last year of the severe economic and social problems facing the east.

In an interview last week, the Bundesbank chief, bronzed after his Easter skiing holiday in St Moritz, showed every sign of standing up to the strains. Perhaps partly because he has been chairman for 10 years, he looks younger than his 61 years. Interestingly enough for a person whose Cassandra-like forecasts over east Germany have been largely vindicated, Mr Pöhl believes that once the difficult transition is over, Germany will quickly extend its position as Europe's most powerful economy.

With characteristic jauntiness, Mr Pöhl displays one piece of evidence for his settled frame of mind. He brings out a photograph of himself and Mr Nicholas Brady guffawing at a joke during the US treasury secretary's visit to the Bundesbank earlier this month. Mr Brady, whom Mr Pöhl knows well from the former banker's

time at Dillon Read, came to Frankfurt partly to complain about Germany's tight money policy. On the back of the photograph, ready for presentation to Mr Brady as a memento, Mr Pöhl has scrawled sardonically: "Serious men, serious times."

Mr Pöhl does not think much of the US administration's arguments, tailored above all to easing the US recession rather than meeting inflationary pressures in the still-booming west German economy. He believes that the D-Mark is somewhat undervalued – and that, especially if other countries in the European Monetary System continue to cut their interest rates, the German currency will soon move up again.

"The trend at the moment on the foreign exchange market is going in the wrong direction. The US, which is trying to come out of recession, does not need a dollar revaluation. And Germany, which is still experiencing over-heating demand in some quarters, requires a stronger D-Mark, not a weaker one," he says.

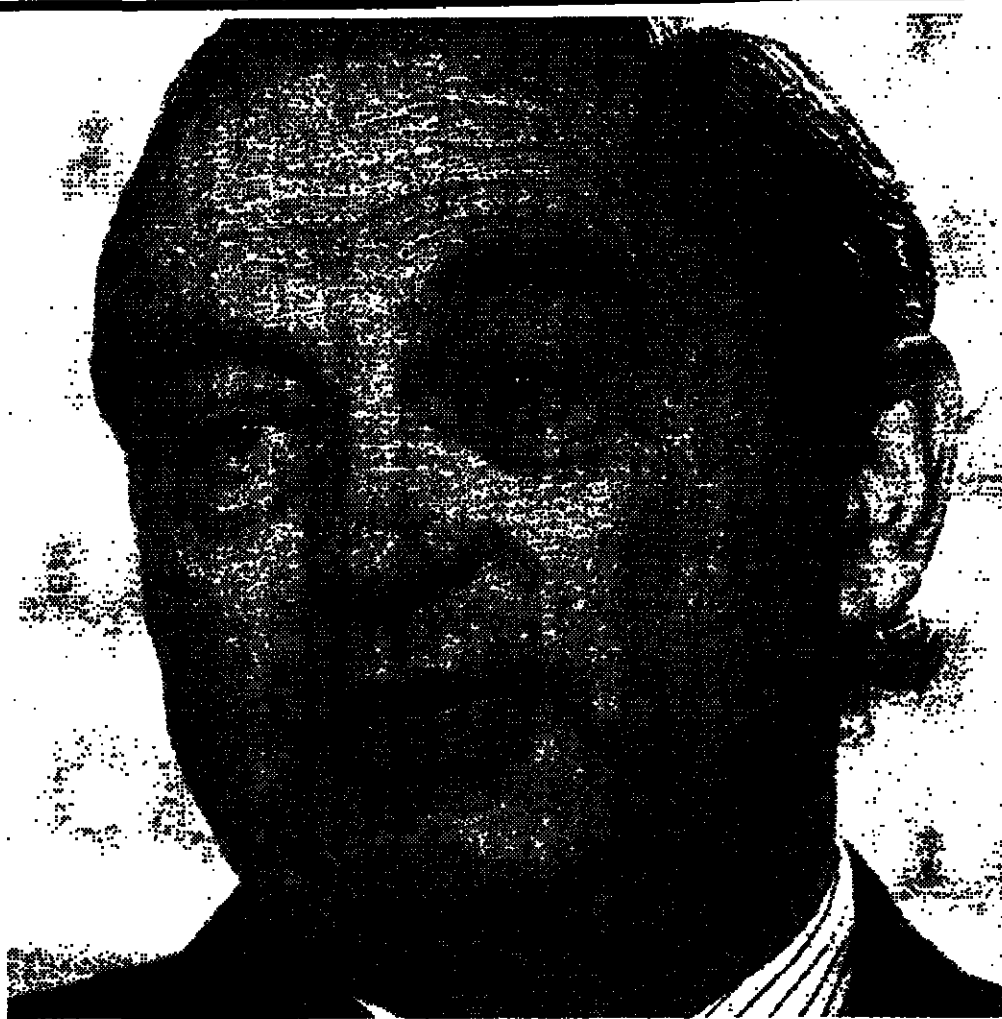
Meanwhile, the continuing slide of the east German economy has badly undermined Germany's fiscal policy, requiring DM140bn in public sector transfers this year, and has also been an important factor behind the D-Mark's recent weakness. East German restructuring is "an enormous problem", Mr Pöhl says.

One vote out of 18, Mr Pöhl cheerfully concedes his dependence on his colleagues. Strictly speaking, he says he cannot buy a postage stamp without consulting them. But he regards many council members with affectionate disdain. When in the limelight at international monetary meetings, Mr Pöhl plainly enjoys not having to think about them at all.

Mr Raimund Jochimsen, a professor and former state economics minister, now president of the regional central bank of North Rhine-Westphalia, is the newest of the 11 state bank chiefs on the council. He is also one of the most independent-minded, leading what some Bundesbank officials call

isolation made necessary by German unification. But he is at odds with a steadfast minority of the central bank's 18-man policy-making council, on which Länder appointees have most votes.

Mr Pöhl's relationship with the rest of the board, a mix of 11 regionally-appointed state central bank presidents and seven Frankfurt-based directorate members, makes for a fascinating case study in behavioural psychology. With just



'Germany requires a stronger D-Mark'

has, if anything, probably strengthened his public image. "Pöhl is doing the right thing," says Mr Karl Schiller, the 60-year-old former Social Democrat economics minister. Some-what ominously for France, Mr Schiller warns that "the greatest restructuring crisis of all times" in east Germany will inevitably delay the day when the D-Mark is abandoned as part of the establishment of a single European currency.

Mr Pöhl himself said with some satisfaction last week that a compromise Luxembourg plan to delay until 1996 the target date for setting up a European central bank – two years later than the French government desires – was "a step in the right direction".

Significantly, by 1996 Mr Pöhl's second eight-year term at the Bundesbank (it expires at the end of 1995), will have come to an end. A Bundesbank president may one day have to transfer control over German money to a European central bank. But his name is highly unlikely to be Karl Otto Pöhl.

Mr Jochimsen has irritated Mr Pöhl by writing to Chancellor Helmut Kohl to oppose his plan to cut the number of state central banks to eight. Mr Jochimsen admits of the increasingly acerbic dispute – which Mr Kohl will now have to mediate – "For the image of the Bundesbank and the central bank council, this is not very helpful." None the less, Mr Jochimsen is a enough of a heavyweight to lecture Mr Pöhl on constitutional niceties: "Assessing the direction of the structure of the federal government and the Länder is not for a top Bundesbank functionary to decide."

Mr Pöhl's own relationship with Mr Kohl, always cool, took a turn for the worse last month when the Bundesbank chief termed "a disaster" the consequences of last year's introduction of the D-Mark into east Germany.

Mr Pöhl was not told about the chancellor's sudden decision in February 1990 to propose speedy currency union with east Germany. The Bundesbank's advice to the government at least to consider the need for tax increases last year went unheeded – differences which have left their mark, despite efforts from both sides to smooth over the tensions.

Two days after his unguarded comments on March 19 in Brussels, which sparked anger in Bonn and depressed the D-Mark on the currency markets, Mr Pöhl sent a letter to Mr Kohl saying he regretted the uproar. Trying to assure the hyper-sensitive chancellor that the Bundesbank was not attacking him, Mr Pöhl stuck to the contention that east Germany was indeed experiencing a "disaster" – but said he should not perhaps have admitted it.

Mr Pöhl says that his stewardship at the Bundesbank has taught him above all that independence can bring unpopularity. However, recent pressure

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The recovery sends its apologies

The reaction of financial markets to the US recession reminds me of the small boy who was given a pile of dung for Christmas. An incurable optimist, he dived into the smelly heap, shouting: "There's gotta be a pony in here somewhere."

But it is not just Wall Street that ought to be reprogramming its errant computers. In the light of depressing recent figures, the White House forecast prepared by Dr Michael Pangelos (or is it Boskin?), also looks like an exercise in self-deception. In January, the Bush administration, confident perhaps that victory in the Gulf would revive the economy, said the worst of the recession was over. Gross National Product would fall at an annual rate of only 1.3 per cent in the first quarter and then start to recover. In the event, real output fell at an annual rate of 2.8 per cent, nearly twice as fast as at the end of last year. Rather than easing off, the recession appears to have gained momentum.

The White House said the downturn would be one of the shortest in post-war history. Wheels turn slowly in academia, but the wise men entrusted to chart the contours of the business cycle finally delivered their verdict last week. The National Bureau of Economic Research's dating committee identified July as the month when the US downturn began. The recession has thus already been running for nine months: it is shaping up as an average rather than a particularly mild contraction. And contrary to the claims of many commentators, including Mr Alan Greenspan, the Federal Reserve chairman, it was not caused by President Saddam Hussein. His disruption of world oil markets merely accelerated a decline whose ultimate roots lie in the excesses of the 1980s.

With industrial production, employment, retail sales and order books still falling, optimists are pinning their hopes of imminent recovery on three main indicators: the stock market boom that took the Dow briefly past 3,000; signs of recovery in the housing mar-

ket, and a fall in the number of people claiming unemployment insurance.

The stock market has been right more often than wrong. Forecasters, therefore, should respect its collective wisdom. But it is a mirror of prevailing sentiment rather than an independent indicator. It is telling us that investors are more confident, not confirming their grounds for confidence.

The tentative signs of recovery in housing also warrant attention. Construction and home sales, which respond quickly to falling interest rates, are usually one of the most reliable forward indicators. The trouble is that if you blink you might miss this upturn. Housing starts in March fell back after a sharp gain in February. They are 6 per cent above the January trough but still 31 per cent lower than a year ago – when the market was already weak. Building permits and sales of existing houses have edged forward in recent months. Estate agents in some areas talk of a "softening" of the market, but the most honest forecasters can claim is that the foundations for a housing recovery are being laid.

Analysts scrutinise unemployment claims closely because they are one of the few indicators published weekly. In the last week of March and the first week of April, claims fell by 22,000 to 451,000, well below recent highs. This fuelled speculation that April's employment report (to be released this Friday) would be good. Alas, the most recent figures show claims rebounding to the 500,000 mark that historically

has signalled sharp recession. It is thus too early to conclude that the labour market is poised for recovery.

The first quarter GNP figures were encouraging in one respect: the rate of decline of consumption spending, two-thirds of economic activity, was slower than in the fourth quarter of last year. On the other hand, export growth, adjusted for inflation, has slowed to a standstill – a reflection of recessionary tendencies in the rest of the world. And US business investment, resilient last year, has begun to fall sharply. The recession is thus changing its character rather than melting away.

Fed policy-makers, after much internal debate, nevertheless continue to make calls for a looser monetary policy. Somewhat eccentrically, some regional presidents still harbour fears about a resurgence of inflation. They believe the interest rate cuts of the winter should be given more time to work their effect, expansionary magic. A couple of sets of really bad employment figures, however, would probably be enough to shake their resolve.

The July downturn ended an expansion phase lasting 92 months, the second longest since records began in 1854. The Reagan boom's longevity was exceeded only by the flow-er-power expansion of the 1960s. That, one hates to remember, was followed by a particularly difficult decade. The main problem then was to control inflation; the challenge today is to reduce borrowing and rebuild savings. Presidents John Kennedy and Lyndon Johnson would have been appalled by the scale of the budget and trade deficits run up by Republican supply-siders of the 1980s.

Don't worry, the business cycle is not dead. This recession will bottom out, probably by late summer. But it is difficult to see how the US economy can avoid a prolonged period of sluggish growth, as debt-ridden consumers and companies struggle to regain their fiscal balance. No wonder the US Treasury is pleading for interest rate cuts in more responsible parts of the globe.



MICHAEL PROWSE on America

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The first quarter GNP figures were encouraging in one respect: the rate of decline of consumption spending, two-thirds of economic activity, was slower than in the fourth quarter of last year. On the other hand, export growth, adjusted for inflation, has slowed to a standstill – a reflection of recessionary tendencies in the rest of the world. And US business investment, resilient last year, has begun to fall sharply. The recession is thus changing its character rather than melting away.

Fed policy-makers, after much internal debate, nevertheless continue to make calls for a looser monetary policy. Somewhat eccentrically, some regional presidents still harbour fears about a resurgence of inflation. They believe the interest rate cuts of the winter should be given more time to work their effect, expansionary magic. A couple of sets of really bad employment figures, however, would probably be enough to shake their resolve.

The July downturn ended an expansion phase lasting 92 months, the second longest since records began in 1854. The Reagan boom's longevity was exceeded only by the flow-er-power expansion of the 1960s. That, one hates to remember, was followed by a particularly difficult decade. The main problem then was to control inflation; the challenge today is to reduce borrowing and rebuild savings. Presidents John Kennedy and Lyndon Johnson would have been appalled by the scale of the budget and trade deficits run up by Republican supply-siders of the 1980s.

Don't worry, the business cycle is not dead. This recession will bottom out, probably by late summer. But it is difficult to see how the US economy can avoid a prolonged period of sluggish growth, as debt-ridden consumers and companies struggle to regain their fiscal balance. No wonder the US Treasury is pleading for interest rate cuts in more responsible parts of the globe.

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Reform in an area of frailty

One in every 10 of the population of this country suffers from mental ill-health during the course of a single year, more than half being severely affected. The mentally-handicapped form another identifiable, but much smaller, group of adults which need special care and treatment. Old people – a growing number in an ageing population – deteriorate in their mental capacity and hence ability to manage their personal lives. In their various ways, all three groups display degrees of mental incapacity which increasingly call for public assistance in coping with their social handicaps, through legal and extra-legal procedures.

Tomorrow, the Law Commission is publishing probably its most significant consultation paper on Mentally Incapacitated Adults and Decision-making. It is a weighty document that is bound to provoke a lively and inevitably protracted debate. The issues are complex, both legally and socially, and touch on fundamental problems of human beings in society. So much so, indeed, that there is a worry that the legislator's pen could potentially inflict a bureaucratic edifice that accompanies any new law in a way that would dehumanise the human.

While there is at present a plethora of law governing the requirements of treatment – much of it dotted around the statute book – there is a paucity of rules which even touch on, let alone affect, other matters involving medical treatment for non-therapeutic purposes, such as sterilisation, abortion and cosmetic surgery.



JUSTINIAN

The absence of declared law was starkly pointed out in a case which was tested all the way up to the House of Lords two years ago. It involved the sterilisation of a severely mentally-handicapped 35-year-old woman. The ultimate ruling of the law lords that such a surgical operation on a woman mentally incapable of giving her consent could lawfully be performed if it was necessary "in the best interests" of the patient was less than satisfactory. What constitutes the best interests of a patient was left undefined. Moreover, what the judges failed to do was to tell those responsible for the care and treatment of their patients about what the process should be in deciding whether the criteria for lawful intrusion of the individual's body were satisfied.

Reformers – and reform appears to be needed in this area of human frailty – point to three basic principles that should govern any prospective legislation. First, the autonomy of the individual must be paramount. People should be enabled, so far as possible, and encouraged to take decisions for themselves. This principle has its main impact on the

verged legal and philosophical question of a person's consent to treatment. Does the patient's agreement to take a specific treatment merely reflect his or her ability or capacity to understand what is being proposed? Or does it involve a real understanding of the nature, purpose and likely effects of the treatment, based upon relevant information supplied to the patient by those proposing to administer the treatment? There are many who would go further by supporting the concept of informed and real consent; they assert that true adherence to autonomy demands that the issue be viewed as a question of a patient's capacity to refuse treatment. If consent or agreement to treatment is the right approach, there is a further point that the process of obtaining that consent should be not episodic, but continual. Consent should never be a snapshot decision.

The second principle is that intervention should always be on grounds of necessity and involve the least restrictive form of intrusive treatment. Third, any decision-making for those mentally incapacitated must contain proper safeguards against exploitation by practitioners or the patient's family and relatives. Appropriate safeguards would primarily focus on the need to ensure that the mentally-incapacitated person was present and legally represented in the decision-making process. Vigorous testing of the medical diagnosis and prescribed treatment would have to be an essential feature of any procedural safeguards.

The one area of the law which caters tolerably well for

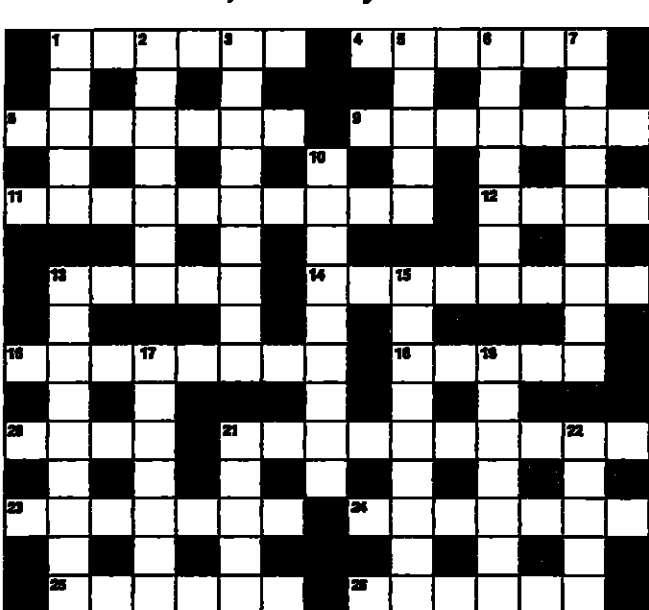
mentally-disordered or disabled person is in relation to property and finance as distinct from personal care and treatment. The decision last week of Mr Justice Hoffmann, distributing the £1.6m estate of a 75-year-old mental patient adjudged incapable of making a will, demonstrated the scope of legal powers to administer the property affairs of the mentally-incapacitated. The Court of Protection exists to safeguard the interests of anyone who is found on medical evidence to be "incapable by reason of mental disorder of managing and administering his property and affairs". The court has been criticised from time to time for its inaccessibility to all but the well-to-do, and even then is regarded as paternalistic in its procedures. At present, it handles 22,000 cases throughout the country by a small staff based in London.

The extensive social impact in the framing or shaping of legal rules for handling the affairs of the mentally-incapacitated is such that the Law Commission has approached its mammoth task both tentatively and with sensitivity, aware that, as present constituted, it lacks the requisite expertise outside the law. Its embarking upon a study of such a distinct socio-legal topic will raise once more the exclusive lawyerly composition of the commission. Its consultation paper is peppered with proposals for multi-disciplinary bodies to make decisions on behalf of mentally-incapacitated adults. A multi-disciplinary approach by a body like the Law Commission, dealing with many, if not most, issues of law in modern society would seem likewise to be needed.

JOTTER PAD

CROSSWORD

No.7,530 Set by DANTE



- 1 Girl holds the right tool (6)
4 Catch ten out with a quick blow (5)
8 Mother checks out but doesn't leave (7)
9 They are said to get aid from above (7)
11 Identical, nevertheless (3,3,4)
12 Left in charge (4)
13 Took a chance and got the chop (5)
14 Unimportant persons make solving of murders difficult (8)
16 A support in cooking or riding, perhaps (8)
18 A relative term for one taking the pledge (5)
20 Puts on a show with unsuitable cast (4)
21 Military assistant has crazy idea to shoot (4,2,4)
23 Unusual seaside shingles for instance (7)
24 Roosters made out for holidays, perhaps (7)
25 Mace bearer? (6)
26 Get up for wild dances (6)
DOWN
1 A revolutionary invention (5)
2 It's lace made for use in many undergarments (7)
3 One who tries to steer a boat (5)
5 Deal with someone with a complaint (5)
6 He's right to take Monday off (7)
7 Stood by asetic (9)
10 Hostile fire one can and does get involved in (9)
12 Management course (5)
13 Suffering from fewer restrictions, as far as one can see? (9)
17 Locked up as a final course (7)
19 Ride round on a whirlwind (7)
22 Possibly lies under a part of the church (5)
23 Won a hand and won the game (5)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday May 11.

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DIVIDEND NOTICE

By resolution of the Annual General Meeting held on April 23, 1991, a dividend of ECU 0.13 per share class "A" and per share class "B" is declared payable on or after April 30, 1991, to registered shareholders on record on April 23, 1991, and to holders of bearer shares upon presentation of coupon Nr. 5. The shares are quoted ex-dividend as from April 25, 1991. Paying Agent: Crédit Commercial de France (Luxembourg) S.A. 8 Avenue Marie-Thérèse/L-2132 Luxembourg By order of the Board of Directors

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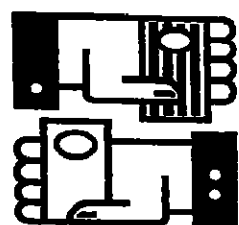
BASE LENDING RATES

ABN Bank	%	Com. Bk. of London Plc	%	McDonald Douglas Bank	%
Adams & Company	12	Co-operative Bank	12	Midwest Bank	12
Alfred Trent Bank	12	Credit Agric. Ind.	12	Monnet Banking	12
Amoy Bank	12	Credit Agric. Ind.	12	Nat. Bk. of Kuwait	12
Bank of Australia	12	Credit Agric. Ind.	12	NatWestminster	12
Bank of Canada	12	Credit Agric. Ind.	12	Northern Bank Ltd	12
Bank of China	12	Credit Agric. Ind.	12	Overseas-Chinese Bank	12
Bank of India	12	Credit Agric. Ind.	12	Provincial Bank P.L.C.	12
Bank of Japan	12	Credit Agric. Ind.	12	Rothschild Bank Ltd	12
Bank of Korea	12	Credit Agric. Ind.	12	Royal Bk of Scotland	12
Bank of London	12	Credit Agric. Ind.	12	Sandwich & Williams Sec.	12
Bank of Mexico	12	Credit Agric. Ind.	12	Standard Chartered	12
Bank of New York	12	Credit Agric. Ind.	12	TSB	12
Bank of Paris	12	Credit Agric. Ind.	12	Union Bank	12
Bank of Rome	12	Credit Agric. Ind.	12	United Bk of Kuwait	12
Bank of Spain	12	Credit Agric. Ind.	12	United Continental Bank	12
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FOREIGN EXCHANGE

SECTION III

Monday April 29 1991



The dollar's sharp rise since February and the weakness of the D-Mark have shown once again

how the foreign exchange market is good for surprises. But the market is experiencing changes which could mean that its boom years are over, writes Peter Norman

Adjusting to a new climate

LIKE much of the financial world, the foreign exchange markets are going through a difficult adjustment to the far more sober business climate of the 1990s after the excesses of the opulent eighties.

Overall profits are thought to have fallen in the sector last year, exposing excess capacity and forcing some smaller operators to quit the market.

Even the dollar pyrotechnics of this year's first quarter have given the market little solace. The dollar's sharp fall against the D-Mark to new all time lows of around DM1.483 in mid-February and its subsequent 18 per cent rise in the seven weeks before Easter caught the market unprepared and so ill-placed to convert the turnaround into profit.

The dollar's sudden surge was instructive, however. It largely reflected a one-off shift in investor sentiment in favour of the US after the Gulf war. Coming after a lengthy period in which the impact of interest rates on interbank trading had been the dominant influence on exchange rate movements, the dollar's remarkable rise was a timely reminder to foreign exchange traders that they ignore underlying investor sentiment, the purchasing power of currencies and economic and geo-political fundamentals at their peril.

"It was a classic case of the interbank market and genuine financial flows finding themselves at loggerheads", comments Mr Paul Chertkow, chief currency strategist with Citibank in London.

The dollar surge began only days after the official discount rates in Germany and the US "crossed over". On January 31, the Bundesbank raised its discount rate by one half percentage point to 6.5 per cent and its more important lombard emergency funding rate by the same amount to 9 per cent.

The following day, the US Federal Reserve cut its discount rate to 6 per cent from 8.5 per cent. On past experience, those rate changes would have pointed to continued dollar weakness. But such considerations took no account of the animal spirits aroused by US-led victory in the Gulf and a growing perception among long term investors, such as pension funds, that the US had become a land of cheap buying opportunities after a protracted dollar fall.

These factors combined with a growing understanding of Germany's difficulties absorbing eastern Germany to release a flow of foreign portfolio capital in the direction of the US.

That mood swing showed that the foreign exchange markets are always good for surprises. Not only interbank traders were caught out. The chartists, who try to assess future exchange rate trends on the strength of currency movements, were also wrong footed.

But on the whole, the past two years have been remarkable for the relative stability of currencies in the face of striking geo-political change. In the early 1970s, the western world entered a protracted economic crisis with the unleashing of inflationary pressures world-wide, the first oil crisis and the collapse of the Bretton Woods system of fixed exchange rates. The result was a bonanza for foreign exchange traders as countries pursued "beggar thy neighbour" economic and trade policies and currencies entered a decade and a half of wild fluctuation.

Nearly 20 years later, the collapse of communism in eastern Europe, the mounting economic and political problems of the Soviet Union, the end of the 1980s boom in the industrial world and the outbreak of war in the Gulf might have been expected to create similar shock waves in the West's currency markets.

This was not the case. By the time the Iron curtain fell, the West had got its act together. All industrialised countries today pursue broadly similar economic policies that give priority to the combatting of inflation and encouragement of private enterprise rather than the pursuit of economic growth and full employment as ends in themselves. These lessons are now being adopted by the newly emergent democracies of eastern Europe and in much of the developing world.

In the European Community, economic convergence has contributed to remarkable stability in the exchange rate mechanism of the European Monetary System since the last significant parity realignment more than four years ago. Sterling, having joined the system's wider 6 per cent fluctuation band last October, has rarely moved beyond 2.25 per cent either side of its DM2.95 central rate.

Economic policy co-ordination, as practised by the US, Japan, Germany, France, Italy, Britain and Canada in the Group of Seven, has emerged as a key factor influencing the foreign exchange markets. Since September 1985, the big industrialised countries have attempted to influence exchange rate movements through co-ordinated currency intervention, backed by frequent private discussions among G7 finance ministers and central bankers on economic policy issues.

There is little doubt that the central banks have become progressively more adept in their efforts to influence currency movements. The G7 attempt to stabilise currencies through the so-called Louvre Accord of February 1987 involved massive intervention and the acceptance of distortions in financial markets that may have helped trigger the global stock market crash later that year.

Since then the G7 have learned to be more pragmatic, seeking to curb wild currency fluctuations rather than defend target zones for currencies. As a result, relatively small scale intervention by the central banks managed first to brake the dollar's fall in February and then to induce a pause in its rise around Easter.

G7 intervention is most effective when it reflects the clear political will of all members to steer currencies. Such determination has been less apparent as the dollar has risen.

But changes in the international banking industry have meant that the markets have punished the G7 less harshly than in the past for signs of disarray. Banks have become more risk averse in all their activities, including foreign exchange, reflecting their need to maintain strict capital adequacy standards. This safety-first trend has been enhanced by losses in the wake of falling stock market values in Japan and recession in the Anglo-Saxon countries.

Attitudes and conditions have changed rapidly. The foreign exchange business was hugely profitable between the Plaza Agreement of September 1985, when the US, Japan, Germany, Britain and France agreed on joint action to depress the then overvalued dollar, and the 1987 Louvre

IN THIS SURVEY

Progress towards EMU: the ERM; Ecu's unique status Page 2

Why the yen has not displaced the dollar; D-Mark hit by costs of unity; the dollar's gyrations Page 3

Sterling and the ERM: the main market centres; convertibility in eastern Europe Page 4

Technical analysis: developments in technology; the pros and cons of derivatives Page 5

Accord to stabilise currencies. "There was a one way bet on the dollar and people built up their foreign exchange operations because it was easy money," says Mr Michael Burton, head of corporate sales in the treasury department of the Hongkong Bank in London.

In their gloomier moments, many market participants now wonder whether the foreign exchanges will ever recapture the speculative fervour and sparkling profits of the 1970s and early 1980s.

Traders and economists now talk of a market which seems to have its boom years behind it and where activity is becoming increasingly concentrated among a few large banks.

On the plus side, the liberalisation of eastern Europe may mean that currencies such as the Polish zloty, Hungarian forint and Romanian lei will be fully convertible and actively traded in centres such as London, Frankfurt, Tokyo, New York and Singapore in a few years' time.

But the drive for economic and monetary union in Europe could mean the disappearance of west European currencies if and when the European Community adopts a single currency and central bank.

Add to this the incipient tendency for other parts of the world to move in the direction of regional economic groupings such as the free trade area being negotiated between the US, Canada and Mexico, and it is easy to see why banks active in foreign exchange are increasingly seeking the stability provided by a solid customer base.

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FOREIGN EXCHANGE 2

Growth of overall business has slowed, writes Peter Norman

Trends point to increased concentration of capacity

FOREIGN exchange traders are supposed to thrive on volatility and crisis. But the gyrations of the dollar, D-Mark and pound so far this year have done little to dim the impression that the foreign exchange market is undergoing considerable structural change.

According to Swiss Bank Corporation, last year was probably the most difficult year for foreign exchange market operators in 10 years. Over the past two years or so, there has been a steady trickle of smaller banks and foreign branches of banks leaving the market.

Traders and analysts report that the growth of overall business has slowed. When the industrial world's leading central banks next carry out a survey of foreign exchange activity it is unlikely to confirm the trend reported by the largely International Settlements in February last year.

The BIS survey, which is still the most up-to-date overview of global foreign exchange activity, indicated that global turnover in the market more than doubled to a staggering \$650bn a day in the three years to April 1989.

It is likely that the market is still growing. But at the same time, the big participants such as Citibank of the US, Barclays Bank of Britain, France's Crédit Lyonnais and the large German and Swiss banks are increasing their business at a faster rate than the market, lifting their market share.

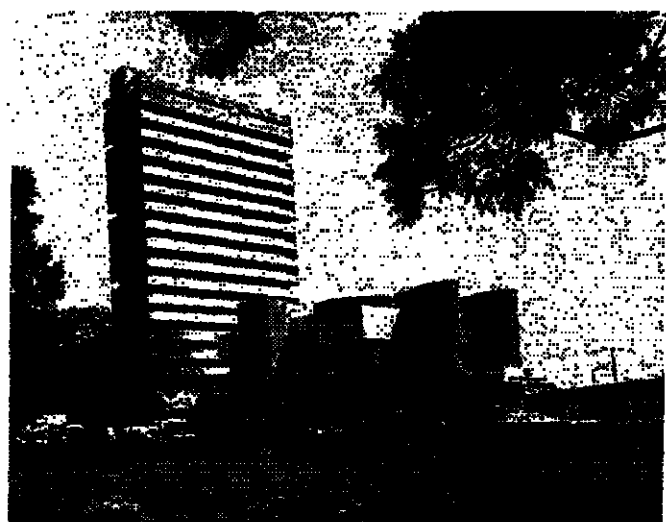
This gradual shift of power to the big institutions is largely a reflection of two interwoven trends.

● Since 1987, there has been a decline in overall exchange rate volatility, which has limited business volume and trading opportunities.

● More recently, banks have become far more cautious and less averse.

In marked contrast with the 1970s and early 1980s, the major industrialised countries now care about their exchange rates. Although domestic economic policies differ, all countries share a determination to defeat inflation.

Moreover, the Group of



Aggressive: Bank Negara, the Malaysian central bank, has reportedly switched as much as \$2bn at a time from one currency to another

Foreign Exchange market, net average daily turnover (\$bn)		
	Mar 1988	April 1989
UK	90.0	187.0
US	55.5	128.9
Japan	48.0	715.0
Canada	8.5	15.0

Source: Bank for International Settlements 1990

Annual ranges for the US\$ against the D-Mark, in pfennigs	
1985	100
1986	55
1987	35
1988	34
1989	34
1990	25
1991*	27

*First quarter Source: Swiss Bank Corp, London

Seven leading industrial countries and an increasing number of smaller developed nations are prepared to intervene in the market to influence exchange rates. Although intervention is not always successful in the face of fundamental currency movements, it is a factor that markets cannot afford to ignore. The rapid switch of official attitudes towards the dollar earlier this year highlights this constraint on foreign exchange market activity.

In mid-February, the G7 was intervening to support the dollar as it fell to new all time lows against the D-Mark. Four weeks later, the Bundesbank, the US Federal Reserve and a host of smaller central banks were acting to restrain the dol-

lar's rise.

Such factors have taken much of the fizz out of a market that once seemed to exemplify speculative excess. According to Mr Nick Douch, senior manager for corporate services at Barclays Bank's global treasury department in London, "the aim for most participants these days is to maximise the number of days in which they can make a profit" rather than aim for outright speculative gains.

Alongside external constraints are pressures for caution inside banks that largely reflect the spread of the "Basle mentality" in international banking. Since July 1988, when the central bankers of the world's leading industrial countries agreed on minimum

capital adequacy ratios for international banks, awareness of credit and counterparty risk has grown.

Recession in the English-speaking world, with its trail of bad debts and the downgrading of banks by rating agencies, has greatly increased the premium placed on prudence in international banking. The effect on the foreign exchange market has been a reduction in the number of banks that are attractive business partners, making liquidity tighter.

These conditions have already deterred some banks from acting as market makers and made life harder for the big banks still quoting rates in a wide variety of currencies.

A market maker must be prepared to deal both with an increasing number of counterparties seeking prices and cope with the risk of being put up for sale. One result of the declining liquidity in the market has been a sharp increase in day-to-day exchange rate volatility, which poses a far more difficult management task than medium term volatility.

Bankers cite how Bank Negara, the Malaysian central bank, has reportedly switched as much as \$2bn at a time from one currency to another in the course of aggressive management of its foreign currency reserves. A handful of US fund managers and Japanese corporations are also major movers of the market. In these circumstances, the shrinkage in the number of market makers is a significant factor for some when they need to get out of positions.

However, there is a positive side to the concentration of market making capacity in fewer hands.

The big operators have superior insight into activity of the market. "Unless you are a big bank, you have no idea what is happening to currencies," one trader observed recently. Mr Chris Deuters, Citibank's head of foreign exchange and derivatives in Europe agrees: "If you don't have access to the end user, your view of the market will be severely limited", he says.

The vital importance of information in a market where trading decisions are taken in a split second cannot be over-emphasised. It helps explain why today's large foreign exchange players are more than just interbank trading operations, which thrived in the volatile trading conditions of the 1970s and early 1980s.

These banks with an extensive customer franchise were in a far better position to handle the dollar's sharp rise in the six weeks following the Gulf war because they had an early insight into activity of the international institutions that moved long-term portfolio capital into the US at the time.

According to Barclay's Mr Nick Douch, looking after the customer is now a "number one priority" for foreign exchange departments. There has been an enormous shift of emphasis towards customer-based business in the last 2 to 2½ years, he says.

At Citibank's London offices, Mr Julian Simmonds, the head of foreign exchange sales and trading agrees. "Any bank can have a marvellously successful year, but very few have growing but stable profits. For that you need the customer franchise", he says.

In the early days of the system, the last currency to join the system, and the peseta are allowed to fluctuate against the others by up to 6 per cent about an agreed central rate. For the other currencies, the permitted margin is 2.25 per cent.

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THE European currency unit occupies a unique position in the foreign exchange market, having neither legal tender status nor any certainty over its future composition — let alone its future value. Yet nearly every major bank has traders buying and selling the currency. The last official volume figure relates to April 1989, when the Bank of England recorded an average daily turnover of \$4bn equivalent.

Volume of trading has now grown well beyond this level but remains below that of the major currencies — perhaps one-tenth the volume of dollar or yen trading, according to those active in the market.

Ecu bonds have become a favourite tool for borrowers and investors. Last year, the value of Ecu bonds issued reached Ecu14bn (\$17.5bn), making the Ecu the fourth most popular currency after the dollar, sterling and yen.

This year the growth of Ecu bond issuance has been still more spectacular. In the first quarter alone \$17bn equivalent of new paper was issued, boosted by large benchmark issues from sovereign borrowers, notably the UK, Belgium and Italian governments.

Investors wanting to buy these bonds have to buy Ecus on the foreign exchange market, often in exchange for non-Ecu currencies such as dollars or yen. Equally, Ecus received as coupon payments are often sold in the market.

The bank's nature of the Ecu must be expected to moderate its volatility against currencies outside the European monetary system. To an extent, the Ecu is indeed more stable than the underlying national currencies.

Simon London looks at the Ecu

Unique status in the market

However, the D-Mark alone accounts for around 30 per cent of the Ecu basket. Currencies informally linked to within 0.5 per cent of the D-Mark (the Dutch guilder and the Belgian and Luxembourg francs) bring the total "D-Mark bloc" weighting up to 47 per cent of the Ecu basket.

For example, the D-Mark's rapid depreciation against the dollar during February and March was mirrored in the Ecu. From Ecu0.70 in mid-February, the dollar was valued at Ecu0.88 by the end of March.

Users of the Ecu also monitor its market value against a theoretical value. Until recently the Ecu rarely drifted far from this theoretical value, calculated by taking proportionate amounts of each of the European currencies which make up the Ecu basket.

This was because many banks employed arbitrage traders ready to exploit brief differences which open up between the theoretical value of the Ecu and its quoted value on the foreign exchange market.

However, the arbitrage trading relies on the assumption that the actual and theoretical values of the Ecu will eventually converge. This is no longer something that many firms are willing to take for granted.

Many believe that the Ecu basket will soon be reweighted, changing the Ecu's composition and value. The Ecu's market valuation therefore reflects both the current theoretical value and a range of possible future theoretical values.

Recent expectations of a realignment within the Ecu currencies have tended to push the Ecu's market value higher than its theoretical value — as much as 1 per cent higher.

This is a state of affairs which may shape the future development of the Ecu. For example, some proposals for the future structure of the single European currency have centred on a regular annual reweighting of the currencies within the Ecu basket. On recent evidence this would leave the foreign exchange market embroiled in a constant guessing game with the proposed European central bank.

However, the popularity of the currency is clear from the performance of Ecu-denominated financial instruments. Just as the Ecu itself is overvalued against theoretical models, so Ecu bonds are far more expensive than theoretical calculations suggest they should be. For example, 10-year maturity large liquid Ecu bond issues are currently yielding

around 60 basis points less than the theoretical Ecu yield curve — calculated from the national bond markets which make up the Ecu basket.

Analysts explain the phenomena in terms of the political momentum towards economic and monetary union. For the first time, it is argued, investors seriously believe that the Ecu will become a single European currency.

However, the value of the Ecu, at least as expressed through the international bond market, remains volatile. Ecu bond yields tend to rise sharply when the political or economic outlook is clouded. For example, the extent of economic dislocation in eastern Germany has pushed Ecu bond prices down from the peak of the market in early February.

Volatility may be lessened with the advent of Ecu bond futures contracts, which give investors the chance to hedge their positions.

The London International Financial Futures Exchange launched its contract earlier this year. The Paris future exchange, the Matif, has had a contract trading since October last year.

The thriving bond market and the growing foreign exchange market in Ecu have led to the development of an interbank netting and settlement network — another example of a developing financial infrastructure.

The clearing system was set up in 1986 and now has 45 participating banks. Interbank payments are first netted through the SWIFT system and then cleared through a special unit of the Bank for International Settlements in Basle.

Peter Marsh assesses Europe's exchange rate mechanism

Qualified success of ERM

AMONG the more successful European innovations of the last 15 years is the exchange rate mechanism, set up in 1979 as a way of regulating the main western European currencies. Keeping the currencies within agreed limits against each other, it was argued, would encourage monetary stability, so reducing inflationary pressures. The mechanism would also aid commerce and industry by minimising exchange rate fluctuations.

Twelve years on, the general consensus is that the system has achieved most of its aims. "The ERM has been remarkably successful", says Mr Jim O'Neill, head of financial markets research at Swiss Bank Corporation in London.

In the case of the pound, which joined the system only last October, that statement needs to be qualified. Economists are divided over the extent to which the external discipline of the ERM will improve UK economic performance — particularly in inflation, where Britain's record over the past 20 years has been far from satisfactory.

All but two of the 12 European Community member states (the exceptions are Greece and Portugal) participate in the mechanism. That means the ERM embraces nine currencies — the D-Mark, the French franc, the peseta, the Belgian/Luxembourg franc, the Danish krone, the punt and the pound.

The pound, the last currency to join the system, and the peseta are allowed to fluctuate against the others by up to 6 per cent about an agreed central rate. For the other currencies, the permitted margin is 2.25 per cent.

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tem, realignments to central ERM rates were relatively frequent. Over recent years, however, the system has been more stable, the last full-scale realignment was in 1987.

Co-ordination is left largely to officials at individual nations' central banks. These people talk to each other roughly three times a day.

Their discussions will cover day-to-day issues such as the world for small changes in interest rates. Another topic is the degree to which countries may need to intervene in financial markets to influence the

ERM, according to its admirers, concerns the way individual currencies within the mechanism are pegged to the low-inflation characteristics of the D-Mark, the mechanism's most powerful member.

That forces the other ERM nations to adopt strict monetary policies that should lead them to levels of price stability similar to Germany's. The ERM mechanism has certainly worked over the past decade for the Netherlands, Belgium and France, which today can boast inflation records not far removed from Germany's.

The ERM countries have in general become adept in co-ordinating strategies over interest rates and other aspects of monetary policy to keep their currencies within the limits allowed by the system

value of specific currencies by buying or selling.

Such operations are put in the hands of specialist foreign exchange departments of each central bank. Given the size of the world foreign exchange market, there is no way that the outside world can find out about specific dealings in currencies by the banks — unless these bodies broadcast their intentions with a view to influencing the market.

Highly public currency interventions by the ERM nations' central banks have been a feature of the first few months of this year, as the individual currencies have sought to influence the value of the dollar.

More far-reaching decisions about the workings of the ERM, such as significant realignments, are left to meetings of EC finance ministers and central bank governors.

One of the chief virtues of

UK government ministers, meanwhile, are hoping the same will happen over the next few years for Britain, although public opinion has yet to be won over to the ERM.

A group of monetarist economists, led by Sir Alan Walters, the former economic adviser to Mrs Margaret Thatcher, is waging guerrilla war against Britain's membership of ERM.

The group wrote to *The Times* in February saying that Britain's membership of the ERM meant it had to institute inappropriate high interest rates which could push the country into deep recession.

For all the general interest by the ERM nations in wanting the D-Mark to stay strong so as to reinforce the disciplinary impact of the system, some signs have emerged in recent weeks of a certain satisfaction in the rest of Europe about the weakness in the D-Mark.

The D-Mark has lost ground dramatically, mainly against the dollar but also against a number of European currencies, as fears gripped markets about the possibly negative consequences for the global economy of German unity.

The D-Mark's fall from grace may lead to a slackening, at least for the time being, in the way the ERM reinforces anti-inflationary characteristics aspects among the other countries.

But the monetary authorities in France and Britain have had good cause to smile, on the grounds that the weakness in the currency has given them far more scope within the system to cut interest rates and so restore growth.

One problem for many of the ERM nations in recent months has concerned the Spanish peseta, the strongest currency in the grid. The attraction to international investors of the currency has correspondingly weakened demand for some of the other currencies, and has made life particularly difficult for the monetary authorities in France, whose franc is the weakest currency in the system.

Could the ERM act as a forerunner to a grand world system of linked exchange rates? A world exchange rate system, connecting the main European currencies with the rest of the world, would follow from the increased co-operation on an economic and monetary level among the world's main industrial powers since the 1970s. It would also underline the degree to which the world economy is becoming increasingly integrated as a result of the way that large business operations plan their operations.

Differences remain over economic and monetary union, writes Peter Marsh

The search for common ground

BY THE end of this year, if all goes to plan, Europe should reach a broad consensus on how to proceed towards the final phase of economic and monetary union (Emu) around the end of the century.

But to reach this common view, officials from the 12 European Community countries will have to close some large gaps in thinking on what the union should eventually look like and where at which it is to be achieved.

In the third and final stage of Emu, according to the plans of much of Europe, responsibility for pan-European monetary policy is due to be handled by a single European central bank which would be independent of governments. It would administer a new, single currency.

In this form, Emu would fit in with the increased integration over the past 20 years of European commerce and industry. Advocates say it would follow on logically from the idea of making Europe a single market — the goal of the EC's 1992 programme to eliminate trade barriers.

But beyond the rhetoric, a number of problems remain. The forum in which these will be discussed is the EC's inter-governmental conference on Emu, which started in Rome in December last year and which

will continue throughout 1991 in the shape of meetings roughly every two weeks between EC officials. The main disagreements concern:

● The detailed timetable for Emu. All 12 EC countries, except Britain, accept the idea of a European central bank linked to existing national central banks — which would also be politically independent and operate as branch offices of the main central bank.

Some countries, led by France, want the new bank to be set up in the so-called stage two of Emu, starting in 1994, though Germany favours waiting until 1997. That would allow time for the economies of individual countries to come closer together to the point when an all-embracing monetary policy for the whole of Europe made sense. France fears, however, that much of the momentum towards Emu could be lost if plans for a central bank are delayed.

● The idea of a two-speed Europe. An argument which has gained much ground over the past year is that those countries whose economic performance, especially in the area of inflation, are reasonably similar could go ahead almost immediately with a form of Emu, leaving other nations on the periphery.

This point of view, expressed

most forcibly by Mr Karl Otto Pöhl, president of the German Bundesbank, would put Germany, France, the Benelux countries and, possibly, Denmark in the "inner core". Britain, Spain, Greece, Portugal, Ireland and Italy would be on the outside.

Though many argue that this arrangement makes a great deal of sense, it has been attacked on political grounds by the nations which under such a system would see themselves as "second class citizens", excluded from the benefits of inner-core Emu membership.

● The role of the Ecu. As an alternative to the notion of setting up a European central bank in stage two, Britain has proposed a European Monetary Fund (EMF), whose main task would be to administer a new, common European currency, the hard Ecu. This would differ from the existing basket Ecu, based on the main European currencies.

The UK's EMF/hard Ecu plan would provide Europe with experience of using a common currency, in parallel with existing currency, prior to a debate about moving to a single financial unit. Britain has indicated that the EMF could ultimately evolve into the European central bank envisaged by the other EC

nations. Although much of the rest of Europe has its doubts about the practicality of the hard Ecu, some countries, among them Spain, have appreciated the usefulness of the UK proposals in providing a focal point for debate about the speed with which Emu should come about. Germany, meanwhile, has come out strongly against the hard Ecu and the EMF, though it favours "hardening" the existing Ecu to encourage the currency's use, perhaps by freezing its composition.

● Fiscal policy. Some believe that the idea of a pan-European central bank to handle monetary policy needs to be accompanied by a centralised approach throughout Europe towards tax treatment and intergovernmental transfers.

One fear is that, without a set of arrangements for channeling large amounts of government cash from the richer parts of Europe to the poorer regions, the single monetary bloc could lead to a rapid division between Europe's "haves" and "have nots".

Mr David Hale, chief economist at Kemper Financial Services in Chicago, says: "I don't think that people in Europe have realised the extent of the transfers which might be needed under Emu to avoid

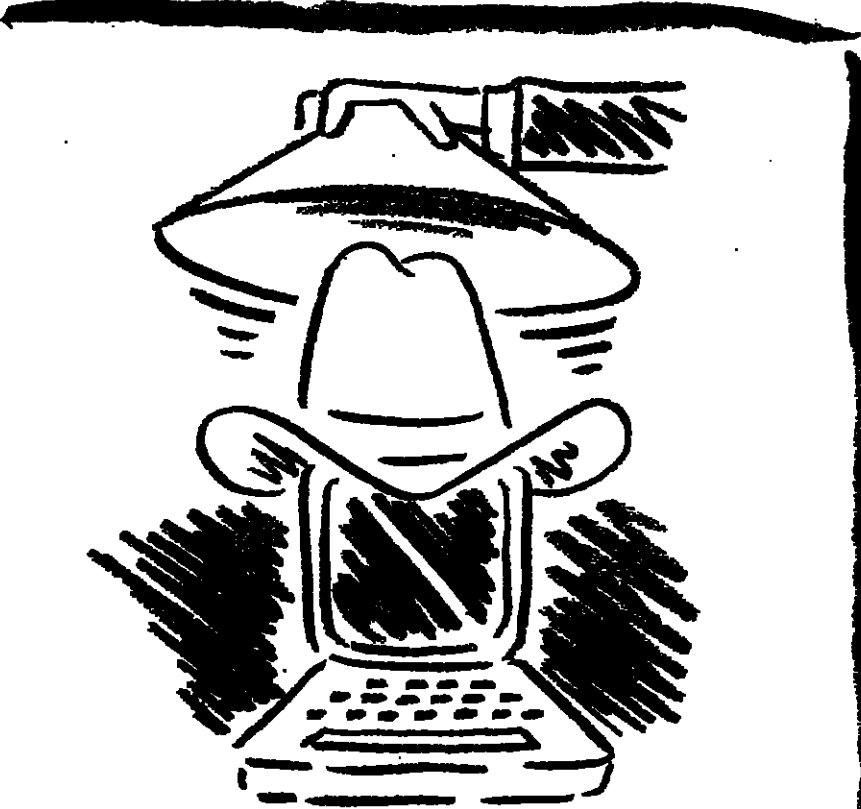
social disruption."

He adds that once Emu has taken place, parts of countries such as Greece and Spain with low inflation could gain from this kind of arrangement. It could be modelled on the system in Canada, under which the relatively poor province of Newfoundland receives large payments from central government funds.

Some see a cooling in enthusiasm for the concept of Emu, partly a result of the economic slowdown that has affected Britain, France and Italy in particular over the past year. There is also more of a mood of caution — sparked largely by the problems which have emerged this year in bringing together eastern and western Germany — about moving too quickly to an economic union for the continent as a whole.

However, Mr Wolfgang Reinicke, a political economist at the Brookings Institution in Washington, says that the pace of European integration at a business level will push the discussion about economic union and make this virtually unavoidable.

"Europe has almost reached the point of no return in moving towards Emu," he says. "But the way this is achieved may be less clear-cut than people initially thought."



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Analysts feel the worst of the slump is over

Dollar sent on a rollercoaster ride

SAVED from falling too low by the world's central banks in February, only to be stopped from rising too high by the same central banks four weeks later, the dollar has been on a giddy rollercoaster ride over the past few months.

On February 11, the dollar hit a new all-time low against the D-Mark of DM144. Seven weeks later it was up at DM170, its highest level for eight months. It has hovered there ever since.

In that short burst – the strongest movement in the dollar since 1985 – foreign investors bought the dollar for a whole host of reasons. Financial markets expect the US economy to pull out of recession by mid-year. In spite of rising unemployment and poor corporate profits, most analysts feel that the worst of the slump is over, that consumer confidence will rebound quickly after victory in the Gulf war, and that recovery is around the corner.

This helped persuade overseas investors that dollar assets were a good buy. Not only were they cheap, because of low US interest rates, but big gains in US equity prices attracted a lot of new foreign money into the country.

Concern about political and economic chaos in the Soviet Union and its former satellites, and the effect this has on European economic interests in the region also favoured the dollar. In Germany, the tensions of reunification – apparent in open discord between government and Bundesbank, and in unrest among east Germans – turned international investors away from the D-Mark towards the dollar.

Interest rate differentials, which have worked against the dollar for almost a year, are beginning to swing the other way. The rapid cuts in US interest rates, engineered by a Federal Reserve anxious to bring the economy out of its dive as quickly as possible, appear to have run their course.

The spectre of inflation continues to hover over the US economy, and with the Fed divided over the wisdom of further rate cuts, analysts expect US borrowing costs to remain steady over the medium-term.

At the same time, the consensus among analysts is that as economic growth in Germany and Japan slows, interest rates in those two countries will come down, or at least go no higher. This would narrow the differential between rates on US and European/Japanese assets, making US assets and dollars more attractive. Inflation patterns should also work

in the dollar's favour, with medium-term trends pointing to lower US and higher German and Japanese inflation. Real yield differentials, therefore, would also narrow.

Then there is the issue of purchasing power parity (PPP) and whether the dollar is a cheap currency.

There is a rare unanimity among currency analysts on the dollar's PPP. The theory of PPP is that the same basket of goods in two different countries should have the same relative value, whichever currency is used to price the basket. Based upon current valuations, the dollar looks cheap in terms of its PPP. Although estimates differ, most analysts believe the true value of the dollar is close to DM2 and ¥200, the rate which would make a basket of goods in the US cost the same as in Germany and Japan. This means the dollar has room to appreciate another 20 per cent against the D-Mark, and nearly 50 per cent against the Yen, before it is correctly valued.

The positive scenario for the dollar is, of course, no guarantee that the currency will perform according to analysts' predictions.

The US economy could take far longer to come out of recession, with employment and personal income growth – two key determinants of economic

growth – likely to remain weak. US interest rates, therefore, might have to come down several more times for both economic and political reasons (1992 is presidential election year) while inflation concerns take a back seat.

Interest rates abroad may also rise. Both Germany and Japan are sensitive to the inflationary threat and any sign of pressure could lead to tighter monetary policy.

Disagreement among the Group of Seven nations over exchange rate policy could also damage the dollar. Although central bank intervention to aid the currency when it dropped to DM144 in February was relatively successful, subsequent attempts to stall its rise around the DM165 level proved less effective.

Mr Joe Petr, managing director of government securities and foreign exchange at Merrill Lynch in New York, explains why: "The market was not so sure that the US authorities were as uncomfortable with the dollar's rise as the European central banks."

The inconsistency of the US monetary authorities in late March when the dollar was roaring ahead made it clear that this was not an entirely unwelcome development. Although an appreciating dollar makes US goods less competitive abroad – and this

3-month euro-currency rates

Per cent

DM per \$

Yen per \$

Against the D-Mark

Against the Yen

Source: Datastream

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THE D-MARK

Hit by costs of unity

BUOYED throughout last year by the psychological and interest rate effects of German unification, the D-Mark has suddenly started to wobble.

It is now over a year ago that domestic bond yields climbed nearly 2 per cent (to the 9 per cent mark for ten-year paper), as investors, primarily those abroad, sold heavily in anticipation of the vast, but then quite unknown, cost of unification. The equity market suffered later in the year, as eastern euphoria melted into sober assessments of how distant the benefits and how immediate the costs would be.

During that time, the foreign exchange markets chose to ignore such concerns, both as regards east Germany and with respect to even further east, including in the Soviet Union – the latter typically having a strong, if primarily psychological, effect on the currency's fortunes.

Since February, when the dollar touched a low of just under DM145, there has been a rapid – some would say exaggerated – reversal in the relative assessment of the economic prospects of the US and Germany on the foreign exchanges.

While the end of the Gulf war toned up US consumer confidence markedly, other more concrete factors, including a pronounced narrowing of the trade deficit, have bolstered the dollar.

Meanwhile the D-Mark's softness – which must not, given most estimates of purchasing power parity between the two currencies at over DM2 to the dollar, be exaggerated – appears to be more than the mirror image of the dollar's current strength. The D-Mark has weakened considerably within the EMS since earlier in the year, when talk was of realignment strains because of its buoyancy. It has also slipped noticeably against the yen.

What has happened is delineated on one level in the political headlines, as the "unity chancellor", discredited by his reversal of policy on taxes, is now charged with having seriously underestimated the scope of the task of bringing east Germany to its feet.

Returning to the new Länder

at the beginning of April for the first time since the federal elections in December, Mr Helmut Kohl was bombarded not with cheers but with eggs for his inability to bring last year's fulsome promises true. In spite of transfers of around DM100bn from west to east this year, sharply rising unemployment and falling living standards have provoked social unrest, and the point at which the east German economy is expected to turn the corner, if anything, recedes.

For the Bundesbank, unification has represented a continuing struggle to emerge with its prized political independence unscathed. At present it is not winning the battle as comfortably as it (or foreign

investors) would like. From the point at which the Bonn government imposed the terms of currency union with the east – in the highly generous conversion recently dubbed "a disaster" by Bundesbank president Mr Karl Otto Pöhl – the central bank has had to fight hard to preserve its formidable reputation.

Most recently, the tussle between Frankfurt and Bonn over the composition of the post-unification Bundesbank – which must be resolved by October – has left markets wondering whether Mr Pöhl's keenness to win political acceptance of a slimmed down policy-making council, with considerably less power to the Länder, may not create indirect strains on current policy-making.

More obviously, the levers of monetary control are far more difficult to operate in the enlarged Germany. Inflation, still only 2.5 per cent in March,

is set to increase, partly as a result of the hefty tax surcharge coming into effect from July. Moreover, the current wage round is proving more acrimonious than expected – not helped by the imminent tax increases – with average settlements likely to be in the

FOREIGN EXCHANGE 4

Sterling has rarely seemed in danger of breaking its bands

Padlocked into the ERM, but given a long chain

STERLING'S years of living dangerously are over. Once the most volatile of international currencies, the government finally padlocked it to the exchange rate mechanism of the European Monetary System in October last year. To allow for its propensity to respond to the tinniest of domestic and international changes, the government gave sterling a long chain.

Apart from the peseta, it is the only currency in the system allowed to move 6 per cent up and down either side of a central rate. Sterling's central rate was set at DM2.96 against the German currency, and over the last eight months it has rarely seemed in serious danger of popping out of its bands.

That in itself sums up sterling's initial success in the ERM. It has been a performance which the monetary authorities have professed themselves generally "comfortable" with.

It has, up to now, been a far cry from the economic consequences of joining sketched out by Sir Alan Walters, once Mrs Thatcher's personal economic adviser. In his book *Sterling in Danger*, he makes the point that pegging the exchange rate would force Britain "slavishly to follow that of the major monetary power, whether the US or Germany". But what has become known as the "Walters's critique" has been largely discounted.

This was essentially that sterling, backed as it then was by 15 per cent base rates, would zoom to the top of the currency grid as the peseta did. Then the authorities would have to restrain it from appreciating beyond agreed limits with base rate cuts, thereby



Major: as chancellor, took UK into ERM



Walters: critique has been largely discounted

unleashing another demand boom and inflation.

Only last month has the pound's appreciation - it rose to second place in the ERM - prompted speculation of rate cuts to restrain its further rise, with reunification worries weakening the D-Mark. But central bank intervention seems more likely to result from an over-strong pound.

Such a satisfactory position was difficult to foresee back in October last year.

The monetary conditions at the time of 1990 entry were regarded as inappropriate - a fact which renders considerable the achievement of Mr John Major, then chancellor, to foist the move on a recalcitrant Mrs Thatcher.

Just before Mrs Thatcher was persuaded to agree in October, the all-items index of retail prices was rising at an annual rate of 10.6 per cent. Interest rates had been at 15 per cent for a year. The inflation conditions in particular invited widespread accusations that the ERM move was political engineering of the economy at the worst possible time. The Bank said the Govern-

ment's "dilemma" was that while monetary growth, output and real demand were falling, putting huge pressure on companies' trading margins, wage settlements and inflation were still rising.

opt cut. But Mr Major's gamble paid off. The Bank later acknowledged that joining would reinforce the Government's anti-inflationary strategy, as companies could no longer expect a lower exchange rate to validate their failure to contain costs.

As it has turned out, inflation was on the way down as Mr Major had maintained, and the UK heading for a recession as deep as the one in 1980-1981. With hindsight, the much-criticised base rate cut that accompanied the move was more than justified by the speed with which the UK went into recession.

Equally satisfying was the fact that the only limit sterling has come very close to touching has been the lower one, in December last year - the opposite of what Sir Alan argued would happen. The markets have provided both a floor and a cap for sterling, keeping it trading comfortably within its ERM bands. So comfortably, in fact, that rumours started circulating just before the March Budget that the government was going to tighten to the 2 1/2 per cent narrow bands.

Since entry, sterling has steadily appreciated - even edging close to the DM3 level - against a background of domestic recession. Unemployment is rising by about 70,000 a month, while the current account is averaging around £1bn a month as imports respond to weak domestic demand.

In reflection of falling economic activity, interest rates have been cut four times, by just half a percentage point each time. They are now at 12 per cent and are expected to fall further by June.

This has not undermined sterling, however. The D-Mark has been weakened by the perceived "disastrous" consequences of German reunification: the dollar is bouncing back from record lows - pulling sterling with it - as consumer confidence has resurged at the end of the Gulf war and hopes that the recession will be as short and shallow as the Fed as predicted.

But although sterling is strong now, it faces hurdles ahead. The government would clearly like to reduce interest rates further, to stimulate the economy and win voters in the run-up to the general election. As Mr Norman Lamont said in his Budget Speech, "interest rates remain the essential instrument of monetary policy, but now the overriding factor in setting them is the need to meet the UK's ERM obligations". This means the Bank cannot cut interest rates unless the move is fully discounted in the markets.

What does the medium term then hold? A general election, for a start. If the election is in June, the pound will hold an election risk - though a Tory win should leave it higher than a Labour win or hung parliament.

Goldman Sachs, the US-owned investment house, says that the Tories retain the credibility of having taken sterling into the ERM and would not be likely to devalue; a hung parliament's uncertainty would depress the pound while a Labour government would introduce market worries about devaluation and spending, in spite of the trust inspired by the Scottish members of Labour's front bench. An October election would produce much the same result, while one left till June 1992 would be likely to be held against a background of 4 per cent inflation and 10 per cent interest rates.

With either a Tory or Labour win, "the sterling/DM exchange rate's most probable path is very stable for the next six months," says Goldman Sachs.

Rachel Johnson



Free market: currency convertibility is essential (Photo: Anthony Robinson)

Martin Wolf on the monetary changes in eastern Europe

Polish zloty shows the way

CONVERTIBILITY of the eastern European currencies into foreign currencies goes with economic reforms like a horse with a carriage: it serves little useful purpose in isolation, but is essential if domestic reform is to be pulled along.

As Brigitte Granville remarks in her study of currency convertibility in Poland between 1987 and 1990, "the real objective is not convertibility per se, but the creation of a free environment for economic agents."

Aiming at currency convertibility while maintaining the centrally planned economy would be folly. If Leviathan is to set prices and quantities, it cannot permit its citizens to undermine its plans via the arbitrage opportunities of foreign commerce.

Once the decision to move towards a market economy has been taken, however, a degree of currency convertibility is among the first steps, for three reasons:

● It encourages import of foreign capital, technology and management.
● Of these, the first, which demands convertibility on current account, is fundamental. For a small economy, (although, as the Soviet Union has discovered, for larger economies too), a rational pattern of prices is the price at which it can trade. Only when these prices are the domestic prices will a profit-seeking economy specialise efficiently. With international competition imported via current account

convertibility, domestic monopoly power will also be limited.

Currency convertibility, again on current account, can also be an element in economic stabilisation. A fixed exchange rate determines the domestic nominal prices of internationally competitive goods at the levels set abroad. In this way, the exchange rate becomes the "anchor" for stabilisation.

Without alternative anchors, particularly domestic monetary policy, the exchange rate is an effective, if sometimes brutal, instrument of disinflation. But domestic monetary policy must follow the lead of the exchange rate, which normally requires the elimination of the budget deficit as well.

Finally, convertibility, on capital as well as current account, is an element in facilitating the required import of foreign capital and technology. Not only must foreigners be able to repatriate interest, profits and dividends, all of which relate to the current account of the balance of payments, but they also need to purchase domestic assets with foreign exchange and, in the end, convert it back again when wishing to repatriate their capital.

Currency convertibility can be taken further, to embrace all capital and current transactions for all holders of the currency. One argument for such freedom is that otherwise there will be leakage and fraud.

Some would argue that freedom on capital account can facilitate external stabilisation as well. But for economies as distorted and as inflation-prone as those of eastern Europe, this must be regarded as doubtful. Indeed, in those circumstances convertibility on capital account can be destabilising.

Fortunately, the experience of the advanced industrial countries suggests that freedom on capital account is not a necessary condition for market-led economic development.

That is the view of the government of Poland, the country which has taken reform furthest (apart from the unique case of eastern Germany). It has not embraced complete currency convertibility. But it has gone far in that direction.

On January 1 1990, the zloty, then subject to hyperinflation, was devalued by 31.6 per cent and fixed at 9,500 zlotys per US dollar, where it has remained ever since.

Domestic enterprises may buy and sell foreign exchange freely at that rate for current purposes, other than for payment of interest, profits and dividends. Residents can buy foreign exchange for current purposes (but not to purchase assets abroad) through officially sanctioned foreign exchange counters. The rate on the latter is, in theory, allowed to float freely; in practice, the authorities have managed to keep the two rates close together since January 1990.

Companies with foreign participation are also to enjoy convertibility on both current and capital account. In order to repatriate 100 per cent of profits after tax, salaries of foreign employees and sums due from the sale or liquidation of the company or of equity holdings in the company.

How far do these policies go towards meeting the three objectives of currency convertibility?

As well as eliminating virtually all quantitative restrictions on trade and reducing tariffs to an average level of only 4 per cent, Poland has

gone a long way towards the successful import of global relative prices. That success has been bolstered by the achievement of a trade surplus in convertible currencies in 1990.

Poland has also made progress towards price stabilisation, largely because the fixed exchange rate has been backed by a tight budget and monetary policy. Nevertheless, inflation continues to be well above rates in Poland's main trading partners, partly because the exchange rate was initially over-valued and partly because of the absence of a competitive response from state enterprises.

From a monthly peak of 80 per cent in January 1990, inflation was brought down to a trough of 1.8 per cent in August, but has since been running at an annual rate of around 100 per cent. This sets a large question mark against the success of stabilisation.

Finally, in spite of the incentives given for the import of private capital and know-how, there has so far been little foreign investment. At the end of 1990, some \$160m had been invested in the joint ventures then in operation.

Currency convertibility is an essential component of the free convertibility of money into goods, services and assets that is a market economy. The case of Poland suggests that changes can be introduced rapidly if the government is determined to move on all fronts. But it also suggests that sustaining those changes will be difficult, just as reaping the full benefits will take time.

Convertibility and Exchange Rates in Poland: 1987-1990, IZA Discussion Paper 33 (Royal Institute of International Affairs, London, 1990).

London, Tokyo and New York dominate in their time slots

'Big three' battle it out

A FINANCIAL market which never closes, knows no national boundaries and is beyond the control of governments; such is the popular image of the foreign exchange market. But this is only half true.

It is also a market where a large proportion of the business is divided between three large centres, each striving to expand their share of business in the world's largest market.

London, Tokyo and New York together account for two-thirds of total foreign exchange business. In the 24-hour market, these three dominate dealing in their own eight-hour slot.

London is the major centre in the European time zone. Tokyo is the Asian and Pacific basin and New York in North America. For the big three, it is dominance in their own time zone which accounts for their success.

Nevertheless, there is competition between the big three and it is at its most intense when the markets briefly overlap. The ranking of the three is one of the hottest conversation topics in the market.

The last official survey was conducted in 1989 by the Bank for International Settlements. It estimated a global net daily turnover of \$640bn, divided between the UK (daily turnover \$187bn), US (\$129bn) and Japan (\$115bn). The remaining \$311bn divided between another 11 centres, with Switzerland accounting for \$67bn, Singapore \$55bn and Hong Kong \$49bn, with the others lagging behind.

It is impossible to be precise about what has taken place since the 1989 survey, although some important trends can be identified.

Foreign exchange managers say that since the 1989 survey, London has maintained or even increased its dominance in currency trading. But Tokyo has caught up with (and possibly overtaken) New York as the second largest centre and appears to be growing at a faster rate than London and New

York. "There is no doubt that London still remains the largest market for both inter-bank and corporate currency business," says Mr Doug McGregor, senior manager of corporate services at Barclays Bank.

According to Mr McGregor, Barclays' gross turnover in foreign exchange has increased to a daily average in the fourth quarter of \$19bn, compared with \$16bn at the time of the BIS survey.

This has taken place in spite of the dollar trading for much

of the time in a steady range against the major currencies. London, after all, has built its reputation as the largest centre in which to trade dollars.

In spite of the relative stability of the dollar, total foreign exchange turnover has not fallen. In fact, foreign exchange managers say it is still increasing. This points to the dynamism of the currency market. In 1989, nearly 90 per cent of deals were conducted in dollars.

Foreign exchange traders have responded to the relative stability of the dollar by developing a range of different currency rates to deal in, notably the D-Mark/Swiss franc and D-Mark/Sterling. There has also been a growth of interest in the Canadian and Australian dollars.

The growth in European cur-

rency trading has also been helped by the lifting of the remaining foreign exchange controls in France, Spain and (partly) Italy.

London's ability to develop in this area has allowed it to remain the largest foreign exchange centre. According to Mr Christian Dumas of Chemical Bank, these cross rates can sometimes account for up to 50 per cent of the day's trading, which is an important change on 1989.

This has partly been at the expense of other European

financial centres. Increasingly, European central banks have to monitor the movements in the London market. Currency dealers say some European central banks have become frustrated at the lack of liquidity in their own national centres.

Their important interventions in the currency markets, required by membership of the European Monetary System, are beginning to take place in London. Today, a large part of the market in French francs, Swiss francs, lire and pesetas is in London.

The main exception to this seems to be the yen/mark rate, which has grown in interest and is probably now in top five most actively traded currency rates. This would appear to be a truly global market, with turnover split fairly evenly

between London, New York and Tokyo, although Tokyo probably has the edge.

However, the dollar remains the world's most important currency and dominates the market. The dollar/mark rate is still the busiest exchange rate, closely followed by dollar/yen. Dollar/sterling, dollar/Swiss franc and yen/mark take third, fourth and fifth places.

The importance of dollar/yen and the growth of yen/mark has increased Tokyo's importance. Although Japan's economy still has some way to go before it overtakes the US, its funding of US deficits and growth in exporting has given the Tokyo currency markets a tremendous boost.

The next BIS survey is likely to confirm New York's relegation to third place. As currency traders know, New York is active during the morning while Europe is open, but during the afternoon the market quietsens, spreads widen and rates become more volatile.

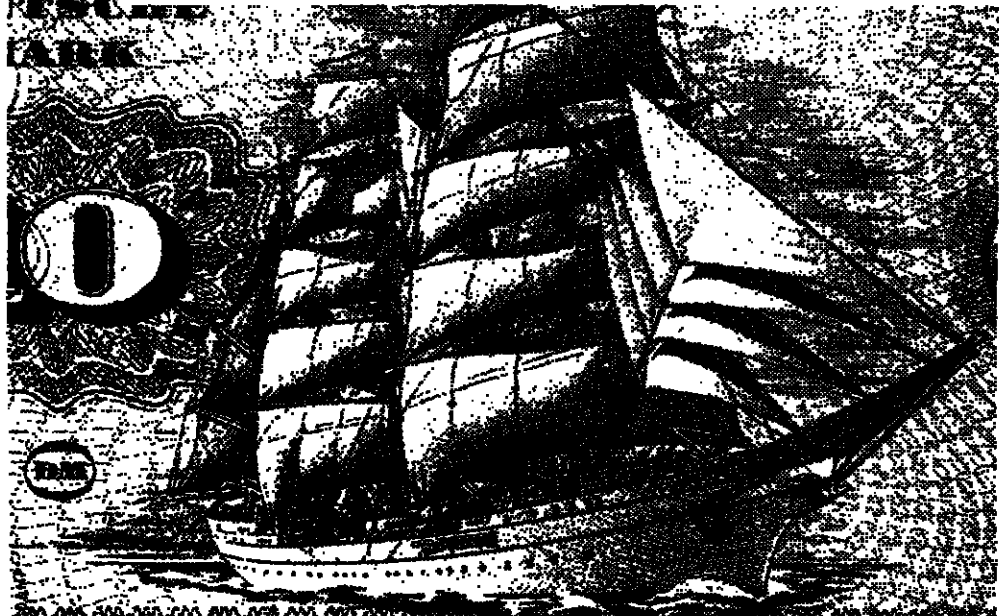
Foreign exchange managers believe New York continues to grow in size. The problem is that the importance of Japanese financial institutions is allowing Tokyo to grow faster while London benefits from the interest in European currencies. But New York lacks new growth areas which will allow it to keep up with Tokyo.

New York's difficulties are compounded by weaknesses in the US financial system. Corporate and banking customers are increasingly paying attention to the credit rating of the banks they do their foreign exchange business with.

For a large company wanting to hedge its currency exposure one or two years forward, this is becoming an important factor. It does not just affect the New York market. Many US banks have large foreign exchange operations in London, and dealers say there are dwindling numbers of players in the London market willing to deal in large currency blocks.

Jim McCallum

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CHART ANALYSTS

The trend spotters

"OLD men in dirty white raincoats" was how a famous entrepreneur once described chart analysts, or so the legend goes.

Exactly what the boffins of the financial markets had done to upset this particular financier is not known. But they had probably used their curious art to predict that one of his investments was on "a downward trend."

To those with little familiarity of chart or technical analysis, much of it must seem like mumbo-jumbo. Strange lines drawn on charts reveals such things as "head and shoulder" formations. They also claim to do the impossible: tell the future course of financial markets.

However, for those with an interest in financial markets, particularly foreign exchange, the growth in influence of technical analysis during the last five years has been too great to ignore.

One measure is the membership of the Society of Technical Analysts, which has grown from 100 members in 1970 to 1,000 in 1990. The dynamic growth of the foreign exchange market during the last decade has led to renewed interest in the all-important question of what determines a particular currency's level.

Over a period of years, the economic fundamentals of a country are what counts; for example, the declining competitiveness of American industry over the past ten years has led to a long-term decline in the dollar.

The same has been true for sterling over an even greater time span.

Economists have developed a theory which attempts to determine a currency's level based on economic fundamentals.

It is called purchasing power parity (PPP) and calculates a currency rate on the basis of the different inflation levels prevailing in the two countries concerned.

PPP is a useful tool for identifying trends over a number of years. However, it is of more limited use in determining where a currency is likely to be over a period of days or weeks. In fact, some chart analysts say that a currency can

be out of line with its PPP value for up to five years.

Underpinning the importance of economic fundamentals on a short-term basis is the size of the currency market. With more than \$180bn changing hands each day on the London market alone, and the world currency market 32 times greater than world trade, currencies often bear little relationship to underlying changes in the real economy, which by their very nature move at a far slower rate.

Until the mid-1980s, corporate users of the foreign exchange market would use PPP and other economic reports to analyse the market and estimate where they were likely to move in the future. However, the experience was not always a happy one. Many lost money on the basis of PPP predictions.

For an economist, if the currency failed to move in the direction predicted, the under-

The influence of technical analysis cannot be ignored

lying assumptions would have to be revised. However, chart analysts can constantly revise their opinions.

It was this experience which triggered a greater interest in technical analysis, particularly in trading houses which were advising the corporates. Few of today's foreign exchange managers do not have a knowledge of the trends which chart analysts have identified and the important points which have to be breached to confirm that trend.

Essentially, chart analysis is a study of the balance of buyers and sellers in a market and the sentiment which follows from that. When a price breaks a certain level it is an indication that the balance between buyers and sellers has changed. This determines the sentiment in the market - bullish, bearish or neutral - which in turn will influence the way news items are perceived.

So how do analysts apply this to their day-to-day work? Mr Michael Feeny of Summit Bank explains how he uses chart analysis in foreign exchange dealing. "The first thing I do is run off charts showing the movement of different currencies over the past

48 hours, week and six months. I then look at the charts and try to establish trends by drawing lines between troughs and peaks.

"Once you have established a trend then you know whether a position you are taking is going to be with or against the trend - which is important to be aware of. The next thing is to look for consistent levels of support or resistance to movement."

"When a price has stopped falling it can mean there are a lot of buyers there. If the currency succeeds in breaking through that support it means the buyers have been satisfied and it may be set to fall sharply. And by implication you expect it to fall to the next support level."

Mr Feeny says that these technical factors account for virtually 100 per cent of one day's trading movements. The only exception comes when there is a dramatic news item, such as Iraq's invasion of Kuwait. Over a two-week period, however, technical analysis is still technical. After a month, its importance is declining but still the best indicator of movement; after three months, it is 50 per cent technical and 50 per cent economic fundamentals; over six months, fundamentals have become more important; and by one year it is all fundamentals.

There are also longer-term trends which are caused by economic changes and can be determined by technical analysis. But as most companies are not interested in two or three year currency positions, this tends to be used less.

Many traders use a mixture of personal judgement and technical analysis to determine their day-to-day market decisions. A September 1989 study by the Centre for Economic Policy Research found that some chartists performed extremely well compared to a range of alternative forecasting procedures, but that they typically failed to predict turning points in the market.

The use of judgement along with technical analysis makes this method more of an art than a science. This was seen up in the CEPR study, in which it tantalisingly revealed that one chartist, who it called "M", had outperformed not only the alternative forecasting methods but also all the other chartists. To this day, M's identity remains a mystery.

LISTEN to Mr Peter Taylor and you could be forgiven for thinking that war had broken out. Telerate, whose European sales and marketing effort he heads, "are starting to surround Reuters". The official outbreak of hostilities comes in June, when an enhancement to Telerate's The Trading Service (TTS) will "do Reuters an awful lot of damage", according to Mr Taylor.

Launched 18 months ago, TTS automates the "spade-work" in a foreign exchange deal and ploughs data down to the back office, allowing managers to monitor costs. It has not been a success, however. "TTS version two will offer 'the best of everything', promises Mr Taylor. It will need to, if it is to convince those such as Mr Rob Lowey, senior foreign exchange manager at Hongkong & Shanghai Bank in London, who were unimpressed by TTS debut.

"We installed (TTS) on an informal basis, running alongside Quotron & Reuters' Direct Dealing Monitor", recalls Mr Lowey (Quotron rivals Telerate as a technology supplier).

The bank's aim was to pick a secondary system to run alongside Reuters. But Telerate had incorporated a remarkable innovation into TTS. Screen-based messages between dealers following a set format. Intercontinental pleasantries were a thing of the past with TTS, as dealers could not key in greetings to colleagues in New York - the system dictated their words.

You need comfort in a fast-moving market", says Mr Lowey, and his team did not feel comforted by a product that took the words out of their mouths. Hongkong & Shanghai Bank's London dealers rejected TTS after a three-month trial. Telerate, which had spent upwards of \$50m in developing TTS and its associated telecommunications support, were not paid.

Mr Taylor describes the upcoming improvements to TTS as "multi-format trading". What this means is that dealers will break out of the fixed format of a "version button". The new, as yet anonymous product, will be promoted by what Mr Taylor promises will be "incredibly aggressive pricing". Any institution installing more than 10 positions will get TTS at one-third less than the price of Reuters' system.

Mr Taylor defends TTS with the observation that 3 per cent of foreign exchange deals lead to some error or require further human intervention before the deal can be completed. Erasing the messy notes between dealers was supposed to wipe out these errors



Tough talking: dealers 'don't want to be automatons', says Reuters

Developments in dealing technology

Telerate prepares to do battle with Reuters

and save costs.

Reuters, however, are quietly confident. The company has endured years of complaints about its effective monopoly of market data feeds. It argues that its pricing policy is merely to keep in line with inflation. Critics counter that Reuters contracts are priced and almost impossible to terminate. Subscription to Reuters is estimated at £14,000 per dealer per year.

Reuters' attachment to video feeds has also been a source of criticism. Traditionally, subscribers to Reuters or Telerate bought the service in the form of fixed pages of data. The

arrival of digital feeds in the 1990s delivered raw data that in-house computers can rearrange to suit the user's needs. Technically literate dealers praise digital technology, but there remains a substantial demand for simple video feeds.

Phase 2 of Reuters' Dealing 2000, itself an enhancement to the traditional Reuters' Monitor Dealing Service, is imminent. Phase 2, dealers will have electronic matching - inserting an order for a currency, amount and price. The central computer will match

bids and select the best deal; automatic dealing, but on a strictly optional basis and from the one information provider no dealer can afford to be without.

A Reuters spokesman picks choice as a prime attribute of Dealing 2000 - including the option to hold familiar conversations with foreign exchange sparring partners on the other side of the globe. Reuters believe that this is where Telerate's offensive is founded. Of TTS, the Reuters spokesman observes that "dealers wanted automation, (but) they didn't want to become automatons". Like Telerate and its deci-

sion to incorporate the popular Lotus 1-2-3 spreadsheet in its products, Reuters has acknowledged the importance of familiar PC software. Microsoft's Excel spreadsheet now has a formal link to the Reuters' Money 2000 information feed.

California-based Quotron also recognises the popularity of the PC. Its FLX Trader runs on a PC using a large Digital Equipment Vax machine as the "engine". Since its launch two years ago, FLX Trader has been sold to 90 banks, with between 10 and 20 more signing on every month.

"Our system lets you choose between free and fixed format. We have had the benefit of learning from others' mistakes", says a Quotron spokeswoman.

What the banks have learned from recent history is to watch costs. Foreign exchange dealers are expensive, and it helps to know which of them is making money.

Dublin-based software house Kindie has been selling applications to major banks since 1979. It recently polled 75 customers and sales prospects to find out what they wanted from foreign exchange technology.

Ms Rosemary Howe, a former foreign exchange spot dealer with the Bank of Ireland who is now Kindie's senior banking consultant, explains that almost all of the 75 banks came up with "exactly the same requirement" - they wanted to cost the dealers position by position. "The main thing was to know each position by the end of the day, and the profit and loss by the dealer", she says.

This emphasis on costing is hardly surprising. But what preoccupies the suppliers is how to keep up spending on technology when customers are prepared to shed valuable staff. Kindie's answer was to buy in the Strategy Treasury Online Risk Management System (Storm), a decision support system for dealers, from a US company. Kindie decided that since "we don't have the money or the time to develop our own deal capture and processing system", it made sense to buy in a product that had proved itself in the market.

Large information providers find it difficult to admit that an outside program is what the customer wants. But the risks involved in following internal convictions are obvious from the TTS fiasco. War produces fierce propaganda, but it also causes casualties.

Michael Dempsey

Derivatives can be useful tools, writes Tracy Corrigan

Competition helps cut costs

THE RECENT £150m loss sustained by Allied-Lyons through its use of derivative products in the foreign exchange market may have deterred some companies from investigating the benefits of such instruments.

But derivative products can be useful tools for both corporate treasurers and fund managers faced with increasingly daunting levels of foreign exchange risk. Competition among banks for a share of this lucrative market has fuelled innovation and reduced costs.

The growth of business in overseas markets over the last decade has forced company treasurers to pay greater attention to foreign exchange risk. Currency risk management is no longer relevant only to exporters and importers, since many companies now have overseas operations, and currency volatility is no longer seen as an adequate excuse for tumbling profits.

Derivative products allow companies to fix costs and income flows in advance, which is particularly valuable at a time when recession is biting into margins.

European fund managers have generally been slow to get involved in derivative products, often considering such instruments to be speculative. However, as markets become more international they have been forced to take more account of foreign exchange risk, as well as of the potential rewards of picking currencies



Philadelphia Stock Exchange: options in eight currencies

correctly. While many investors include such considerations when they choose a bond or equity market, more sophisticated investors use derivative products to separate the currency component from the bond or equity market view they are taking. For example, a fund manager who is bullish on the US dollar, but thinks the US Treasury market has run out of steam, can be in overweight in dollars, but underweight in dollar bonds. The overweight currency position can be achieved by buying options.

There are two main markets for hedging foreign currency exposure: the forward market, where companies buy or sell currencies forward and the

options market, where the holder can buy or sell a currency at a set rate.

Unlike futures contracts, options give the purchaser the right, rather than the obligation, to buy or sell. This means that a treasurer can use an option as insurance against adverse changes, but leave it to expire if such protection proves unnecessary.

The technology surrounding straightforward currency options - to buy or sell a currency at a set rate - has become widely understood, and such options are now considered to be "commodity" products, for which high premiums can no longer be charged.

In addition to these, new and hybrid structures are becoming more widely used.

For example, the "range forward" is a forward contract which allows a company to set an upper and lower limit on an exchange rate. The structure is legally structured as a forward contract, but is the technical equivalent of buying a put and funding that position by selling a call option.

The advantage is that it allows a company, which thinks a currency is set to rise but requires some downside protection, to keep some of the benefit if the currency does improve (unlike an ordinary forward contract). At the same time, banks do not change an upfront premium (as they do for options).

A "participating forward" combines features of forward contracts and option, but again there is no upfront premium. There is a set floor, as for an option, but there is also some

participation in any gains - perhaps 50 per cent of the benefit is received by the company, which the other 50 per cent is given up to the bank as, effectively, the premium.

A number of banks have also been active in issuing currency warrants, which are long-dated currency options. These warrants have often been sold to retail investors, but there has also been some institutional participation too. However, such warrants have mostly been expensively priced.

Another type of structure is the "average-rate" option, which gives holders the right to buy or sell an underlying market not at the average price over the duration of the option.

Unlike the fixed-income market, foreign exchange derivatives business is dominated by the vast over-the-counter market, where volume is impossible to measure. (Options to buy or sell an underlying market which are not listed on an exchange are called over-the-counter, or OTC, options. They are often tailored to suit specific needs and are not actively traded.)

In the US, however, the Philadelphia Stock Exchange and the International Monetary Market in Chicago are both active in currency derivatives. The Philadelphia exchange lists options in eight currencies, relative to the dollar, the most actively traded of which is the D-Mark contract which traded 41,000 contracts daily on average in March. The exchange is currently waiting for Securities and Exchange Commission approval to list D-Mark/yen, sterling/yen and sterling/D-Mark contracts.

The IMM lists six foreign currency futures contracts, and also options on futures. The most actively traded contract is the D-Mark future which had an average daily volume of nearly 40,000 during the first quarter of 1991. The IMM will soon set a date to start trading six cross-rate contracts, for which it has already received approval from the Commodities and Futures Trading Commission.

The London International Financial Futures Exchange suspended all currency contracts a year ago, blaming "minimal activity, mainly due to the healthy interbank market."

FINANCIAL TIMES RELATED SURVEYS

Futures and Options	March 13
Japanese Financial Services	March 19
International Banking	May
Corporate Finance	June
European Finance Germany	July
International Capital Markets	July
European Finance UK	September
World Economy	September
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News
Herrillas ar
sked to let
to refugee
Words return

Quake kills 2

Once apologises

Massacre resig

For peace hope

Force for Saha

Best by fire

In that battle

Can olive tree

Process: 10pm

Bombs hit Turkey

Own recapture

US bases warned

Death sentence

Salvador reform

Nobel millions

Contents

European Commun	21.2
Italy: Party to be	21.2
Angola: Trapped reb	21.2
World trade: Mixed	21.2
Technology: Towar	21.2
Tel Aviv: No war	21.2
Britain: Why the	21.2
Italy: Party to be	21.2
Angola: Trapped reb	21.2
World trade: Mixed	21.2
Technology: Towar	21.2
Tel Aviv: No war	21.2
Britain: Why the	21.2

1501/1505

45